Investment Benchmarking Analysis

(for the 10-year period ending December 31, 2022)

Norwegian Government Pension Fund Global



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Key Takeaways

Returns

- All returns have been converted using the GPFG currency basket. However, differences in total return between funds
 reflect in large part home-market biases and the relative performance of currencies. So they are not the primary focus of
 this report.
- Your 10-year net total return was 6.6%. This was close to the Global median of 6.8% and below the peer median of 7.3%.
- Your 10-year policy return was 6.4%. This was equal to the Global median of 6.4% and below the peer median of 6.8%.

Value added

• Your 10-year net value added was 0.3%. This was slightly below both the Global median of 0.5% and the peer median of 0.5%.

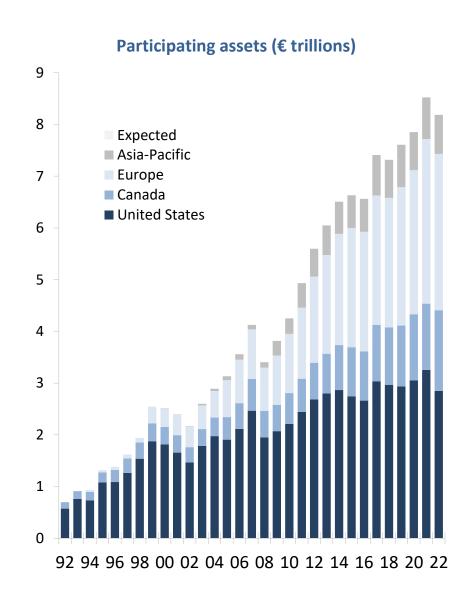
Cost

- Your investment cost of 4.5 bps in 2022 was below your benchmark cost of 23.2 bps. This suggests that your fund was low cost compared to your peers.
- Your fund was low cost because it had a lower cost implementation style and it paid less than peers for similar services.
- Your costs decreased by 1.0 bps, from 5.6 bps in 2018 to 4.5 bps in 2022, primarily because you paid less in total for similar investment styles.

This benchmarking report compares your cost and return performance to the 294 funds in CEM's extensive pension database.

- 147 U.S. pension funds participate. The median U.S. fund had assets of €5.8 billion and the average U.S. fund had assets of €19.4 billion. Total participating U.S. assets were €2.9 trillion.
- 72 Canadian funds participate with assets totaling €1.6 trillion.
- 66 European funds participate with aggregate assets of €3.0 trillion. Included are funds from the Netherlands, Norway, Sweden, Finland, Ireland, Denmark and the U.K.
- 7 Asia-Pacific funds participate with aggregate assets of €754.0 billion. Included are funds from Australia, New Zealand, China and South Korea.
- 2 funds from other regions participate.

The most meaningful comparisons for your returns and value added are to the Global universe, which consists of 294 funds.



The most valuable comparisons for cost performance are to your custom peer group because size impacts costs.

Peer group for Norwegian Government Pension Fund Global

- 10 Global sponsors from €122.9 billion to €500.1 billion
- Median size of €229.5 billion versus your €1,190.3 billion
- Your global peer group is composed 3 Canadian funds, 2 European funds, 4 U.S. funds and 1 Asian-Pacific fund.
- In the report there are also comparisons to CEM's Global database of participants.

Your 10-year net total return of 6.6% was below both the Global median of 6.8% and the peer median of 7.3%.

Total returns, by themselves, provide little insight into the reasons behind relative performance. Therefore, we separate total return into its more meaningful components: policy return and value added.

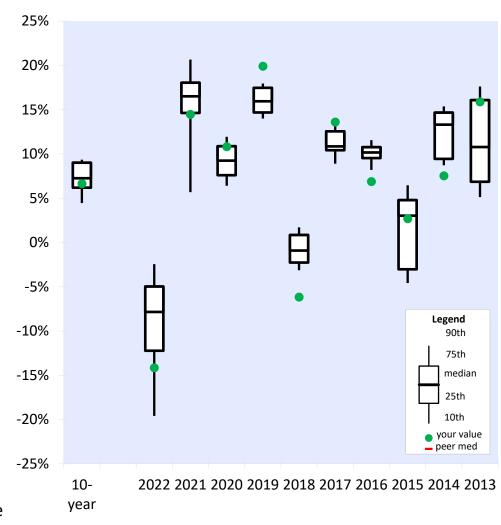
	Your 10-year
Net total fund return	6.6%
- Policy return	6.4%
= Net value added	0.3%

This approach enables you to understand the contribution from both policy mix decisions (which tend to be the board's responsibility) and implementation decisions (which tend to be management's responsibility).

Actual and policy returns have been converted to your currency using unhedged currency returns.

The fund return consists of Equity, Fixed Income, Real Estate and Infrastructure. The fund benchmark is the weighted benchmark of Equity and Fixed Income. The benchmark for Real Estate used in the report prior to 2017 was the actual portfolio return, and thereafter the financing cost for the real estate investments.

Peer net total returns - quartile rankings



Your 10-year policy return of 6.4% was equal to the Global median of 6.4% and below the peer median of 6.8%.

Your policy return is the return you could have earned passively by indexing your investments according to your policy mix.

Having a higher or lower relative policy return is not necessarily good or bad. Your policy return reflects your investment policy, which should reflect your:

- Long term capital market expectations
- Liabilities
- Appetite for risk

Each of these three factors is different across funds. Therefore, it is not surprising that policy returns often vary widely between funds.



Your 10-year policy return of 6.4% was equal to the Global median of 6.4% and below the Peer median of 6.8% primarily because of:

Your policy mix currently has no allocation to real assets, hedge funds or private equity whereas the peer funds had average allocations of 17%, 4%, and 8% respectively. The Global funds' average allocations were 10%, 4% and 6%. The manager however can invest up to 7% in unlisted real estate and up to 2% in unlisted infrastructure for renewable energy.

 Your policy asset mix is more globally diversified than the average Peer or Global fund.

10-year average policy mix¹

	Your	Peer	Global
	Fund	Avg.	Avg.
Equity	67%	43%	42%
Fixed Income	32%	29%	36%
Hedge Funds	0%	3%	4%
Real Assets	1%	15%	10%
Private Equity	0%	8%	5%
Private Credit	0%	2%	2%
Total	100%	100%	100%

Regional allocations can significantly influence the policy return. GPFG's overweight in European securities and the peer group's overweight in North American securities would cause a difference in the policy returns. Variations in the fixed income portfolios, such as duration, credit quality and country allocation within regions would have an impact as well. Not being invested in asset classes like private equity and having a lower allocation to real estate also had an impact on GPFG's policy return.

Net value added is the component of total return from active management. Your 10-year net value added was 0.3%.

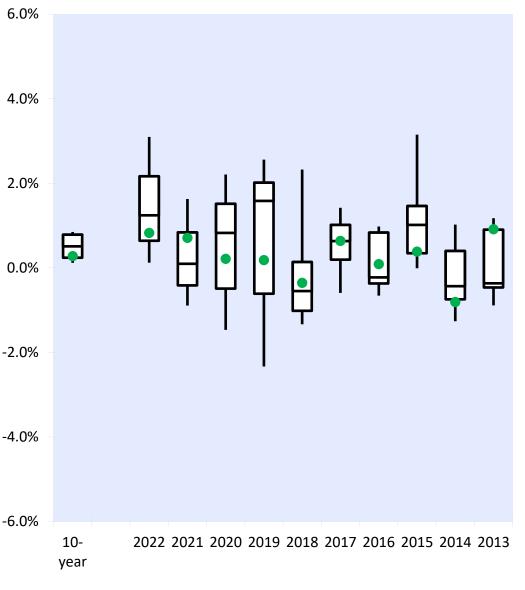
Net value added equals total net return minus policy return.

Value added for Norwegian Government Pension Fund Global

	Net	Policy	Net value
Year	return	return	added
2022	-14.2%	-15.0%	0.8%
2021	14.5%	13.8%	0.7%
2020	10.8%	10.6%	0.2%
2019	19.9%	19.7%	0.2%
2018	-6.2%	-5.8%	-0.4%
2017	13.6%	13.0%	0.6%
2016	6.9%	6.8%	0.1%
2015	2.7%	2.3%	0.4%
2014	7.5%	8.3%	-0.8%
2013	15.9%	15.0%	0.9%
10-Year	6.6%	6.4%	0.3%

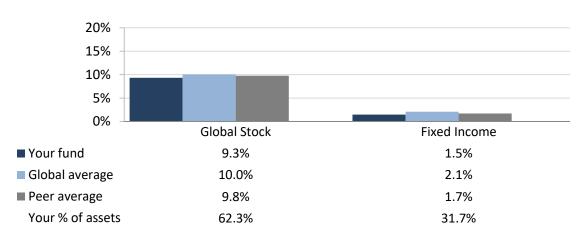
Your 10-year net value added of 0.3% compares to a median of 0.5% for your peers and 0.5% for the Global universe.

Peer net value added - quartile rankings

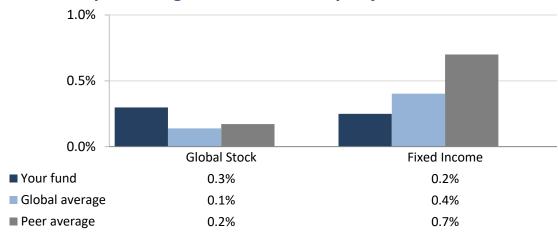


Comparisons of your 10-year net return and net value added by major asset class:

10-year average net return by major asset class



10-year average net value added by major asset class

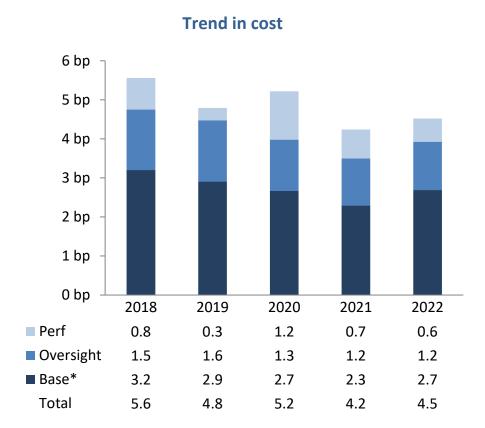


Your investment costs, excluding private asset performance fees, were €538.2 million or 4.5 basis points in 2022.

Asset management costs by asset class and style (€000s)	Internal Mgmt		External Mgmt			
	Active	Overseeing	Active	Perform.		
		of external	base fees	fees	Total	
Stock - U.S.		255	2,580	-970	1,865	
Stock - EAFE		1,767	17,047	3,073	21,887	
Stock - Emerging		7,120	75,693	68,914	151,727	
Stock - Global	124,816				124,816	
Fixed income - Global	41,040				41,040	
REITS	4,490				4,490	
Infrastructure	3,376				3,376	
Real estate	41,801				41,801	
Total excluding private asset performance fees					391,003	3.3bp
Oversight, custodial and other costs ¹						
Oversight of the fund					88,565	
Trustee & custodial					46,811	
Consulting and performance measurement					7,692	
Audit					4,134	
Other					0	
Total oversight, custodial & other costs					147,202	1.2bp
Total investment costs (excl. transaction costs & private asset performance	e fees)				538,205	4.5bp

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Your costs decreased by 1.0 bps, from 5.6 bps in 2018 to 4.5 bps in 2022, primarily because you paid less in total for similar investment styles.



^{*}Includes fees for managing internal assets and internal costs of monitoring external programs, where allocated.

Reasons why your costs decreased by 1.0 bps

	Impact in bps
 Higher cost asset mix Similar cost implementation style 	0.1
 3. Paid less in total for similar investment styles Lower internal investment management costs Lower oversight, custodial & other costs All other differences 	(0.5) (0.3) (0.2) (1.1)
Total decrease	(1.0)

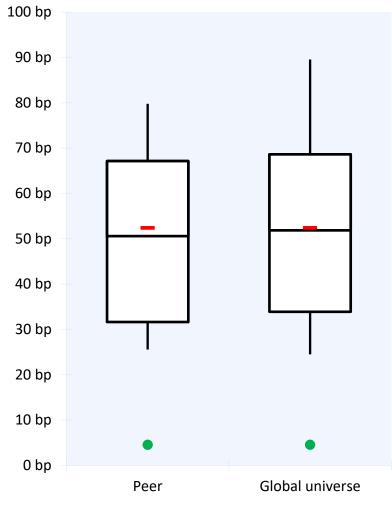
Your total investment cost of 4.5 bps was the lowest of the peers and was substantially below the peer median of 50.6 bps.

Differences in total investment cost are often caused by two factors that are often outside of management's control:

- Asset mix, particularly holdings of the highest cost asset classes: real estate (excl. REITs), infrastructure, hedge funds, private equity and private credit. These high cost assets equaled 3% of your assets at the end of 2022 versus a peer average of 38%.
- Fund size. Bigger funds have advantages of scale.

Therefore, to assess whether your costs are high or low given your unique asset mix and size, CEM calculates a benchmark cost for your fund. This analysis is shown on the following page.

Total investment cost excluding transaction costs and private asset performance fees



90th
75th
median
25th
10th
your value
peer avg

Benchmark cost analysis suggests that, after adjusting for fund size and asset mix, your fund was low cost by 18.7 basis points in 2022.

Your benchmark cost is an estimate of what your cost would be given your actual asset mix and the median costs that your peers pay for similar services. It represents the cost your peers would incur if they had your actual asset mix.

Your total cost of 4.5 bp was below your benchmark cost of 23.2 bp. Thus, your cost savings were 18.7 bp.

Your cost versus benchmark

	€000s	basis points
Your total investment cost	538,205	4.5 bp
Your benchmark cost	2,762,498	23.2 bp
Your excess cost	(2,224,293)	(18.7) bp

Your fund was low cost because it had a lower cost implementation style and it paid less than peers for similar services.

Reasons for your low cost status

	Excess Cost/ (Savings)	
	€000s	bps
 1. Lower cost implementation style More active management, less lower cost passive 	1,649,155	13.9
 Less external management, more lower cost internal 	(2,559,914)	(21.5)
Less overlays	(231,721)	(1.9)
	(1,142,480)	(9.6)
2. Paying less than peers for similar services		
 External investment management costs 	(135,511)	(1.1)
 Internal investment management costs 	(879,795)	(7.4)
 Oversight, custodial & other costs 	(66,506)	(0.6)
	(1,081,813)	(9.1)
Total savings	(2,224,293)	(18.7)

Alternative benchmark cost:

			Cost comparison with median peer across all management styles (bps)		· ·	rison with med management s	•	
	Average	GPFG		Difference to	Contribution		Difference to	Contribution
	holdings	cost in	Benchmark	benchmark	to total cost	Benchmark	benchmark	to total cost
	in €mils	bps	cost	cost	difference	cost	cost	difference
External asset management								
Stock - U.S.*	1,454	12.8	12.1	(0.8)	(0.0)	46.3	33.5	0.0
Stock - EAFE	10,062	21.8	22.0	0.2	0.0	39.5	17.8	0.2
Stock - Emerging	40,554	37.4	41.4	4.0	0.1	65.2	27.8	0.9
Internal asset management								
Stock - Global	756,551	1.6	22.0	20.4	12.9	10.8	9.2	5.8
Fixed income - Global	323,105	1.3	6.6	5.3	1.4	3.2	2.0	0.5
REITs	23,938	1.9	16.3	14.4	0.3	7.4	5.5	0.1
Real estate ex-REITs	33,361	12.5	60.4	47.9	1.3	45.1	32.6	0.9
Infrastructure	1,303	<u>25.9</u>	<u>60.4</u>	34.5	<u>0.0</u>	<u>28.0</u>	2.1	<u>0.0</u>
Total, excl. Overlays and overhead		3.3	19.5		16.2	11.8		8.5
Overlay Programs	1,190,327	0.0	1.9	1.9	1.9	1.9	1.9	1.9
Overhead	1,190,327	1.2	1.8	0.6	0.6	1.8	0.6	0.6
Total	1,190,327	4.5	23.2		18.7	15.6		11.0

Notes:

Internal Global stock uses All stock as the benchmark.

Internal Global fixed income uses All fixed income as the benchmark.

Rounding may cause sumation issues.

Your Real estate ex-REITs comparable management styles include internally managed assets, joint ventures, and operating subsidiaries.

^{*} The universe median has been used instead of your peer group median due to a low number of observations.

High-level estimate of management costs incurred if GPFG were managed passively:

	Average heldings		Benchmark target cost
	Average holdings		
	in €mils	Current cost in bps	in bps
External asset management			
Stock - U.S.*	1,454	12.8	0.7
Stock - EAFE	10,062	21.8	3.2
Stock - Emerging	40,554	37.4	2.6
Internal asset management			
Stock - Global	756,551	1.6	3.5
Fixed income - Global	323,105	1.3	1.7
REITs	23,938	1.9	3.0
Real estate ex-REITs	33,361	12.5	3.0
Infrastructure	1,303	25.9	3.0
Overhead	1,190,327	1.2	1.2
Total	1,190,327	4.5	4.2

Notes:

Internal Global stock uses All stock as the benchmark.

Internal Global fixed income uses All fixed income as the benchmark.

Real estate, REITs, and Infrastructure use the weighted average benchmark for stock and fixed income.

The benchmark result needs to be interpreted with caution since the value is very low and based on a limited number of observations.

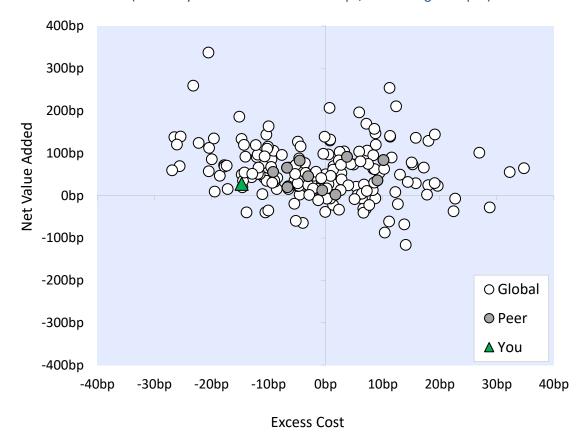
Externally managed assets are compared to the lowest quartille cost, internally managed assets are compared to the median cost.

^{*} The universe median has been used instead of your peer group's median due to a low number of observations.

Your 10-year performance placed in the positive value added, low cost quadrant of the cost effectiveness chart.

10-year net value added versus excess cost

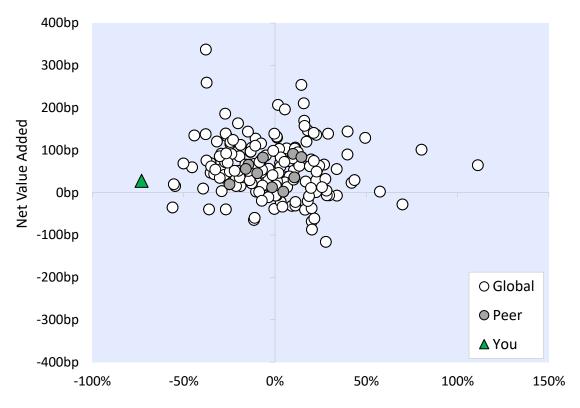
(Your 10-year: net value added 28 bps, cost savings 15 bps ¹)



10-year excess cost as a % of benchmark cost versus net value added

10-year net value added versus excess cost

(Your 10-year: net value added 28 bps, cost savings 1 bps 1)



Excess Cost as a % of benchmark cost

2

Description of peer group and universe

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Peer group

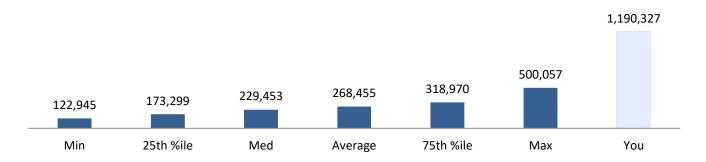
Your peer group is comprised of 10 Global funds, with assets ranging from €122.9 billion to €500.1 billion versus your €1,190.3 billion. The median size is €229.5 billion.

In order to preserve client confidentiality, we do not disclose your peers' names in this document due to the Freedom of Information Act. Your peer group consist of plans with the following characteristics:

Peer Group Characteristics - 2022

	You	Peers	Global average
Plan Assets (\$ billions)			
Range Median	1,190.3	122.9 - 500.1 229.5	0.1 - 1,190.3 5.8
# of Plans			
Corporate		0	128
Public	1	8	117
Other		2	49
Total		10	294
Implementation style			
% External active	4.4	40.7	68.8
% External passive	0.0	3.9	16.0
% Internal active	95.6	28.1	11.7
% Internal passive	0.0	27.2	3.5
Asset mix			
% Stock	67.9	32.2	34.6
% Fixed Income	27.1	26.9	38.3
% Real Assets	4.9	19.9	12.5
% Private Equity	0.0	14.9	7.1
% Private Credit	0.0	3.4	3.2
% Hedge Funds & Other	0.0	2.7	4.3

Total fund assets (€ millions) - you versus peers

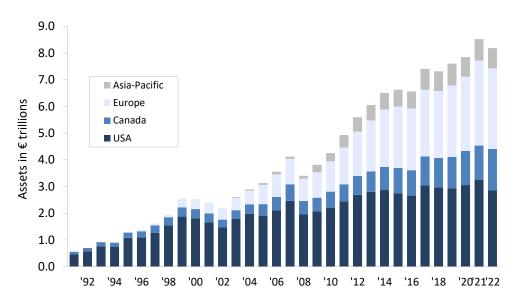


CEM global universe

CEM has been providing investment benchmarking solutions since 1991. The 2022 survey universe is comprised of 294 funds representing €8.3 trillion in assets. The breakdown by region is as follows:

- 147 U.S. pension funds with aggregate assets of €2.9 trillion.
- 72 Canadian pension funds with aggregate assets of €1.6 trillion.
- 66 European pension funds with aggregate assets of €3.0 trillion. Included are funds from the Netherlands, Norway, Sweden, Finland, Denmark, UK, and Ireland.
- 7 Asia-Pacific pension funds with aggregate assets of €0.8 trillion.

CEM global universe



Universe subsets

CEM's global survey universe is comprised of 294 funds with total assets of €8.3 trillion. Your fund's returns and costs are compared to the following two subsets of the global universe:

- Peers Your peer group is comprised of 10 Global funds ranging in size from €122.9 €500.1 billion. The peer median of €229.5 billion compares to your €1,190.3 billion.
- Global The global universe is comprised of 294 funds ranging in size from €0.1 €1,190.3 billion. The median fund is €5.8 billion.

Universe subsets by number of funds and assets

				_						
	Peer		5 11:	0.1		6		_	Asia-	T !
	group ¹	Corp.	Public	Other	Total	U.S.	Canada	Europe	Pacific	Total
# of funds										
2022	10	128	117	49	294	147	72	66	9	294
2021	10	128	123	43	294	145	69	68	12	294
2020	10	136	138	41	315	161	70	73	11	315
2019	10	135	139	44	318	155	72	75	16	318
2018	10	147	148	45	340	170	78	77	15	340
2017	10	151	155	48	354	168	80	89	17	354
2016	10	155	146	48	349	170	81	83	15	349
2015	10	162	149	54	365	176	81	92	16	365
2014	10	165	204	56	425	178	88	144	15	425
2013	10	186	199	63	448	193	90	152	13	448
# of funds with										
uninterrupted of	data for:									
1 yr	10	128	117	49	294	147	72	66	9	294
2 yrs	10	117	104	40	261	131	63	58	9	261
3 yrs	10	114	101	38	253	128	61	56	8	253
4 yrs	10	105	98	36	239	119	59	53	8	239
5 yrs	10	101	97	35	233	116	58	51	8	233
6 yrs	10	95	92	33	220	111	53	49	7	220
7 yrs	10	91	89	33	213	107	50	49	7	213
8 yrs	10	85	86	32	203	102	47	47	7	203
9 yrs	10	82	85	32	199	100	45	47	7	199
10 yrs	10	78	83	30	191	95	44	46	6	191
Total assets (€ I	billions)									
2022	2,685	942	5,394	1,931	8,267	2,852	1,558	3,020	837	8,267
2021	2,844	1,287	5,639	1,736	8,662	3,257	1,280	3,181	945	8,662
2020	2,610	1,225	5,207	1,529	7,960	3,055	1,277	2,783	845	7,960
2019	2,388	1,170	4,979	1,577	7,727	2,937	1,174	2,677	939	7,727
2018	2,205	1,119	4,939	1,369	7,427	2,969	1,107	2,506	845	7,427
2017	2,188	1,139	5,020	1,510	7,668	3,036	1,093	2,499	1,041	7,668
2016	1,898	1,080	4,283	1,388	6,751	2,661	951	2,313	826	6,751
2015	1,875	1,102	4,460	1,350	6,912	2,746	948	2,302	916	6,912
2014	1,796	1,164	4,372	1,262	6,798	2,866	869	2,149	914	6,798
2013	1,630	1,106	4,067	1,130	6,304	2,802	765	1,909	827	6,304
2022 asset disti	ribution									
(€ billions)										
Avg	268.5	7.4	46.1	39.4	28.1	19.4	21.6	45.8	93.0	28.1
Max	500.1	46.6	1,190.3	500.1	1,190.3	327.8	292.3	1,190.3	479.3	1,190.3
75th %ile	319.0	9.5	36.8	35.5	18.6	16.5	9.8	29.7	55.9	18.6
Median	229.5	3.6	9.5	9.5	5.8	5.8	3.5	9.3	49.1	5.8
25th %ile	173.3	1.4	3.2	2.1	2.1	1.9	1.4	3.4	26.6	2.1
	122.9	0.1	0.2	0.1	0.1	0.2	0.1	0.4	2.3	0.1

^{1.} Peer group statistics are for your 2022 peer group only as your peer group may have included different funds in prior years.

Implementation style, actual mix and policy mix by universe subset

Implementation style, actual mix and policy mix - 2022

(as a % of year-end assets)

				Global	by type			Glob	al by Co	untry	
	Your	Peer								Asia-	
	fund¹	group	Corp.	Public	Other	Total	U.S.	Canada	Europe	Pacific	Total
Implementation styl											
External Active	4.4	39.7	75.1	57.3	60.7	65.6	74.3	61.5	53.2	46.9	65.6
Fund of funds	0.0	1.0	3.2	3.7	2.4	3.3	3.1	2.6	4.5	2.0	3.3
External passive	0.0	3.9	16.3	15.2	17.1	16.0	16.1	11.3	20.8	14.5	16.0
Internal Active	95.6	28.1	4.1	18.5	15.6	11.7	3.8	19.7	18.2	29.7	11.7
Internal Passive	0.0	<u>27.2</u>	<u>1.4</u>	<u>5.4</u>	<u>4.2</u>	<u>3.5</u>	<u>2.6</u>	<u>4.8</u>	<u>3.3</u>	<u>6.8</u>	<u>3.5</u>
Total	100	100	100	100	100	100	100	100	100	100	100
Actual asset mix											
Stock	67.9	32.2	25.0	43.2	39.4	34.6	31.0	32.9	43.2	46.4	34.6
Fixed Income ²	27.1	25.3	53.9	24.1	32.9	38.6	44.6	34.0	31.1	30.7	38.6
Global TAA	0.0	0.1	0.4	0.8	0.1	0.5	0.5	0.2	0.9	0.0	0.5
Real Assets	4.9	19.9	8.0	16.4	15.0	12.5	8.1	20.3	13.9	12.1	12.5
Hedge Funds	0.0	3.6	3.9	2.8	2.2	3.2	4.6	2.3	1.2	1.8	3.2
Balanced Funds	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.1	0.0	0.0
Risk Parity	0.0	0.7	0.3	0.4	0.0	0.3	0.6	0.0	0.0	0.0	0.3
Private Debt	0.0	3.4	2.4	3.2	5.1	3.2	2.0	4.6	4.5	1.3	3.2
Private Equity	0.0	<u>14.9</u>	6.0	9.0	<u>5.4</u>	<u>7.1</u>	<u>8.6</u>	<u>5.8</u>	<u>5.1</u>	<u>7.6</u>	<u>7.1</u>
Total	100	100	100	100	100	100	100	100	100	100	100
D. II.											
Policy asset mix	70.0	42.4	26.4	44.5	20.2	25.6	22.0	24.0	44.0	F2 F	25.6
Stock	70.9	42.1	26.1	44.5	39.3	35.6	33.0 46.2	34.0	41.0	52.5	35.6
Fixed Income Global TAA	29.1 0.0	26.1 0.0	55.5 0.4	24.6 0.6	34.4 0.1	39.7 0.4		34.9	31.4	29.5 0.0	39.7 0.4
			1				0.5	0.1	0.6		-
Real Assets	0.0	16.2	7.0	16.5 1.9	14.7	12.1	7.5 3.7	19.2 1.7	14.8	11.3	12.1 2.5
Hedge funds	0.0	2.9	3.4	_	1.6	2.5	_		0.9	1.3	_
Balanced Funds	0.0	0.0	0.0	0.3 0.4	0.0	0.1 0.3	0.0	0.0 0.0	0.5 0.0	0.0 0.0	0.1 0.3
Risk Parity	0.0	0.8	0.4		0.0		0.6				
Private Debt	0.0	3.5	2.2	3.7	5.1	3.3	1.5	5.4	5.2	0.9	3.3
Private Equity	<u>0.0</u>	<u>8.5</u>	<u>4.7</u>	<u>7.7</u>	<u>4.7</u>	<u>5.9</u>	7.1	<u>4.7</u>	<u>4.9</u>	<u>4.4</u>	<u>5.9</u>
Total	100	100	100	100	100	100	100	100	99	100	100

^{1.} Since your fund provided average assets, the above tables show your implementation style and asset mix using average assets rather than year-end.

^{2.} Includes derivatives and overlays.

Implementation style, actual mix and policy mix trends

Implementation style, actual mix and policy mix - 2018 to 2022

(as a % of year-end assets)

		Yo	our fun	d¹			Pee	r avera	ige²			Glob	al aver	age ²	
	2022	2021	2020	2019	2018	2022	2021	2020	2019	2018	2022	2021	2020	2019	2018
Implementation style															
External active	4.4	4.4	4.0	3.6	4.4	39.7	37.4	35.9	35.9	35.4	63.5	61.5	61.3	61.4	61.4
Fund of funds	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.2	1.3	1.4	2.8	2.4	2.1	2.3	2.5
External passive	0.0	0.0	0.0	0.0	0.0	3.9	4.3	4.2	4.6	5.3	16.4	18.0	18.6	18.3	18.4
Internal active	95.6	95.6	96.0	96.4	95.6	28.1	29.4	30.4	30.1	30.9	13.1	13.4	13.5	13.2	13.3
Internal passive	0.0	0.0	0.0	0.0	0.0	<u>27.2</u>	<u>27.9</u>	28.4	28.1	26.9	4.3	4.7	4.6	4.8	<u>4.5</u>
Total	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Actual asset mix															
Stock	67.9	70.6	68.4	67.9	66.1	32.2	37.3	37.3	37.6	37.3	34.8	38.6	39.7	39.5	39.8
Fixed income ³	27.1	25.2	27.5	28.2	30.3	25.3	26.0	28.6	27.2	28.8	36.4	37.1	37.6	37.2	36.8
Global TAA	0.0	0.0	0.0	0.0	0.0	0.1	0.1	0.1	0.2	0.2	0.5	0.6	0.8	0.8	0.8
Real assets	4.9	4.3	4.2	3.9	3.5	19.9	16.8	16.5	17.4	17.3	13.1	10.7	10.4	10.7	10.7
Hedge funds	0.0	0.0	0.0	0.0	0.0	3.6	3.2	3.5	3.3	3.6	3.3	3.0	3.0	3.3	3.5
Balanced Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3	0.5
Risk Parity	0.0	0.0	0.0	0.0	0.0	0.7	0.8	0.8	0.8	0.5	0.4	0.5	0.5	0.5	0.5
Private credit	0.0	0.0	0.0	0.0	0.0	3.4	2.7	1.9	2.9	2.2	3.2	2.5	2.3	2.2	2.0
Private equity	0.0	0.0	0.0	0.0	0.0	<u>14.9</u>	<u>13.1</u>	<u>11.3</u>	<u>10.6</u>	10.1	8.3	7.0	5.8	<u>5.5</u>	<u>5.4</u>
Total	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Policy asset mix															
Stock	70.9	73.2	73.0	71.1	67.3	42.1	43.1	44.2	44.2	44.3	36.4	38.4	39.8	40.3	41.2
Fixed income	29.1	26.8	27.0	28.9	32.7	26.1	27.2	27.2	27.6	29.1	38.0	37.9	37.0	37.3	36.8
Global TAA	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.4	0.5	0.6	0.6	0.7
Real assets	0.0	0.0	0.0	0.0	0.0	16.2	15.5	15.1	15.3	14.9	12.2	11.2	11.2	10.8	10.7
Hedge funds	0.0	0.0	0.0	0.0	0.0	2.9	3.0	2.9	3.0	3.3	2.5	2.5	2.7	3.0	3.1
Balanced Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.1	0.0	0.0	0.0
Risk Parity	0.0	0.0	0.0	0.0	0.0	0.8	0.8	0.8	0.8	0.5	0.5	0.4	0.5	0.4	0.5
Private credit	0.0	0.0	0.0	0.0	0.0	3.5	2.4	2.3	2.3	1.6	3.1	2.8	2.4	2.0	1.7
Private equity	0.0	0.0	0.0	0.0	0.0	<u>8.5</u>	8.0	<u>7.5</u>	<u>6.8</u>	6.4	<u>6.8</u>	6.2	<u>5.7</u>	<u>5.5</u>	<u>5.2</u>
Total	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

^{1.} Due to the fact that your fund provided average assets, the above tables show your trend in implementation style and asset mix using average assets rather than year-end.

^{2.} Trends are based on the 191 Global and 10 peer funds with 10 or more consecutive years of data ending 2022.

^{3.} Includes derivatives and overlays.

Implementation style by asset class

Implementation style impacts your costs, because external active management tends to be more expensive than internal or passive (or indexed) management and fund-of-funds usage is more expensive than direct fund investment.

Implementation style by asset class - 2022

(as a % of average assets)

External Rivernal			Your	fund	d %			Peer	avera	ge %			Globa	laver	age %	
Stock - LAFE		Ex	ternal		Inter	rnal	E:	xternal		Inte	rnal	Е	xterna	I	Inter	nal
Stock - EAFE 100.0 0.0 0.0 0.0 49.1 5.6 18.7 26.6 55.8 22.8 19.1 2.4 Stock - Global 0.0 0.0 100.0 0.0 33.0 0.0 16.5 50.5 61.6 23.8 10.8 3.8 Stock - Emerging 100.0 0.0 0.0 5.7 4.9 13.6 26.7 6.8 21.7 6.6 3.9 Stock - Aggregate 6.4 0.0 93.6 0.0 35.7 7.5 16.4 40.4 55.1 29.9 1.0 0.3 Fixed income - U.S. 6.4 0.0 100.0 0.0 0.0 0.0 0.0 0.0 39.2 10.0 22.8 11.0 0.0 20.0 30.0 30.2 31.2 15.0 13.2 15.0 13.2 15.2 13.0 25.2 18.0 15.2 13.0 25.2 18.0 15.2 15.0 15.2 15.2 15.0 15.2 15		Active	FOFs In	ndex	Active	Index	Active	FOFs	Index	Active	Index	Active	FOFs	Index	Active	Index
Stock - Global 0.0 1.00 1.00 33.0 33.0 16.5 50.5 61.6 23.8 10.8 3.5 550ck - Energing 1000 0.0 0.0 54.7 4.0 13.5 26.7 67.8 21.6 18.3 5.9 Stock - Actwin V.S.	Stock - U.S.	100.0		0.0	0.0	0.0	21.8		30.1	10.5	37.6	33.7		50.4	8.3	7.6
Stock - other Stock - Emerging 100.0 0.0 0.0 0.0 0.0 54.7 4.9 13.6 26.7 67.8 21.7 66.0 3.9 Stock - ACWIX bl. S. 0.0 0.0 0.0 0.0 0.0 60.0 68.9 29.9 1.0 3.9 Stock - Aggregate 6.4 0.0 9.0 0.0 15.0 40.4 55.1 29.2 11.1 4.5 Fixed income - U.S. 2.0 0.0 15.0 0.0 0.0 0.0 30.0 39.0 32.2 15.3 13.3 2.5 Fixed income - Global 0.0 0.0 0.0 0.0 0.0 0.0 39.9 53.4 12.2 29.1 5.4 Fixed income - Other 1.0 0.0 0.0 12.0 10.0 12.6 67.3 43.2 12.9 13.4 12.2 19.1 44.4 12.2 19.1 44.4 12.2 19.1 44.4 12.2 19.1 44.4	Stock - EAFE	100.0		0.0	0.0	0.0	49.1		5.6	18.7	26.6	55.8		22.8	19.1	2.4
Stock - Emerging 100.0 0.0 0.0 0.0 0.0 4.9 13.6 26.7 6.8 21.7 6.6 3.9 Stock - ACWI x U.S. 0.0 0.0 0.0 0.0 0.0 0.0 29.9 1.0 0.0 0.0 0.0 20.0 29.9 1.0 0.0 0.0 0.0 0.0 0.0 0.0 20.0 10.0 3.0 15.7 48.0 20.0 68.0 15.3 13.0 2.5 15.0 3.0 0.0 10.0 0.0<	Stock - Global	0.0		0.0	100.0	0.0	33.0		0.0	16.5	50.5	61.6		23.8	10.8	3.8
Stock - ACWIX U.S. 6.4 0.0 93.6 0.0 35.7 7.5 16.4 40.0 29.9 1.0 0.3 Stock - Aggregate 6.4 0.0 93.6 0.0 35.7 7.5 16.4 40.4 55.1 29.2 11.1 45.5 Fixed income - U.S. 0.0 0.0 100.0 0.0 1.0 0.0 30.0 30.0 39.0 32.9 17.0 11.0 Fixed income - Global 0.0 0.0 100.0 0.0 12.1 0.0 20.6 67.3 62.3 15.9 15.8 6.0 Fixed income - Condence other 1.0 20.6 67.2 62.2 16.7 7.1 4.1 <t< td=""><td>Stock - other</td><td></td><td></td><td></td><td></td><td></td><td>39.3</td><td></td><td>0.0</td><td>34.5</td><td>26.2</td><td>69.7</td><td></td><td>6.1</td><td>18.3</td><td>5.9</td></t<>	Stock - other						39.3		0.0	34.5	26.2	69.7		6.1	18.3	5.9
Stock - Aggregate 6.4 0.0 93.6 0.0 35.7 7.5 16.4 0.0 40.4 0.0 51.1 2.0 20.3 15.7 43.8 20.2 0.0 30.0 100.0 30.0 30.0 30.0 30.0 30.0 30.0	Stock - Emerging	100.0		0.0	0.0	0.0	54.7		4.9	13.6	26.7	67.8		21.7	6.6	3.9
Fixed income - U.S.	Stock - ACWI x U.S.						0.0		0.0	0.0	0.0	68.9		29.9	1.0	0.3
Fixed income - EAFE Fixed income - Global 0.0 0.0 100.0 0.0 100.0	Stock - Aggregate	6.4		0.0	93.6	0.0	35.7		7.5	16.4	40.4	55.1		29.2	11.1	4.5
Fixed income - Global 0.0 0.0 1000 0.0 0.1 1.1 0.0	Fixed income - U.S.						20.3		15.7	43.8	20.2	68.8		15.3	13.3	2.5
Fixed income - other 12.1	Fixed income - EAFE						0.0		0.0	0.0	100.0	39.0		32.9	17.1	11.0
Fixed income - Long bonds 3.1 3.0 3.2 84.1 82.2 6.67 7.1 4.1 Fixed income - Emerging 3.72 3.72 3.72 3.70 2.90 1.8 84.1 82.2 3.96 82.8 1.2 Fixed income - Inflation indexed 6.68 0.70 3.94 0.0 86.5 3.96 0.9 1.8 Fixed income - Bundled LDI 0.00	Fixed income - Global	0.0		0.0	100.0	0.0	7.4		0.0	52.7	39.9	53.4		12.2	29.1	5.4
Fixed income - Emerging 37.2 37.2 37.0 39.0 16.8 80.4 39.0 39.0 17.0 18.0 39.0 19	Fixed income - other						12.1		0.0	20.6	67.3	62.3		15.9	15.8	6.0
Fixed income - Inflation indexed 6.8 19.4 7.7 66.2 16.6 39.6 29.4 14.4 Fixed income - Bundled LDI 60.6 60.0 39.4 0.0 86.5 2.6 9.1 1.8 Fixed income - Bundled LDI 60.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Convertibles 100.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 3.1 Fixed income - Convertibles 100.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 3.1 Fixed income - Aggregate 0.0 0.0 100.0 0.0 100.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 100.0 0.0 100.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 100.0 0.0 100.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 100.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 100.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 100.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Fixed income - Aggregate 0.0 0.	Fixed income - Long bonds						3.1		0.0	12.8	84.1	82.2		6.7	7.1	4.1
Fixed income - High yield 60.6 0.0 39.4 0.0 86.5 2.6 9.1 18.8 Fixed income - Bundled LDI 0.0 0.0 10.0 10.0 0.0 0.0 56.6 22.7 13.6 7.7 Fixed income - Convertibles 10.0 0.0 0.0 0.0 65.6 20.0 33.1 0.0 Public mortgages 0.0 0.0 10.0 0.0 0.0 65.6 27.5 56.0 21.0 42.4 Fixed income - Aggregate 0.0 0.0 100.0 16.3 5.5 27.5 50.6 21.3 14.1 49.9 Commodities 8.1 0.9 52.4 38.6 24.5 15.0 15.0 29.4 Infrastructure 0.0 100.0 100.0 20.3 0.0 27.4 45.8 68.3 46.6 3.0 15.0 REITs 0.0 0.0 100.0 25.7 0.0 89.6 9.2 75.2 16.3	Fixed income - Emerging						37.2		17.0	29.0	16.8	80.4		9.6	8.8	1.2
Fixed income - Bundled LDI Fixed income - Convertibles 1000 0.	Fixed income - Inflation indexed						6.8		19.4	7.7	66.2	16.6		39.6	29.4	14.4
Public mortgages	Fixed income - High yield						60.6		0.0	39.4	0.0	86.5		2.6	9.1	1.8
Public mortgages 0.0 0.0 0.0 0.0 65.7 0.0 34.3 0.0 Cash 0.0 100.0 100.0 57.6 42.4 42.4 Fixed income - Aggregate 0.0 0.0 100.0 0.0 16.3 5.6 27.5 50.6 67.1 13.9 14.1 4.9 Commodities 8.1 0.9 52.4 38.6 26.7 50.6 67.1 13.9 14.1 4.9 Infrastructure 0.0 0.0 100.0 0.0 20.7 0.0 74.3 0.0 4.6 15.0 28.1 ReITS 0.0 0.0 100.0 25.7 0.0 74.3 0.0 6.2 21.3 11.8 2.7 Real estate 0.0 0.0 100.0 25.7 0.0 78.0 60.2 21.5 11.8 2.7 Other real assets 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0	Fixed income - Bundled LDI						0.0		0.0	100.0	0.0	56.0		22.7	13.6	7.7
Cash 0.0 100.0 100.0 57.6 42.4 Fixed income - Aggregate 0.0 0.0 100.0 0.0 16.3 5.6 27.5 50.6 67.1 13.9 14.1 4.9 Commodities 8.1 0.9 52.4 38.6 24.5 15.4 30.6 29.4 Infrastructure 0.0 0.0 100.0 20.3 0.0 79.7 80.4 4.6 15.0 99.4 Natural resources 53.9 0.3 45.8 68.3 3.6 28.1 28.1 REITS 0.0 0.0 100.0 0.0 25.7 0.0 74.3 0.0 64.2 21.3 11.8 2.7 Real estate 0.0 0.0 100.0 89.6 76.2 75.5 16.3 Other real assets 0.0 0.0 0.0 89.6 94.9 0.0 5.1 Real estate 0.0 0.0 0.0 0.0 0.0 80.2 11.5	Fixed income - Convertibles						100.0		0.0	0.0	0.0	66.9		0.0	33.1	0.0
Fixed income - Aggregate 0.0 0.0 100.0 0.0 16.3 5.6 27.5 50.6 67.1 13.9 14.1 4.9	Public mortgages						0.0		0.0	0.0	0.0	65.7		0.0	34.3	0.0
Commodities	Cash						0.0			100.0		57.6			42.4	
Infrastructure	Fixed income - Aggregate	0.0		0.0	100.0	0.0	16.3		5.6	27.5	50.6	67.1		13.9	14.1	4.9
Natural resources REITS 0.0 0.0 100.0 0.0 100.0 0.0 100.0 0.0	Commodities						8.1		0.9	52.4	38.6	24.5		15.4	30.6	29.4
REITS 0.0 0.0 100.0 0.0 25.7 0.0 74.3 0.0 64.2 21.3 11.8 2.7 Real estate 0.0 0.0 0.0 100.0 64.3 0.3 35.4 76.2 7.5 16.3 Other real assets 10.4 0.0 89.6 94.9 0.0 5.1 Other listed real assets 0.0 0.0 0.0 0.0 0.0 89.6 94.9 0.0 5.1 Other listed real assets 0.0 0.0 0.0 0.0 0.0 89.6 94.9 0.0 5.1 Other listed real assets 0.0 0.0 0.0 0.0 0.0 0.0 89.6 94.9 0.0 5.1 Other listed real assets Aggregate 0.0 0.0 0.0 100.0 0.0 42.9 0.2 0.1 53.2 3.7 76.3 6.0 1.2 16.0 0.5 Hedge funds 99.8 74.0 26.0 83.2 16.8 8	Infrastructure	0.0	0.0		100.0		20.3	0.0		79.7		80.4	4.6		15.0	
Real estate 0.0 0.0 100.0 64.3 0.3 35.4 76.2 7.5 16.3 Other real assets 10.4 0.0 89.6 94.9 0.0 5.1 Other listed real assets 0.0 0.0 0.0 0.0 0.0 0.0 0.0 81.2 11.5 5.9 1.3 Real assets - Aggregate 0.0 0.0 100.0 0.0 42.9 0.2 0.1 53.2 3.7 76.3 6.0 1.2 16.0 0.5 Hedge funds 93.2 6.8 74.0 26.0 74.0 26.0 16.8 <	Natural resources						53.9	0.3		45.8		68.3	3.6		28.1	
Other real assets 10.4 0.0 89.6 94.9 0.0 5.1 Other listed real assets 0.0 0.0 0.0 0.0 0.0 81.2 11.5 5.9 1.3 Real assets - Aggregate 0.0 0.0 100.0 0.0 20.1 53.2 3.7 76.3 6.0 1.2 16.0 0.5 Hedge funds 93.2 6.8 74.0 26.0 74.0 26.0 74.0 26.0 74.0 26.0 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 83.2 16.8 85.1 5.7 94.9 5.1 5.1 94.9 5.1 5.1 94.9 5.1 5.1 94.9 5.1 5.1 94.9 5.1 5.1 99.2 89.2 10.8 85.1 5.7 <td>REITs</td> <td>0.0</td> <td></td> <td>0.0</td> <td>100.0</td> <td>0.0</td> <td>25.7</td> <td></td> <td>0.0</td> <td>74.3</td> <td>0.0</td> <td>64.2</td> <td></td> <td>21.3</td> <td>11.8</td> <td>2.7</td>	REITs	0.0		0.0	100.0	0.0	25.7		0.0	74.3	0.0	64.2		21.3	11.8	2.7
Other listed real assets 0.0 0.0 0.0 0.0 81.2 11.5 5.9 1.3 Real assets - Aggregate 0.0 0.0 100.0 0.0 42.9 0.2 0.1 53.2 3.7 76.3 6.0 1.2 16.0 0.5 Hedge funds 93.2 6.8 74.0 26.0 76.3 74.0 26.0 76.0 76.3 74.0 26.0 76.0 76.3 76.3 74.0 26.0 76.0 76.3 76.3 74.0 76.3 74.0 76.3 76.3 74.0 76.3 76.3 76.3 76.3 76.3 76.3 76.3 76.3 76.3 76.3 </td <td>Real estate</td> <td>0.0</td> <td>0.0</td> <td></td> <td>100.0</td> <td></td> <td>64.3</td> <td>0.3</td> <td></td> <td>35.4</td> <td></td> <td>76.2</td> <td>7.5</td> <td></td> <td>16.3</td> <td></td>	Real estate	0.0	0.0		100.0		64.3	0.3		35.4		76.2	7.5		16.3	
Real assets - Aggregate 0.0 0.0 10.0 0.0 42.9 0.2 0.1 53.2 3.7 76.3 6.0 1.2 16.0 0.5 Hedge funds 93.2 6.8 74.0 26.0 16.8 Global TAA 99.8 0.2 83.2 16.8 Balanced funds 0.0 0.0 0.0 0.0 100.0 0.0 0.0 0.0 Risk parity 34.7 65.3 94.9 5.1 5.1 5.7 9.2 5.1 Private credit 46.4 0.0 53.6 85.1 5.7 9.2 9.2 10.8 9.2 10.8 <td>Other real assets</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>10.4</td> <td>0.0</td> <td></td> <td>89.6</td> <td></td> <td>94.9</td> <td>0.0</td> <td></td> <td>5.1</td> <td></td>	Other real assets						10.4	0.0		89.6		94.9	0.0		5.1	
Hedge funds	Other listed real assets						0.0		0.0	0.0	0.0	81.2		11.5	5.9	1.3
Global TAA 99.8 0.2 83.2 16.8 Balanced funds 0.0 0.0 0.0 0.0 100.0 85.1 5.7 9.2 2.8 4.7 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	Real assets - Aggregate	0.0	0.0	0.0	100.0	0.0	42.9	0.2	0.1	53.2	3.7	76.3	6.0	1.2	16.0	0.5
Balanced funds 0.0 0.0 0.0 0.0 100.0 0.0 <td>Hedge funds</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>93.2</td> <td>6.8</td> <td></td> <td></td> <td></td> <td>74.0</td> <td>26.0</td> <td></td> <td></td> <td></td>	Hedge funds						93.2	6.8				74.0	26.0			
Risk parity 34.7 65.3 94.9 5.1 Private credit 46.4 0.0 53.6 85.1 5.7 9.2 Private mortgages 30.8 69.2 89.2 10.8 Private equity - Diversified 61.0 6.0 33.0 72.5 22.8 4.7 Venture capital 65.5 0.5 34.0 46.7 50.9 2.3 LBO 96.3 3.7 0.0 93.1 6.6 0.3 Private equity - Other 63.8 0.0 36.2 71.5 2.1 26.4 Private equity - Aggregate 68.1 5.1 26.9 73.5 21.7 4.8	Global TAA						99.8			0.2		83.2			16.8	
Private credit 46.4 0.0 53.6 85.1 5.7 9.2 Private mortgages 30.8 69.2 89.2 10.8 Private equity - Diversified 61.0 6.0 33.0 72.5 22.8 4.7 Venture capital 65.5 0.5 34.0 46.7 50.9 2.3 LBO 96.3 3.7 0.0 93.1 6.6 0.3 Private equity - Other 63.8 0.0 36.2 71.5 2.1 26.4 Private equity - Aggregate 68.1 5.1 26.9 73.5 21.7 4.8	Balanced funds						0.0		0.0	0.0	0.0	100.0		0.0	0.0	0.0
Private mortgages 30.8 69.2 89.2 10.8 Private equity - Diversified 61.0 6.0 33.0 72.5 22.8 4.7 Venture capital 65.5 0.5 34.0 46.7 50.9 2.3 LBO 96.3 3.7 0.0 93.1 6.6 0.3 Private equity - Other 63.8 0.0 36.2 71.5 2.1 26.4 Private equity - Aggregate 68.1 5.1 26.9 73.5 21.7 4.8	Risk parity						34.7			65.3		94.9			5.1	
Private equity - Diversified 61.0 6.0 33.0 72.5 22.8 4.7 Venture capital 65.5 0.5 34.0 46.7 50.9 2.3 LBO 96.3 3.7 0.0 93.1 6.6 0.3 Private equity - Other 63.8 0.0 36.2 71.5 2.1 26.4 Private equity - Aggregate 68.1 5.1 26.9 73.5 21.7 4.8	Private credit						46.4	0.0		53.6		85.1	5.7		9.2	
Venture capital 65.5 0.5 34.0 46.7 50.9 2.3 LBO 96.3 3.7 0.0 93.1 6.6 0.3 Private equity - Other 63.8 0.0 36.2 71.5 2.1 26.4 Private equity - Aggregate 68.1 5.1 26.9 73.5 21.7 4.8	Private mortgages						30.8			69.2		89.2			10.8	
LBO 96.3 3.7 0.0 93.1 6.6 0.3 Private equity - Other 63.8 0.0 36.2 71.5 2.1 26.4 Private equity - Aggregate 68.1 5.1 26.9 73.5 21.7 4.8	Private equity - Diversified						61.0	6.0		33.0		72.5	22.8		4.7	
Private equity - Other 63.8 0.0 36.2 71.5 2.1 26.4 Private equity - Aggregate 68.1 5.1 26.9 73.5 21.7 4.8	Venture capital						65.5	0.5		34.0		46.7	50.9		2.3	
Private equity - Aggregate 68.1 5.1 26.9 73.5 21.7 4.8	LBO						96.3	3.7		0.0		93.1	6.6		0.3	
Private equity - Aggregate 68.1 5.1 26.9 73.5 21.7 4.8	Private equity - Other						63.8	0.0		36.2		71.5	2.1		26.4	
Tatal Fried Ave Haldings 44 00 00 000 000 400 400 201 272 000 417 00	Private equity - Aggregate						68.1	5.1		26.9		73.5	21.7		4.8	
Total Fund - Avg. Holdings 4.4 U.U U.U 95.6 U.U 39.7 1.U 3.9 28.1 27.2 65.6 3.3 16.0 11.7 3.5	Total Fund - Avg. Holdings	4.4	0.0	0.0	95.6	0.0	39.7	1.0	3.9	28.1	27.2	65.6	3.3	16.0	11.7	3.5

Actual mix

Actual asset mix - 2018 to 2022

(as a % of total average assets)

		Yo	ur fur	ıd¹			Peer	avera	ge %			Globa	l aver	age %	
	2022	2021	2020	2019	2018	2022				2018	2022				2018
Stock - U.S.	0.1	0.1	0.1		0.0	6.7	8.2	7.4	7.6	7.4	8.7	9.7	10.4	10.6	11.1
Stock - EAFE	0.8	0.8	0.8	0.7	1.0	3.3	3.6	3.9	4.3	4.3	5.1	5.9	6.5	6.2	6.8
Stock - Global	63.6	66.2	64.4	64.3	61.7	15.5	18.0	17.5	17.7	17.7	13.9	14.3	14.2	13.4	12.7
Stock - other						2.3	2.7	3.2	2.9	3.0	2.5	3.1	3.2	3.3	3.4
Stock - Emerging	3.4	3.4	3.2	3.0	3.4	4.4	4.8	5.2	5.1	4.9	2.5	3.0	3.2	3.0	3.1
Stock - ACWI x U.S.											1.9	2.0	2.3	2.4	2.3
Stock - Aggregate	67.9	70.6	68.4	67.9	66.1	32.2	37.3	37.3	37.6	37.3	34.6	37.9	39.7	38.9	39.5
Fixed income - U.S.						5.7	5.5	5.0	5.2	5.0	6.9	6.4	6.4	6.7	6.8
Fixed income - EAFE						2.4	2.1	2.4	4.3	3.6	2.4	2.7	2.6	3.0	3.1
Fixed income - Global	27.1	25.2	27.5	28.2	30.3	5.1	4.3	4.8	5.1	5.7	2.0	2.3	2.3	2.5	2.4
Fixed income - other						7.0	8.0	6.4	6.3	6.9	5.5	5.0	4.8	4.9	5.1
Fixed income - Long bonds						2.4	1.7	3.7	3.7	3.3	12.1	12.3	12.8	12.6	12.8
Fixed income - Emerging						2.0	2.0	1.8	1.5	1.3	1.1	1.2	1.2	1.3	1.1
Fixed income - Inflation indexed						1.4	1.6	2.2	3.1	3.9	1.5	1.5	1.4	1.8	1.7
Fixed income - High yield						1.6	1.7	1.6	1.5	1.2	1.1	1.2	1.1	1.2	1.2
Fixed income - Bundled LDI						2.5	2.9	3.3			3.6	3.4	3.1	2.3	2.3
Fixed income - Convertibles						0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.0	0.0	0.0
Public mortgages											0.1	0.1	0.1	0.1	0.0
Cash						-3.4	-2.7	-1.9	-3.6	-2.6	1.3	1.4	1.5	1.4	1.6
Fixed income - Aggregate	27.1	25.2	27.5	28.2	30.3	26.9	27.1	29.5	27.2	28.5	38.3	37.9	37.9	38.1	38.4
Commodities						1.9	1.7	1.3	1.6	1.7	0.2	0.2	0.2	0.3	0.3
Infrastructure	0.1	0.1				5.5	4.3	4.0	3.9	3.8	3.6	2.6	2.4	2.3	2.1
Natural resources						1.4	1.2	1.1	1.3	1.2	0.4	0.4	0.3	0.3	0.4
REITs	2.0	1.7	1.3	1.1	0.9	1.3	1.2	1.1	1.3	1.2	0.5	0.6	0.5	0.5	0.6
Real estate	2.8	2.4	2.8	2.7	2.6	9.6	8.2	8.7	9.3	9.3	7.5	6.1	6.1	6.3	6.3
Other real assets						0.3	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Other listed real assets											0.2	0.1	0.1	0.1	0.0
Real assets - Aggregate	4.9	4.3	4.2	3.9	3.5	19.9	16.8	16.5	17.4	17.3	12.5	10.1	9.8	10.0	9.9
Hedge funds						3.6	3.2	3.5	3.3	3.6	3.2	3.1	3.1	3.3	3.4
Global TAA						0.1	0.1	0.1	0.2	0.2	0.5	0.6	0.9	1.0	0.9
Balanced funds											0.0	0.0	0.0	0.2	0.4
Risk parity						0.7	0.8	0.8	0.8	0.5	0.3	0.4	0.5	0.6	0.5
Private mortgages						0.9	0.9	0.9	1.9	1.3	0.8	0.6	0.5	0.6	0.6
Private credit						2.4	1.8	1.0	1.0	0.9	2.4	2.2	1.6	1.6	1.4
Private equity - Diversified						10.7	9.6	8.3	7.8	7.4	5.8	5.1	4.2	4.2	3.9
Venture capital						0.7	0.6	0.4	0.4	0.4	0.3	0.3	0.3	0.2	0.3
LBO						2.9	2.5	2.2	2.0	1.9	0.8	0.7	0.6	0.6	0.5
Private equity - Other						0.7	0.5	0.4	0.4	0.3	0.2	0.2	0.2	0.2	0.2
Private equity - Aggregate						14.9	13.1	11.3	10.6	10.1	7.1	6.4	5.3	5.2	4.8
Derivatives/Overlays Mkt Value						-1.6	-1.1	-1.0	0.0	0.4	0.3	0.7	0.7	0.6	0.3
Total Fund	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Count	1	1	1	1	1	10	10	10	10	10	294	294	315	318	340
Median Assets (€ billions)	1190.3	1122.7	966.7	937.6	872.0	229.5	246.4	218.0	207.0	189.9	5.8	7.5	6.2	6.4	5.5

^{1.} Your asset mix is based on average assets rather than year-end.

Policy mix

Policy asset mix - 2018 to 2022

(as a % of total assets)

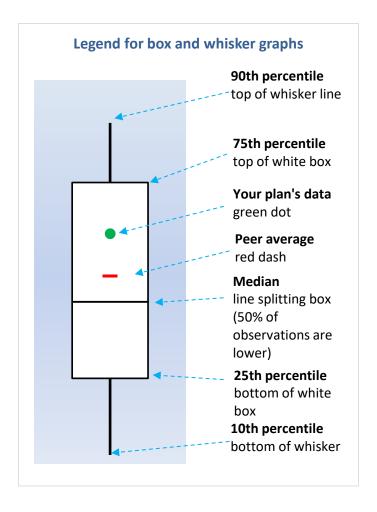
		You	ur fund	d %			Peer	avera	ge %			Globa	al avera	age %	
	2022	2021	2020	2019	2018	2022	2021	2020	2019	2018	2022	2021	2020	2019	2018
Stock - U.S.						4.6	4.6	7.4	7.6	7.8	8.2	8.2	9.5	9.8	10.5
Stock - EAFE						2.3	2.3	4.4	4.7	4.9	4.6	5.2	5.7	5.6	6.4
Stock - Global	70.9	73.2	73.0	71.1	67.3	30.3	30.7	26.4	25.9	25.8	15.9	16.6	16.2	15.3	14.8
Stock - other						2.0	2.3	3.0	2.5	2.4	2.6	3.1	3.1	3.4	3.3
Stock - Emerging						2.9	3.2	3.0	3.4	3.4	2.2	2.6	2.7	2.7	2.8
Stock - ACWI x U.S.											1.9	1.8	2.2	2.4	2.6
Stock - Aggregate	70.9	73.2	73.0	71.1	67.3	42.1	43.1	44.2	44.2	44.3	35.6	37.8	39.6	39.3	40.3
Fixed income - U.S.						4.8	5.5	5.3	4.3	5.1	7.3	6.9	6.7	6.8	7.0
Fixed income - EAFE						2.3	2.2	2.2	4.9	4.4	2.7	2.7	2.7	3.3	3.2
Fixed income - Global	29.1	26.8	27.0	28.9	32.7	3.2	3.3	2.9	4.6	4.9	2.2	2.6	2.6	2.8	2.7
Fixed income - other						6.8	6.7	7.0	6.6	7.0	5.8	5.2	4.8	5.2	5.1
Fixed income - Long bonds						5.0	5.0	5.3	6.7	5.2	13.6	13.5	13.2	13.0	13.2
Fixed income - Emerging						1.7	1.5	1.5	1.1	1.0	1.0	1.1	1.1	1.3	1.1
Fixed income - Inflation indexed						2.3	2.3	2.2	2.6	3.6	1.8	1.8	1.6	2.1	2.0
Fixed income - High yield						1.1	1.1	1.0	1.1	0.7	1.0	1.1	1.1	1.2	1.1
Fixed income - Bundled LDI						3.0	3.1	3.1			3.3	3.1	3.1	2.4	2.2
Fixed income - Convertibles						0.1	0.1	0.1			0.0	0.1	0.0	0.0	0.0
Public mortgages											0.1	0.1	0.1	0.1	0.0
Cash						-4.1	-3.7	-3.2	-4.2	-2.8	-0.1	0.2	0.4	0.5	0.5
Fixed income - Aggregate	29.1	26.8	27.0	28.9	32.7	26.1	27.2	27.2	27.6	29.1	39.7	39.2	38.0	38.7	38.4
Commodities						0.5	0.6	0.7	0.8	0.8	0.1	0.2	0.3	0.3	0.3
Infrastructure						3.4	3.0	2.6	2.5	2.2	3.7	3.1	2.8	2.5	2.1
Natural resources						0.7	0.7	0.7	0.7	0.6	0.3	0.3	0.3	0.3	0.3
REITs						1.2	1.1	1.1	1.1	1.1	0.4	0.5	0.5	0.5	0.6
Real estate						10.4	10.2	9.9	10.2	10.0	7.3	6.6	6.8	6.6	6.4
Other real assets						0.0	0.0	0.1	0.1	0.1	0.2	0.2	0.2	0.2	0.3
Other listed real assets											0.1	0.1	0.1	0.0	0.0
Real assets - Aggregate						16.2	15.5	15.1	15.3	14.9	12.1	11.1	10.8	10.4	10.0
Hedge funds						2.9	3.0	2.9	3.0	3.3	2.5	2.4	2.7	2.9	3.1
Global TAA						0.0	0.0				0.4	0.5	0.9	0.9	0.9
Balanced funds											0.1	0.0	0.0	0.1	0.2
Risk parity						0.8	0.8	0.8	0.8	0.5	0.3	0.4	0.4	0.5	0.5
Private mortgages						0.8	0.7	0.9	1.1	0.4	0.8	0.6	0.6	0.6	0.6
Private credit						2.6	1.7	1.4	1.2	1.2	2.4	2.4	1.7	1.5	1.3
Private equity - Diversified						8.1	7.6	7.1	6.8	6.4	5.2	4.8	4.5	4.5	4.1
Venture capital						0.4	0.4	0.4			0.1	0.2	0.2	0.2	0.2
LBO											0.4	0.5	0.5	0.4	0.4
Private equity - Other											0.1	0.1	0.1	0.1	0.1
Private equity - Aggregate						8.5	8.0	7.5	6.8	6.4	5.9	5.6	5.3	5.2	4.8
Total Fund	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Count	1	1	1	1	1	10	10	10	10	10	291	291	314	318	340

Returns, Benchmarks and Value Added

Interpreting box and whisker graphs	2
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Policy returns	4
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Net returns by asset class	6
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Net value added by asset class	8
Your policy return and value added calculation:	
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- 2018 to 2022	10
Profit/Loss on overlay programs	11
Appendix - CEM's Private equity benchmark	12

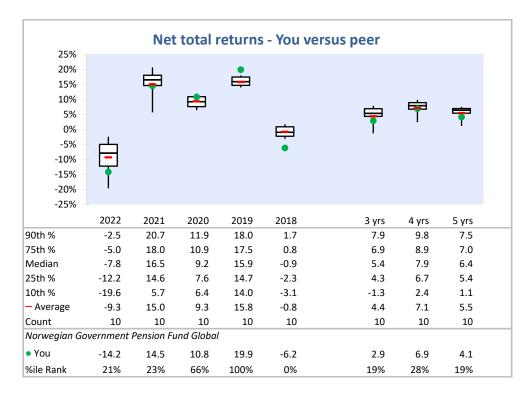
Interpreting box and whisker graphs

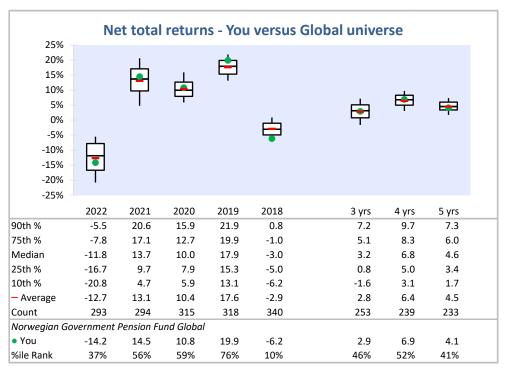
Box and whisker graphs are used extensively in this report because they show visually where you rank relative to all observations. At a glance you can see which quartile your data falls in.



Net total returns

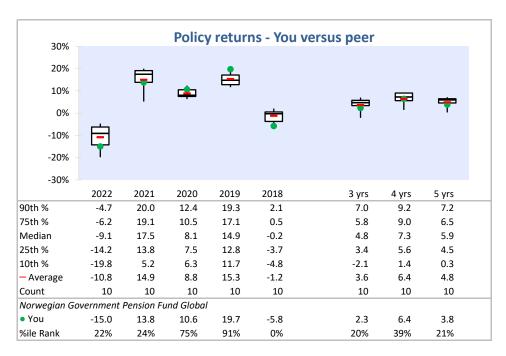
Your 5-year net total return of 4.1% was below the peer median and below the median of the Global universe. Comparisons of total return do not help you understand the reasons behind relative performance. To understand the relative contributions from policy asset mix decisions and implementation decisions we separate total return into its more meaningful components - policy return and implementation value added.





Policy returns

Your 5-year policy return of 3.8% was below the peer median and close to the Global universe median. Policy return is the return you would have earned had you passively implemented your policy asset mix decision through your benchmark portfolios.

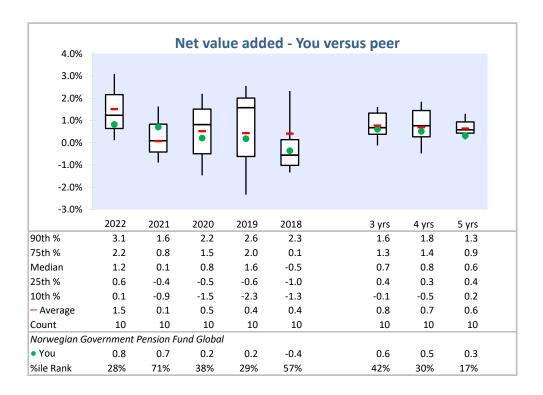


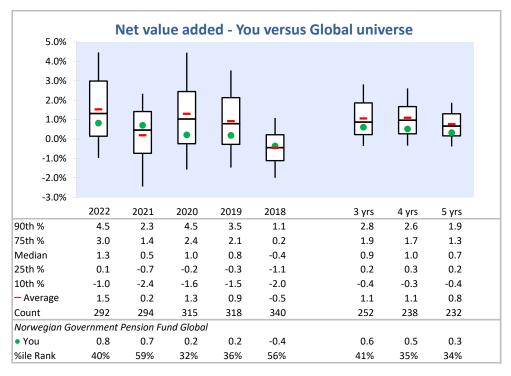


To enable fairer comparisons, the policy returns of all participants except your fund were adjusted to reflect private equity benchmarks based on lagged, investable, public-market indices. Refer to the appendix of this section for details.

Net value added

Your 5-year net value added of 0.3% was below the peer median and below the median of the Global universe. Net value added is the difference between your net total return and your policy return.





Net returns by asset class

		\	Your f	und %	6			Pe	er av	erage	%			Glo	bal a	verag	e %	
Asset class	2022	2021	2020	2019	2018	5-yr1	2022			_		5-yr ¹	2022			Ŭ		5-yr ¹
Stock - U.S.	-33.3	3.0	49.8		0.0	,	-14.6	32.1	13.6	25.1	-1.4	9.7	-15.0	28.9	15.8	29.7	-4.0	9.7
Stock - EAFE	-19.1	16.7	9.4	21.2	-15.2	1.2	-13.9	14.4	8.6	23.4	-12.1	3.0	-11.5	14.7	8.0	21.9	-12.3	3.3
Stock - Global	-15.1	21.2	12.9	26.6	-9.2	5.9	-14.7	22.2	10.6	27.6	-4.5	7.0	-14.3	21.3	13.1	25.5	-6.5	6.5
Stock - other							-12.0	18.0	9.3	23.6	-13.8	4.5	-8.0	20.5	8.6	20.6	-11.2	6.3
Stock - Emerging	-9.8	11.1	8.1	16.0	-13.9	1.6	-16.4	3.4	13.4	20.8	-11.4	0.9	-17.4	2.1	15.6	20.2	-12.9	0.1
Stock - ACWI x U.S.													-14.7	12.7	10.6	22.7	-12.8	3.1
Stock - Aggregate	-14.9	20.6	12.7	26.1	-9.5	5.7	-14.4	19.7	11.9	24.9	-7.5	5.8	-13.5	20.7	12.3	25.4	-8.1	6.2
Fixed income - U.S.							-12.1	4.4	6.6	10.0	1.3	2.1	-13.3	1.3	7.6	10.1	1.6	1.4
Fixed income - EAFE							-16.6	-7.8	11.9	5.2	-0.8	-5.1	-22.1	-3.6	11.9	6.8	-2.3	-2.8
Fixed income - Global	-12.1	-2.0	7.4	7.5	0.5	0.0	-11.5	2.8	3.3	11.7	1.1	1.3	-21.8	0.2	8.5	5.8	-2.0	0.1
Fixed income - other							-4.9	3.1	2.2	7.6	2.5	3.6	-9.7	3.6	6.1	9.3	-1.1	1.2
Fixed income - Long bonds							-24.8	-0.4	12.6	14.7	-1.8	-0.9	-23.9	0.1	12.7	19.2	-3.4	-0.1
Fixed income - Emerging							-8.6	6.5	1.6	13.1	-4.4	2.0	-10.4	-2.0	3.1	12.6	-4.4	-0.8
Fixed income - Inflation indexed							-2.6	5.2	-0.4	8.1	-3.6	3.7	-17.5	6.8	8.8	10.6	-2.3	1.1
Fixed income - High yield							-3.6	8.6	2.9	12.2	2.0	4.4	-5.0	7.8	4.0	11.1	-0.9	3.0
Fixed income - Bundled LDI							-55.0	-19.6	24.5				-35.5	-1.6	21.1	19.2	-3.2	-3.3
Public mortgages													-7.9	4.4	0.3	8.1	6.1	3.4
Fixed income - Convertibles							-7.1	8.7	4.8	16.0	1.8	4.6	-11.1	3.4	20.9	13.6	-1.2	2.4
Cash							1.2	3.5	-0.4	2.8	0.9	1.9	1.6	1.9	-0.8	2.4	0.9	0.7
Fixed income - Aggregate	-12.1	-2.0	7.4	7.5	0.5	0.0	-14.9	1.4	8.0	11.2	0.5	0.7	-17.1	0.9	10.3	12.9	-1.7	0.4
Commodities							18.7	23.7	1.4	0.7	-15.6	2.1	18.6	25.5	-4.2	7.8	-9.9	6.4
Infrastructure	4.8	3.9					11.1	15.1	3.7	9.0	8.6	9.3	9.6	13.8	6.0	10.7	7.0	9.1
Natural resources							16.1	18.4	-2.7	3.5	-0.4	6.4	14.4	16.4	-5.3	3.4	5.2	5.9
REITs	-30.8	26.8	-14.9	20.9	-10.4	-4.2	-18.8	29.3	-13.7	31.0	-7.1	-1.3	-18.8	32.1	-8.4	23.0	-2.8	2.8
Real estate	0.0	13.5	-0.2	6.7	7.3	5.3	12.5	16.4	-4.5	8.5	7.9	7.8	8.3	20.0	0.0	7.1	9.4	8.1
Other real assets							-0.4	19.7	1.6	-1.6	-5.5	2.0	15.8	22.3	-1.4	3.5	-3.7	1.2
Real assets - Aggregate	-12.5	18.8	-4.9	10.8	2.8	2.4	12.8	19.3	-2.8	9.7	5.2	8.5	7.9	19.8	0.2	8.7	6.0	8.2
Hedge funds							9.8	11.1	3.8	6.6	-1.5	6.1	6.3	10.9	2.2	6.1	-1.0	4.3
Global TAA							0.4	-0.1	-6.9	10.1	-12.2	-2.1	-2.4	10.0	2.1	11.8	-3.4	3.4
Balanced funds													-2.1	7.2	-11.5	30.1	-15.5	
Risk parity							-3.5	15.5	0.1	23.4	-4.2	5.7	-18.9	12.0	5.8	18.0	-5.2	2.3
Private mortgages							-6.9	4.4	7.0	7.1	1.0	2.3	-7.3	3.8	6.4	6.9	-0.3	0.9
Private credit							3.0	11.8	2.6	6.3	4.2	5.4	1.9	14.7	2.6	9.8	5.2	6.7
Private equity - Diversified							3.1	38.9	15.2	11.4	12.8	15.5	3.3	46.3	12.4	9.5	15.8	16.4
Venture capital							-4.1	40.2	22.7	13.2	20.3	17.0	-5.0	58.5	22.0	8.9	19.6	17.6
LBO							4.4	42.4	19.9	10.7	12.4	17.1	4.9	46.8	12.6	11.7	15.5	16.9
Private equity - Other							7.1	17.1	22.4	9.4	48.1	14.4	4.9	29.0	11.5	8.5	11.5	14.9
Private equity - Aggregate							2.6	41.6	16.4	12.1	13.1	16.3	3.3	47.2	13.1	9.3	15.8	16.4
Total Fund Return	-14.2	14.5	10.8	19.9	-6.2	4.1	-9.3	15.0	9.3	15.8	-0.8	5.5	-12.7	13.1	10.4	17.6	-2.9	4.5

 $^{{\}bf 1.}\ The\ 5-year\ return\ number\ only\ includes\ funds\ with\ continuous\ data\ over\ the\ last\ 5\ years.$

Benchmark returns by asset class

		١	our f	und %	0			Pe	er av	erage	%			Glo	bal av	/erag	e %	
Asset class	2022	2021	2020	2019	2018	5-yr1	2022	2021	2020	2019	2018	5-yr ¹	2022	2021	2020	2019	2018	5-yr ¹
Stock - U.S.	-24.2	13.3	47.1		3.6		-15.3	30.1	17.4	30.6	-3.6	10.3	-15.4	28.5	16.5	29.9	-3.7	9.7
Stock - EAFE	-15.9	18.0	5.4	22.7	-13.7	2.1	-10.9	15.6	4.4	22.1	-11.7	3.0	-10.4	15.1	4.5	22.0	-11.5	3.1
Stock - Global	-15.6	20.4	12.2	26.1	-8.4	5.7	-13.5	22.7	10.2	26.5	-6.8	6.7	-14.3	22.4	12.2	25.9	-7.0	6.6
Stock - other							-8.7	16.8	9.6	25.6	-11.1	5.9	-9.8	21.8	5.6	23.9	-10.7	6.3
Stock - Emerging	-11.3	8.9	3.4	15.0	-14.7	-0.4	-15.5	3.7	12.4	20.7	-10.6	1.2	-16.1	2.0	14.7	18.2	-11.9	0.3
Stock - ACWI x U.S.													-12.9	12.3	7.7		-12.2	2.4
Stock - Aggregate	-15.4	19.8	11.8	25.6	-8.8	5.4	-14.0	20.0	11.9	25.3	-7.3	6.0	-13.7	21.2	11.7	25.4	-7.9	6.2
Fixed income - U.S.							-11.8	3.8	8.7	11.1	0.5	2.1	-13.0	0.9	6.7	9.2	1.6	1.1
Fixed income - EAFE							-16.6	-7.9	11.0	5.1	-0.5	-4.9	-23.3	-4.1	11.5	6.5	-2.2	-3.1
Fixed income - Global	-13.8	-1.9	6.7	7.4	0.6	-0.5	-10.7	3.0	2.0	10.4	0.9	1.3	-11.2	-0.1	7.0	7.7	-1.2	0.0
Fixed income - other							-7.2	3.6	3.5	6.6	1.0	1.4	-11.0	2.7	5.5	9.5	-1.3	0.3
Fixed income - Long bonds							-24.5	-2.4	11.7	15.4	-1.8	-0.9	-23.2	0.1	11.4	19.2	-3.3	-0.4
Fixed income - Emerging							-9.9	3.5	1.0	13.5	-4.4	1.3	-10.9	-1.8	2.7	13.0	-3.3	-0.3
Fixed income - Inflation indexed							-4.0	6.6	0.8	8.0	-3.9	3.7	-18.0	6.3	9.2	9.8	-2.3	0.7
Fixed income - High yield							-6.9	7.1	2.4	12.1	1.5	3.4	-6.9	6.8	3.7	12.4	-1.0	2.8
Fixed income - Bundled LDI							-53.5	-20.3	24.6				-37.1	-2.7	21.0	19.5	-2.9	-3.9
Public mortgages													-7.2	3.1	-0.1	5.6	5.4	2.2
Fixed income - Convertibles							-16.2	7.3	47.4	22.6	3.2	10.9	-13.2	6.3	23.6	15.5	-1.1	5.7
Cash							1.0	1.5	0.0	2.4	0.4	1.3	1.8	2.2	-0.6	2.6	0.8	1.3
Fixed income - Aggregate	-13.8	-1.9	6.7	7.4	0.6	-0.5	-18.1	-1.5	9.3	10.0	-0.4	-0.9	-17.9	0.5	9.5	12.8	-1.7	-0.3
Commodities							22.4	33.2	-13.0	13.8	-12.0	7.2	18.6	27.2	-7.3	10.6	-9.6	6.9
Infrastructure	-20.0	-3.9					11.6	9.9	4.4	9.0	3.6	7.4	4.4	11.3	6.1	11.1	2.2	6.5
Natural resources							20.4	25.9	-1.6	2.4	3.4	9.4	10.3	19.5	-2.0	8.4	2.5	6.6
REITs	-13.7	17.1	10.1	17.1	-4.6	4.4	-10.5	31.7	-18.0	32.8	-4.1	2.4	-19.0	31.5	-9.6	21.7	-2.8	2.5
Real estate	-14.5	7.3	8.7	13.0	-2.1	2.0	13.8	15.4	-2.1	8.0	7.6	8.3	7.8	17.8	0.9	7.9	6.5	7.8
Other real assets							-9.8	11.1	11.7	20.1	-0.1	5.9	2.3	19.5	3.8	10.9	-0.1	5.3
Real assets - Aggregate	-14.4	10.9	8.8	14.3	-2.7	2.8	12.4	16.6	-1.9	9.5	5.2	8.0	6.6	17.1	0.8	9.5	4.2	7.2
Hedge funds							4.5	6.8	3.6	7.4	1.4	4.8	1.1	8.2	3.1	8.7	-0.1	4.1
Global TAA							-2.9	10.0	7.9	13.1	-7.5	3.5	-4.4	10.9	2.7	14.1	-1.5	4.3
Balanced funds													-11.9	6.8	-25.8	40.1	-14.4	
Risk parity							-21.3	13.7	6.7	22.5	-4.3	2.3	-12.0	13.2	5.2	15.8	-1.1	3.2
Private mortgages							-9.4	0.9	8.4	5.3	-0.4	0.2	-12.0	-0.9	7.1	6.5	-1.2	-0.5
Private credit							-0.3	6.6	4.0	8.0	1.2	3.9	-2.8	9.1	1.3	13.1	1.0	4.0
Private equity - Diversified							-14.2	52.6	-1.4	-13.5	24.7	6.7	-13.6	52.4	-3.2	-12.2	23.4	6.7
Venture capital							-14.0	58.2	-2.5	-16.6	29.8	7.4	-13.7	51.4	-3.2	-12.1	24.1	7.0
LBO							-13.8	59.1	-2.8	-18.8	31.3	7.2	-13.9	51.8	-2.3	-12.6	24.5	6.9
Private equity - Other							-14.3	60.7	-2.8	-21.4	33.2	6.9	-13.9	49.2	-2.9	-11.7	21.6	5.8
Private equity - Aggregate							-14.2	52.6	-1.4	-13.5	24.7	6.7	-13.6	52.4	-3.1	-12.2	23.4	6.7
Total Policy Return	-15.0	13.8	10.6	19.7	-5.8	3.8	-10.8	14.9	8.8	15.3	-1.2	4.8	-14.1	12.9	9.1	16.7	-2.5	3.7

^{1.} The 5-year return number only includes funds with continuous data over the last 5 years.

^{2.} To enable fairer comparisons, the policy returns of all participants except your fund were adjusted to reflect private equity benchmarks based on lagged, investable, public-market indices. Refer to the appendix of this section for details.

Net value added by asset class

		١	our f	und %	,			Pe	er av	erage	%			Glo	bal av	/erag	e %	
Asset class	2022	2021	2020	2019	2018	5-yr1	2022	2021	2020	2019	2018	5-yr ¹	2022	2021	2020	2019	2018	5-yr ¹
Stock - U.S.	-9.1	-10.3	2.8		-3.6		0.8	2.0	-3.7	-5.6	2.2	-0.6	0.6	0.3	-0.7	-0.1	-0.3	0.0
Stock - EAFE	-3.2	-1.3	4.0	-1.5	-1.5	-0.9	-3.0	-1.3	4.2	1.4	-0.4	0.0	-1.2	-0.4	3.6	0.0	-0.8	0.3
Stock - Global	0.5	0.8	0.7	0.5	-0.8	0.3	-1.3	-0.6	0.4	1.1	2.3	0.3	0.0	-1.1	0.9	-0.5	0.6	-0.1
Stock - other							-1.8	1.2	-0.5	-2.0	-2.8	0.5	2.0	0.0	5.9	-3.7	-0.6	0.1
Stock - Emerging	1.5	2.2	4.7	1.0	0.8	2.0	-0.9	-0.3	0.9	0.1	-0.8	-0.3	-1.1	0.0	1.0	1.9	-1.0	-0.2
Stock - ACWI x U.S.													-1.5	0.4	2.9	1.1	-0.7	0.8
Stock - Aggregate	0.5	0.8	0.9	0.5	-0.7	0.3	-0.4	-0.3	0.1	-0.4	-0.2	-0.3	0.2	-0.5	0.6	0.0	-0.2	0.0
Fixed income - U.S.							-0.3	4.1	-2.1	-1.1	0.9	0.4	-0.2	0.6	0.7	0.8	0.0	0.4
Fixed income - EAFE							0.0	0.1	0.2	0.0	-0.3	-0.2	0.5	0.0	0.4	1.0	-0.2	0.0
Fixed income - Global	1.7	-0.1	0.7	0.1	0.0	0.5	0.1	-0.2	1.3	1.9	0.2	0.1	-0.1	0.3	0.9	-1.8	-0.7	0.0
Fixed income - other							0.5	-0.5	-1.3	1.1	1.5	1.1	0.6	1.1	0.2	-0.2	0.3	0.6
Fixed income - Long bonds							-0.3	2.0	0.9	-0.7	0.1	0.0	-0.7	0.0	1.2	0.0	0.0	0.3
Fixed income - Emerging							1.3	3.0	0.6	-0.4	0.0	0.8	0.6	-0.1	0.5	-0.5	-1.2	-0.3
Fixed income - Inflation indexed							0.4	-0.3	-0.1	0.1	0.3	0.0	0.7	0.6	-0.5	8.0	-0.1	0.4
Fixed income - High yield							1.2	1.5	0.6	0.0	0.6	0.1	1.4	1.0	0.3	-1.5	0.2	0.3
Fixed income - Bundled LDI							-1.5	0.7	-0.1				-0.9	0.3	0.5	0.3	-0.1	0.4
Public mortgages													-1.7	0.9	1.7	0.5	0.0	1.0
Fixed income - Convertibles							9.1	1.4	-42.6	-6.6	-1.4	-6.3	-1.2	-1.3	-2.6	-4.8	-0.4	-3.3
Cash							-0.1	-0.3	0.1	0.4	-0.6	-0.2	-0.4	-0.5	-0.2	-0.3	0.0	-0.7
Fixed income - Aggregate	1.7	-0.1	0.7	0.1	0.0	0.5	3.2	2.9	-1.3	1.2	1.0	1.6	1.1	0.4	0.7	0.1	0.0	0.7
Commodities							-3.6	-9.5	14.4	-14.3	-3.6	-5.1	-0.6	-3.7	2.3	-3.3	-0.9	-0.7
Infrastructure	24.8	7.8					-0.6	5.2	-0.8	0.0	5.0	1.9	5.3	2.3	0.2	-0.3	4.8	2.6
Natural resources							-4.3	-7.5	-1.2	1.1	-3.8	-2.9	2.5	-2.4	-3.7	-4.9	2.4	-1.5
REITs	-17.1	9.7	-25.0	3.7	-5.7	-8.6	-8.4	-2.4	4.3	-1.8	-3.1	-3.7	-1.1	0.7	1.7	1.2	-0.2	-0.3
Real estate	14.5	6.2	-9.0	-6.4	9.4	3.3	-1.2	0.9	-2.5	0.5	0.3	-0.5	1.0	2.1	-0.9	-0.8	2.9	0.4
Other real assets							9.4	8.7	-10.1	-21.7	-5.4	-3.8	19.0	0.5	-5.0	-8.0	-3.1	-5.8
Real assets - Aggregate	1.9	7.9	-13.7	-3.5	5.5	-0.4	0.4	2.7	-0.8	0.3	0.1	0.5	1.5	2.8	-0.6	-0.8	1.8	0.9
Hedge funds							5.3	4.3	0.3	-1.0	-3.7	1.3	4.2	2.7	-1.4	-2.7	-0.9	0.4
Global TAA							-0.2	-7.3	-14.8	-0.9	-4.8	-3.6	2.0	-1.3	-1.3	-3.0	-2.2	-1.0
Balanced funds														1.0	16.5	-10.0	-0.7	
Risk parity							17.7	1.8	-6.7	0.9	0.1	3.4	-5.0	-0.7	-1.0	2.0	-4.0	-0.8
Private mortgages							2.6	3.5	-0.7	1.8	2.0	2.2	3.9	4.5	-1.0	0.5	1.2	1.5
Private credit							3.3	6.3	0.1	-1.7	2.9	1.1	4.4	5.3	0.7	-2.9	4.1	3.3
Private equity - Diversified							17.3	-13.7	16.5	24.9	-11.9	8.8	16.9	-6.1	15.3	21.6	-7.6	9.5
Venture capital							9.9	-18.0	25.2	29.8	-9.5	9.6	8.8	7.9	24.4	20.9	-4.3	10.3
LBO							18.1	-16.7	22.7	29.5	-18.9	9.9	18.9	-5.3	14.5	24.3	-9.0	9.9
Private equity - Other							21.4	-48.1	25.2	30.8	14.9	8.5	18.7	-20.6	13.5	20.2	-11.4	8.7
Private equity - Aggregate							16.8	-11.0	17.7	25.6	-11.7	9.6	17.0	-5.0	16.1	21.4	-7.6	9.6
Total Fund Return	0.8	0.7	0.2	0.2	-0.4	0.3	1.5	0.1	0.5	0.4	0.4	0.6	1.5	0.2	1.3	0.9	-0.5	0.8

Total net value add is determined by both actual and policy allocation. It is the outcome of total net return (page 6) minus total benchmark return (page 7). Aggregate net returns are an asset weighted average of all categories that the fund has an actual allocation to. Aggregate benchmark returns are a policy weighted average and includes only those categories that are part of your policy fund's mix.

^{1.} The 5-year return number only includes funds with continuous data over the last 5 years.

^{2.} To enable fairer comparisons, the policy returns of all participants except your fund were adjusted to reflect private equity benchmarks based on lagged, investable, public-market indices. Refer to the appendix of this section for details.

Your policy return and value added calculation - 2022

2022 Policy Return and Value Added

	Policy	Benchmark		Net	Value			
Asset class	weight	Description	Return	return	added			
Stock - U.S.		Custom	-24.2%	-33.3%	-9.1%			
Stock - EAFE		Custom	-15.9%	-19.1%	-3.2%			
Stock - Global	70.9%	Your Stock: Global benchmark	-15.6%	-15.1%	0.5%			
Stock - Emerging		Custom	-11.3%	-9.8%	1.5%			
Fixed income - Global	29.1%	Barclays Global Aggregate + Barclays Global Infla	-13.8%	-12.1%	1.7%			
Infrastructure		Custom	-20.0%	4.8%	24.8%			
REITs		Custom	-13.7%	-30.8%	-17.1%			
Real estate		Custom	-14.5%	0.0%	14.5%			
Total	100.0%							
Net Actual Return (reported by yo	ou)				-14.2%			
Calculated Policy Return = sum	of (policy	weights X benchmark returns)		-15.1%				
Adjustment to reflect rebalancing and overlay impacts 0.1%								
Policy Return (reported by you)								
Net Value Added (Net Return - Policy Return)								

The fund return consists of Equity, Fixed Income, Real Estate and Infrastructure. The fund benchmark is the weighted benchmark of Equity and Fixed Income. The benchmark for Real Estate used in the report prior to 2017 was the actual portfolio return, and thereafter the financing cost for the real estate investments.

Your policy return and value added calculations - 2018 to 2021

2021 Policy Return and Value Added

	Policy	Benchmark		Net	Value			
Asset class	weight	Description Retu		return	added			
Stock - U.S.		Custom	13.3%	3.0%	-10.3%			
Stock - EAFE		Custom	18.0%	16.7%	-1.3%			
Stock - Global	73.2%	Your Stock: Glok	20.4%	21.2%	0.8%			
Stock - Emerging		Custom	8.9%	11.1%	2.2%			
Fixed income - Global	26.8%	Barclays Global	-1.9%	-2.0%	-0.1%			
Infrastructure		Custom	-3.9%	3.9%	7.8%			
REITs		Custom	17.1%	26.8%	9.7%			
Real estate		Custom	7.3%	13.5%	6.2%			
Total	100.0%							
Net Return (reported by you	u)				14.5%			
Calculated policy return (s	um: Policy we	eights x benchmai	rks)	14.4%				
Adjustment to reflect rebalancing and overlay impacts <u>-0.7%</u>								
Policy return (reported by you)								
Net Value Added (Net Retur	rn - Policy Re	turn)			0.7%			

2020 Policy Return and Value Added

	Policy	Benchmar	·k	Net	Value		
Asset class	weight	Description	Return	return	added		
Stock - U.S.		Custom	47.1%	49.8%	2.8%		
Stock - EAFE		Custom	5.4%	9.4%	4.0%		
Stock - Global	73.0%	Your Stock: Glob	12.2%	12.9%	0.7%		
Stock - Emerging		Custom	3.4%	8.1%	4.7%		
Fixed income - Global	27.0%	Barclays Global	6.7%	7.4%	0.7%		
Infrastructure							
REITs		Custom	10.1%	-14.9%	-25.0%		
Real estate		Custom	8.7%	-0.2%	-9.0%		
Total	100.0%						
Net Return (reported by you)				10.8%		
Calculated policy return (su	m: Policy we	eights x benchmai	rks)	10.7%			
Adjustment to reflect rebalancing and overlay impacts <u>-0.1%</u>							
Policy return (reported by you)							
Net Value Added (Net Return	1 - Policy Re	turn)			0.2%		

2019 Policy Return and Value Added

	Policy	Benchmar	Benchmark		Value	
Asset class	weight	Description	Return	return	added	
Stock - U.S.						
Stock - EAFE		Custom	22.7%	21.2%	-1.5%	
Stock - Global	71.1%	Your Stock: Glok	26.1%	26.6%	0.5%	
Stock - Emerging		Custom	15.0%	16.0%	1.0%	
Fixed income - Global	28.9%	Barclays Global	7.4%	7.5%	0.1%	
REITs		Custom	17.1%	20.9%	3.7%	
Real estate		Custom	13.0%	6.7%	-6.4%	
Total	100.0%					
Net Return (reported by you	٦)				19.9%	
Calculated policy return (s	um: Policy we	eights x benchmai	rks)	20.7%		
Adjustment to reflect reba	lancing and o	overlay impacts		-1.0%		
Policy return (reported by y	ou)				19.7%	
Net Value Added (Net Return - Policy Return)						

2018 Policy Return and Value Added

	Policy	Benchmar	k	Net	Value		
Asset class	weight	Description	Return	return	added		
Stock - U.S.		Custom	3.6%	0.0%	-3.6%		
Stock - EAFE		Custom	-13.7%	-15.2%	-1.5%		
Stock - Global	67.3%	Your Stock: Glok	-8.4%	-9.2%	-0.8%		
Stock - Emerging		Custom	-14.7%	-13.9%	0.8%		
Fixed income - Global	32.7%	Barclays Global	0.6%	0.5%	0.0%		
REITs		Custom	-4.6%	-10.4%	-5.7%		
Real estate		Custom	-2.1%	7.3%	9.4%		
Total	100.0%						
Net Return (reported by you)					-6.2%		
Calculated policy return (sum: F	Policy we	eights x benchmai	ks)	-5.5%			
Adjustment to reflect rebalancing and overlay impacts <u>-0.4%</u>							
Policy return (reported by you)							
Net Value Added (Net Return - P	olicy Re	turn)			-0.4%		

Profit/Loss on overlay programs

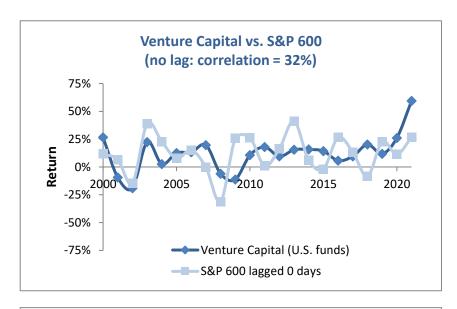
	Your	Peer median				Global median				
	2022	2021	202	2022		21	2022		2021	
Overlay type	bps	bps	bps	#	bps	#	bps	#	bps	#
Int. Discretionary Currency			-15.2	1	-15.1	1	-10.9	7	2.6	9
Ext. Discretionary Currency			-1.7	1	0.5	1	0.0	9	0.3	10
Internal Global TAA							4.2	5	13.0	4
External Global TAA			22.4	1			10.5	2	3.0	2
Internal PolicyTilt TAA							5.2	7	3.4	7
External PolicyTilt TAA									11.3	1
Internal Commodities							0.0	1	0.0	1
External Commodities							15.5	4	38.0	2
Internal Long/Short							3.0	5	6.5	6
External Long/Short							0.4	1	-2.2	1
Internal Other			43.2	1	31.5	1	7.5	6	15.0	7
External Other							-20.6	6	0.0	7

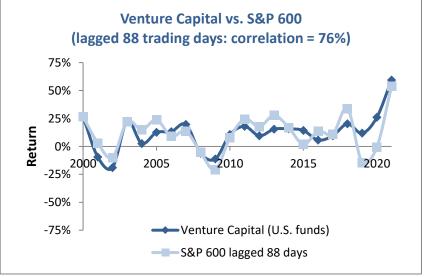
Profit/loss in basis points was calculated using total fund average holdings. This was done to measure the impact of the program at the total fund level.

Appendix - Private equity benchmarks used by most funds are flawed.

A high proportion of the benchmarks used for illiquid assets by participants in the CEM universe are flawed. Flaws include:

• Timing mismatches due to lagged reporting. For example, as the graphs on the right demonstrate, reported venture capital returns clearly lag the returns of stock indices. Yet most funds that use stock indices to benchmark their private equity do not use lagged benchmarks. The result is substantial noise when interpreting performance. For example, for 2008 the S&P 600 index return was -31.1% versus -5.4% if lagged 88 trading days. Thus if a fund earned the average reported venture capital return for 2008 of -6.1%, they would have mistakenly believed that their value added from venture capital was 25.0% using the un-lagged benchmarks versus -0.7% using the same benchmark lagged to match the average 88 day reporting lag of venture capital funds.





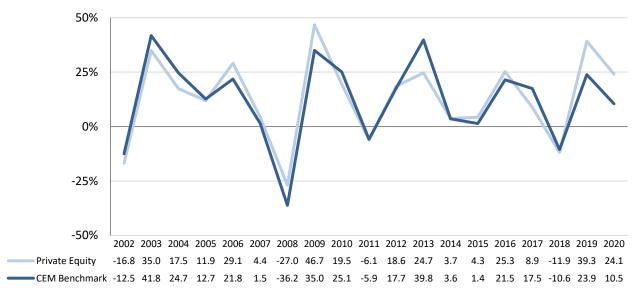
- Un-investable peer-based benchmarks. Peer based benchmarks reflect the reporting lags in peer portfolios so they have much better correlations than un-lagged investable benchmarks. But their relationship statistics are not as good as for lagged investable benchmarks.
- Aspirational premiums (i.e., benchmark + 2%). Premiums cannot be achieved passively, and evidence suggests that a fund has to be substantially better than average to attain them. More importantly, when comparing performance to other funds, they need to be excluded to ensure a level playing field.

To enable fairer comparisons, CEM uses default private equity benchmarks.

Benchmarks used for private equity by most participants in the CEM universe are flawed (see previous page). So to enable fairer comparisons, CEM replaced the reported private equity benchmarks of all funds except yours with defaults. The defaults are:

- Investable. They are comprised of a blend of small cap indices that are investable.
- · Lagged. CEM estimated the lag on private equity portfolios with multi-year histories by comparing annual private equity returns to public market proxies with 1 day of lag, 2 days of lag, 3 days of lag, etc. At 85 days (i.e., approximately 119 calendar days or 3.9 calendar months), the correlation between the two series is maximized for most plans.
- Regional mix adjusted based on the average estimated mix of regions in private equity portfolios for a given country.
- The result is the default benchmarks are superior to most self-reported benchmarks. Correlations improve to a median of 82% for the default benchmarks versus 44% for self-reported benchmarks. Other statistics such as volatility were also much better.





^{1.} To enable better comparison between lagged returns and lagged benchmarks, lags have been removed from both. See "Asset allocation and fund performance of defined benefit pension funds in the United States, 1998-2014" by Alexander D. Beath and Chris Flynn for details.

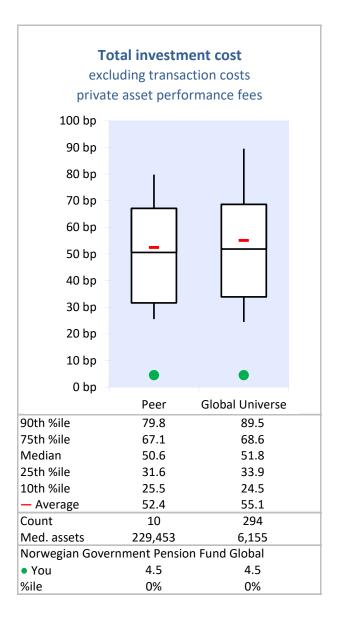
Cost: total, benchmark, trend

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Comparisons of total investment cost

Your total investment cost, excluding transaction costs and private asset performance fees, of 4.5 bps was below the peer median of 50.6 bps.

Differences in total investment cost are often caused by two factors that are usually outside of management's control: asset mix and fund size. Therefore, to assess whether your fund's total investment cost is high or low given your unique asset mix and size, CEM calculates a benchmark cost for your fund. Benchmark cost analysis begins on page 7 of this section.

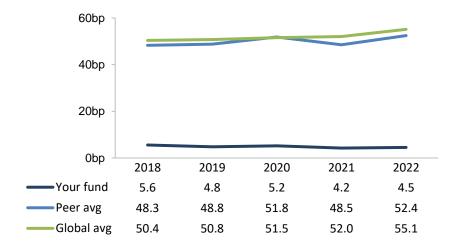


Trend in total investment cost, you versus peers and universe

Your total investment cost, excluding transaction costs and private asset performance fees, decreased from 5.6 bps in 2013 to 4.5 bps in 2022.

Trend in total investment cost

(excluding transaction costs and private asset performance fees)



Trend analysis is based on 191 Global funds and 10 peer funds with 10 or more consecutive years of data.

Types of costs included in your total investment cost

The table below outlines the types of costs included in your total investment cost.

	<u>Int</u>	<u>ernal</u>	<u>External</u> Perform. Monitoring fees					
	In-house	Transaction	Manager	& other	(active	Transaction		
Asset class	total cost	costs	base fees	costs	only)	costs		
Public (Stock, Fixed income, commodities, REITs)	✓	×	✓	✓	✓	×		
Derivatives/Overlays	✓	×	✓	✓	✓	×		
Hedge funds & Global TAA Hedge Funds Global TAA	n/a ✓	n/a ×	✓ ✓	✓	✓ ✓	* *		
Private real assets (Infrastructure, natural resources, real estate ex-REITs, other real assets)	✓	×	✓	✓	*	×		
Private equity (Diversified private equity, venture capital, LBO, other private equity)	✓	×	√ *	✓	×	×		

^{*}External manager base fees represent gross contractual management fees.

- ✓ indicates cost is included.
- **x** indicates cost is excluded.
- CEM currently excludes performance fees for certain external assets and all transaction costs from your total cost because only a limited number of participants are currently able to provide complete data.

Detailed breakdown of your total investment cost

Your 2022 total investment cost, excluding transaction costs and private asset performance fees, was 4.5 bp or €538.2 million.

	Inte	rnal	Externa	al passive	Ext	ernal act	ive		Total ¹	
			Ν	/lonitoring	Base	Perform.	Monitor.			% of
	Passive	Active	Fees	& Other	Fees	Fees	& Other	€000s	bps	Total
Asset management										
Stock - U.S.					2,580	-970	255	1,865		0%
Stock - EAFE					17,047	3,073	1,767	21,887		4%
Stock - Emerging					75,693	68,914	7,120	151,727		28%
Stock - Global		124,816						124,816		23%
Fixed income - Global		41,040						41,040		8%
REITs		4,490						4,490		1%
Real estate ¹		41,801						41,801		8%
Infrastructure ¹		3,376						3,376		1%
Total asset management costs	excluding priv	ate asset p	erforma	nce fees				391,003	3.3bp	73%
Oversight, custodial & other as	set related co	sts								
Oversight of the fund								88,565		16%
Trustee & custodial								46,811		9%
Consulting and performance m	easurement							7,692		1%
Audit								4,134		1%
Other										
Total oversight, custodial & oth	ner costs							147,202	1.2bp	27%
Total investment costs excluding transaction costs and private asset performance fees 538,205								4.5bp	100%	

^{1.} Total cost excludes carry/performance fees for real estate, infrastructure, natural resources, private equity, and private debt. Performance fees are included for the public market asset classes and hedge funds.

Changes in your investment costs

The table below shows how your investment costs have changed from year to year by asset class.

Change in your investment costs (2022 - 2018)

	Investment costs (€000s)			Change (€000s)			Change (%)						
	2022	2021	2020	2019	2018	2022	2021	2020	2019	2022	2021	2020	2019
Asset management													
Stock - U.S.	1,865	2,426	6,720		855	-561	-4,295			-23%	-64%		
Stock - EAFE	21,887	23,713	29,828	9,642	27,553	-1,826	-6,115	20,186	-17,911	-8%	-20%	209%	-65%
Stock - Emerging	151,727	151,239	157,543	87,450	122,257	488	-6,304	70,093	-34,807	0%	-4%	80%	-28%
Stock - Global	124,816	87,800	104,566	115,092	104,260	37,016	-16,766	-10,526	10,832	42%	-16%	-9%	10%
Fixed income - Global	41,040	31,769	40,877	44,434	42,087	9,271	-9,108	-3,557	2,347	29%	-22%	-8%	6%
REITs	4,490	2,951	2,681	1,620	2,013	1,539	270	1,061	-393	52%	10%	66%	-20%
Real estate ¹	41,801	37,863	35,060	44,007	50,360	3,938	2,803	-8,948	-6,353	10%	8%	-20%	-13%
Infrastructure ¹	3,376	2,272				1,104				49%			
Total excl. private asset perf. fees	391,003	340,033	377,276	302,245	349,386	50,970	-37,243	75,030	-47,140	15%	-10%	25%	-13%
Oversight, custodial & other asset	related	costs											
Oversight of the fund	88,565	78,246	71,921	89,677	76,723	10,319	6,325	-17,756	12,954	13%	9%	-20%	17%
Trustee & custodial	46,811	45,995	44,144	42,622	39,045	815	1,851	1,523	3,576	2%	4%	4%	9%
Consulting and performance measurement	7,692	7,681	7,035	10,715	14,930	11	646	-3,680	-4,215	0%	9%	-34%	-28%
Audit	4,134	3,800	3,892	3,792	4,358	334	-93	100	-566	9%	-2%	3%	-13%
Other													
Total oversight, custodial & other	147,202	135,722	126,992	146,806	135,056	11,479	8,730	-19,814	11,750	8%	7%	-13%	9%
Total investment costs ¹	538,205	475,755	504,268	449,051	484,442	62,449	-28,513	55,216	-35,390	13%	-6%	12%	-7%
Total in basis points	4.5bp	4.2bp	5.2bp	4.8bp	5.6bp	-							

^{1.} Total cost excludes carry/performance fees for real estate, infrastructure, natural resources, private equity, and private debt. Performance fees are included for the public market asset classes and hedge funds.

Total cost versus benchmark cost

Your fund's total investment cost, excluding transaction costs and private asset performance fees, was 18.7 bps below your benchmark cost of 23.2 bps. This implies that your fund was low cost by 18.7 bps compared to the peer median, after adjusting for your fund's asset mix.

Your cost versus benchmark

	€000s	bps
Your fund's total investment costs excluding transaction costs and private asset performance fees	538,205	4.5 bp
- Your fund's benchmark	2,762,498	23.2 bp
= Your fund's cost savings	-2,224,293	-18.7 bp

Your benchmark cost is an estimate of your total costs assuming that you paid the peer median cost for each of your investment mandates and fund oversight. The calculation of your benchmark cost is shown on the following page.

The reasons why your fund's total cost was below your benchmark are summarized in the table below. Details of each of the impacts below are provided on pages 9 to 11.

Reasons why your fund was low cost

	Cost/-Savings impact		
	€000s	bps	
Differences in implementation style:			
Less passive	1,649,155	13.9 bp	
More int. active % of total active	-2,559,914	-21.5 bp	
Less overlays and unfunded strategies	-231,721	-1.9 bp	
Total style impact	-1,142,480	-9.6 bp	
Paying more/-less for similar services:			
External investment management	-135,511	-1.1 bp	
Internal investment management	-879,795	-7.4 bp	
Oversight, custodial and other	-66,506	-0.6 bp	
Total impact of paying more /-less	-1,081,813	-9.1 bp	
Total savings	-2,224,293	-18.7 bp	

Benchmark cost calculation

Your 2022 benchmark cost was 23.2 basis points or 2.8 billion. It equals your holdings for each asset class multiplied by the peer median cost for the asset class. The peer median cost is the style weighted average for all implementation styles (i.e., internal passive, internal active, external passive, external active).

	Your	Weighted	
	average	peer median	Benchmark
Asset class	assets	cost ¹	€000s
	(A)	(B)	(A X B)
Asset management costs			
Stock - U.S.	1,454	12.1 bp	1,756
Stock - EAFE	10,062	22.0 bp	22,139
Stock - Emerging	40,554	41.4 bp	167,789
Stock - Global ⁴	756,551	22.0 bp	1,664,830
Fixed income - Global ⁴	323,105	6.6 bp	212,871
REITS	23,938	16.3 bp	39,055
Real estate	33,361	60.6 bp	202,174
Infrastructure	1,303	49.6 bp	6,456
Overlay Programs ²	1,190,327	1.9 bp	231,721
Benchmark for asset management	1,190,327	21.4 bp	2,548,789
Oversight, custody and other costs ³			
Oversight	1,190,327	0.9 bp	
Trustee & custodial	1,190,327	0.5 bp	
Consulting	1,190,327	0.0 bp	
Audit	1,190,327	0.0 bp	
Other	1,190,327	0.1 bp	
Benchmark for oversight, custody, other	1,190,327	1.8 bp	213,708
Total benchmark cost		23.2 bp	2,762,498

^{1.} The weighted peer median cost for asset management is the style-weighted average of the peer median costs for all implementation styles (i.e., internal passive, internal active, external passive, external active, fund of fund). It excludes performance fees on private assets. The style weights by asset class for your fund and the peers are shown on page 15 of this section.

^{2.} Total fund average holdings is used as the base when calculating the relative cost impact of the overlay programs.

^{3.} Benchmarks for oversight total and individual lines are based on peer medians. Sum of the lines may be different from the total.

^{4.} A different asset was used as a proxy to determine the benchmarks and style percentages: 'Stock - Aggregate' for 'Stock - Global', 'Fixed income - Aggregate' for 'Fixed income - Global'.

Cost impact of differences in implementation style

Differences in implementation style (passive vs. active, internal vs. external, etc.) relative to your peers saved you 9.6 bps.

		Peer benchmark cost				Style 1 %		Cost/	
	Assets			Style 1		Peer	More/	-Savings	
Implementation choices	by style	Style 1	Style 2	-Savings	Your	average	-Less	€000s	bps
	a	b	С	d = b - c			е	axdxe	
Passive vs active	Total assets	Passive	Active		Passiv	e % of total	l assets		
Stock - U.S.	1,454	2 bp	35 bp	-33 bp	0%	69%	-69%	3,339	
Stock - EAFE	10,062	4 bp	30 bp	-26 bp	0%	31%	-31%	7,978	
Stock - Emerging	40,554	6 bp	57 bp	-51 bp	0%	31%	-31%	63,567	
Stock - Global	756,551	3 bp	40 bp	-37 bp	0%	48%	-48%	1,352,701	
Fixed income - Global	323,105	1 bp	13 bp	-12 bp	0%	56%	-56%	221,572	
Less passive								1,649,155	13.9 bp
	Active	Internal	External						
Internal active vs external active	assets	active	active		Interna	I active % o	of active		
Stock - U.S.	1,454	12 bp	46 bp	-35 bp	0%	32%	-32%	1,640	
Stock - EAFE	10,062	6 bp	40 bp	-34 bp	0%	28%	-28%	9,650	
Stock - Emerging	40,554	25 bp	65 bp	-40 bp	0%	20%	-20%	33,135	
Stock - Global	756,551	11 bp	53 bp	-42 bp	100%	32%	68%	-2,199,113	
Fixed income - Global	323,105	3 bp	30 bp	-27 bp	100%	62%	38%	-329,470	
REITs	23,938	7 bp	42 bp	-35 bp	100%	74%	26%	-21,380	
Real estate	33,361	45 bp	68 bp	-23 bp	100%	33%	67%	-51,572	
Infrastructure	1,303	28 bp	118 bp	-90 bp	100%	76%	24%	-2,804	
More int. active % of total active								-2,559,914	-21.5 bp
Less overlays and unfunded strategie	s							-231,721	-1.9 bp
Total impact of differences in implem								-1,142,480	-9.6 bp

Cost impact of overlays

As summarized on the previous page, the style impact of overlays saved you 1.9 bps. If you use more overlays than your peers, or more expensive types of overlays, then it increases your relative cost.

	Your average total holdings	Cost as % of to	tal holdings	Cost/-Savings Impact
	(mils)	You	Peer avg.	(000s)
	(A)	(B)	(C)	A X (B - C)
Internal Overlays				
Currency - Hedge	1,190,327	NA	0.01 bp	-769
Currency - Discretionary	1,190,327	NA	0.02 bp	-2,203
Rebalancing / Passive beta - Hedge	1,190,327	NA	0.01 bp	-935
Inflation linked - Hedge	1,190,327	NA	0.00 bp	-5
Global TAA - Discretionary	1,190,327	NA	0.06 bp	-6,899
Long/Short - Discretionary	1,190,327	NA	1.23 bp	-146,585
Other overlay - Discretionary	1,190,327	NA	0.00 bp	-578
External Overlays				
Currency - Hedge	1,190,327	NA	0.03 bp	-3,771
Currency - Discretionary	1,190,327	NA	0.02 bp	-2,455
Global TAA - Discretionary	1,190,327	NA	0.54 bp	-64,688
Long/Short - Discretionary	1,190,327	NA	0.02 bp	-2,833
Total impact in 000s				-231,721
Total impact in basis points				-1.9 bp

Cost impact of paying more/-less for similar services

Differences in what you paid relative to your peers for similar asset management and related oversight and support services saved you 9.1 bps.

		Your avg		Cost in bps	<u> </u>	Cost	t/
		holdings		Peer	More/	-Savii	ngs
	Style	(mils)	Your	median	-less	€000s	bps
External asset management		(A)			(B)	(A X B)	
Stock - U.S. ¹	active	1,454	12.8	46.3	-33.5	-4,869	
Stock - EAFE	active	10,062	21.8	39.5	-17.8	-17,878	
Stock - Emerging	active	40,554	37.4	65.2	-27.8	-112,764	
Total for external management						-135,511	-1.1 bp
Internal asset management		(A)			(B)	(A X B)	
Stock - Global	active	756,551	1.6	10.8	-9.2	-693,601	
Fixed income - Global	active	323,105	1.3	3.2	-2.0	-63,933	
REITs	active	23,938	1.9	7.4	-5.5	-13,185	
Real estate	active	33,361	12.5	45.1	-32.6	-108,800	
Infrastructure	active	1,303	25.9	28.0	-2.1	-276	
Total for internal management						-879,795	-7.4 bp
Oversight, custody and other costs ²							
Oversight			0.7	0.9	-0.2		
Trustee & custodial			0.4	0.5	-0.1		
Consulting			0.1	0.0	0.1		
Audit			0.0	0.0	0.0		
Other			0.0	0.1	-0.1		
Benchmark for oversight, custody, other		1,190,327	1.2	1.8	-0.6	-66,506	-0.6 bp
Total						-1,081,813	-9.1 bp

^{1.} Universe median used because peer data was insufficient.

^{2.} Benchmarks for oversight total and individual lines are based on peer medians. Sum of the lines may be different from the total.

Summary of why you are high or low cost by asset class

The table below summarizes where you are high and low cost by asset class. It also quantifies how much is due to differences in implementation style (i.e., differences in the mix of external active, external passive, internal active, internal passive and fund of fund usage) and how much is due to paying more or less for similar services (i.e., same asset class and style).

		Benchmark		Your average	Mor	e/-less in €	nnns
		= peer		assets	Total	Due to	Due to
	Your	weighted	More/	(or fee	More/	Impl.	paying
	cost	median cost ¹	-less	basis)	-less	style	more/less
Asset management costs	(A)	(B)	(C = A - B)	(D)	(C X D)	,	,
Stock - U.S.	12.8 bp	12.1 bp	0.8 bp	1,454	110	4,979	-4,869
Stock - EAFE	21.8 bp	22.0 bp	-0.2 bp	10,062	-251	17,627	-17,878
Stock - Emerging	37.4 bp	41.4 bp	-4.0 bp	40,554	-16,062	96,702	-112,764
Stock - Global ⁴	1.6 bp	22.0 bp	-20.4 bp	756,551	-1,540,013	-846,412	-693,601
Fixed income - Global ⁴	1.3 bp	6.6 bp	-5.3 bp	323,105	-171,831	-107,898	-63,933
REITs	1.9 bp	16.3 bp	-14.4 bp	23,938	-34,565	-21,380	-13,185
Real estate	12.5 bp	60.6 bp	-48.1 bp	33,361	-160,372	-51,572	-108,800
Infrastructure	25.9 bp	49.6 bp	-23.6 bp	1,303	-3,080	-2,804	-276
Overlay Programs ²	0.0 bp	1.9 bp	-1.9 bp	1,190,327	-231,721	-231,721	0
Total asset management	3.3 bp	21.4 bp	-18.1 bp	1,190,327	-2,157,786	-1,142,480	-1,015,306
Oversight, custody and other costs ³							
Oversight of the fund	0.7 bp	0.9 bp	-0.2 bp				
Trustee & custodial	0.4 bp	0.5 bp	-0.1 bp				
Consulting	0.1 bp	0.0 bp	0.1 bp				
Audit	0.0 bp	0.0 bp	0.0 bp				
Other	0.0 bp	0.1 bp	-0.1 bp				
Total oversight, custody & other	1.2 bp	1.8 bp	-0.6 bp	1,190,327	-66,506	n/a	-66,506
Total	4.5 bp	23.2 bp	-18.7 bp	1,190,327	-2,224,293	-1,142,480	-1,081,813

^{1.} The weighted peer median cost for asset management is the style-weighted average of the peer median costs for all implementation styles (i.e., internal passive, internal active, external passive, external active, fund of fund). It excludes performance fees on private assets. The style weights by asset class for your fund and the peers are shown on page 15 of this section.

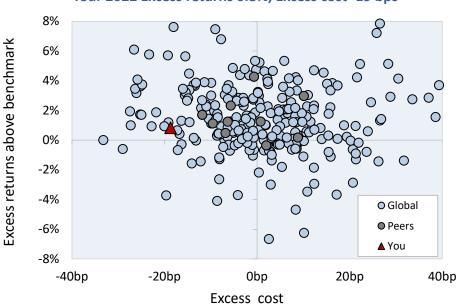
^{2.} Total fund average holdings is used as the base when calculating the relative cost impact of the overlay programs.

^{3.} Benchmarks for oversight total and individual lines are based on peer medians. Sum of the lines may be different from the total.

^{4.} A different asset was used as a proxy to determine the benchmarks and style percentages: 'Stock - Aggregate' for 'Stock - Global', 'Fixed income - Aggregate' for 'Fixed income - Global'.

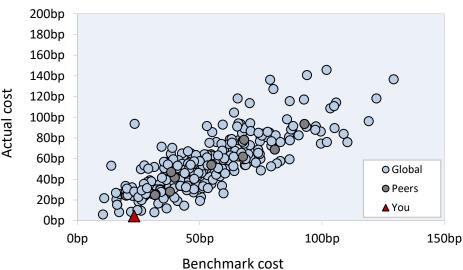
Your cost impact ranking

Being high or low cost is neither good nor bad. More important is whether you are receiving sufficient value for your excess cost. At the total fund level, we provide insight into this question by combining your excess return above benchmark and excess cost to create a snapshot of your cost impact performance relative to that of the global In 2022, your fund ranked in the positive excess return above benchmarked, low cost quadrant.



Your 2022 Excess returns 0.8%, Excess cost -19 bps





For all funds except your fund, benchmark cost equals the sum of group median costs x fund's average holdings by asset class plus group median cost of derivatives/overlays plus group median cost of oversight/support. Group is peer if the fund is in the peer group, universe - if the fund is part of the universe, and global/database otherwise. Your fund's benchmark cost is calculated using peer-based methodology per page 14 of this section.

Benchmarking methodology formulas and data

a) Formulas

```
Example calculations for 'Stock - U.S.'
```

```
Asset class peer cost = weighted average by peer average style of peer median costs = (38\% \times 1.6 \text{ bp}) + (10\% \times 11.6 \text{ bp}) + (31\% \times 1.9 \text{ bp}) + (21\% \times 46.3 \text{ bp}) = 12.1 \text{ bp}
```

Your cost versus benchmark (-savings/+excess) = asset class your cost - asset class peer cost = 12.8 bp - 12.1 bp = 0.8 bp

Attribution of 'your cost versus benchmark' to impact of style mix and impact of cost/paying more

Cost impact of differences in implementation style (-savings/+excess)

```
= cost impacts of passive vs active (A), internal passive vs external passive (B), internal active vs external active (C) = 23.0 \text{ bp} + 0.0 \text{ bp} + 11.3 \text{ bp} = 34.2 \text{ bp}
```

A) Impact of Passive vs Active management (-savings/+excess)

```
= (peer average passive cost - peer average active cost) x
(passive % of asset, you - passive % of asset, peer average)
= (1.7 bp - 35.0 bp) x (0% - 69%) = 23.0 bp
```

Peer average passive cost = weighted average by peer average style of peer median costs for internal passive and external passive management

= $[(38\% \times 1.6 \text{ bp}) + (31\% \times 1.9 \text{ bp})] / (38\% + 31\%) = 1.7 \text{ bp}$

Peer average active cost = weighted average by peer average style of peer median costs for internal active and external active management = $[(10\% \times 11.6 \text{ bp}) + (21\% \times 46.3 \text{ bp})] / (10\% + 21\%) = 35.0 \text{ bp}$

- B) Impact of Internal Passive vs External Passive management (-savings/+excess)

 = (peer average internal passive cost peer average external passive cost) x

 (internal passive % of passive, you internal passive % of passive, peer average) x passive % of asset, you
 - $= (1.6 \text{ bp} 1.9 \text{ bp}) \times (0\% 0\%) \times 0\% = 0.0 \text{ bp}$

C) Impact of Internal Active vs External Active management (-savings/+excess)

- = (peer average internal active cost peer average external active cost) x (internal passive % of active, you internal active % of active, peer avg) x active % of asset, you
- = $(11.6 \text{ bp} 46.3 \text{ bp}) \times (0\% 32\%) \times 100\% = 11.3 \text{ bp}$

Cost impact of paying more/-less

```
= (cost internal passive, you - cost internal passive, peer) x internal passive % of asset, you + (cost internal active, you - cost internal active, peer) x internal active % of asset, you + (cost external passive, you - cost external passive, peer) x external passive % of asset, you + (cost external active, you - cost external active, peer) x external active % of asset, you = (0.0 bp - 1.6 bp) * 0% + (0.0 bp - 11.6 bp) * 0% + (0.0 bp - 13.5 bp) * 100% = -33.5 bp
```

Your cost versus benchmark (-savings/+excess)

- = cost impact of differences in implementation style + cost impact of paying more/-less
- = 34.2 bp + -33.5 bp = 0.8 bp

Benchmarking methodology formulas and data

b) 2022 cost data used to calculate weighted peer median costs and impact of mix differences.

	Your costs (basis points)									Peer me	edian co	sts (basi	s points)		
	Internal	Internal Active	External Passive	External	Co-invest	Limited Partner.	Fund of Funds	Internal Passive	Internal Active	External Passive	External	Co-invest	Limited Partner.	Fund of Funds	Weighted Median
Asset Class	Passive	Active	Passive	Active		Partifier.	rulius	Passive	Active	Passive	Active		Partitier.	rulius	ivieulati
Stock - U.S.				12.8	;			1.6	11.6	1.9	46.3				12.1
Stock - EAFE				21.8	;			4.3	5.8	4.4	39.5				22.0
Stock - Emerging				37.4				4.8	25.1	10.4	65.2				41.4
Stock - Global		1.6						2.4	10.8	3.2	53.3				22.0
Fixed income - Global		1.3						1.0	3.2	3.9	30.4				6.6
REITs		1.9							7.4		42.2				16.3
Real estate		12.5							45.1		45.3	19.4	148.4	49.8	60.4
Underlying base fees														77.3	0.2
Infrastructure		25.9							28.0		83.3	23.9	152.0		49.6
Underlying base fees															0.0

Benchmarking methodology formulas and data

c) 2022 Style weights used to calculate the weighted peer median costs and impact of mix differences.

Style Weights				You (%)						Peer	averag	e (%)		
	Internal	Internal	External	External	Co-invest	Limited	Fund of	Internal	Internal	External	External	Co-invest	Limited	Fund of
	Passive	Active	Passive	Active	CO-IIIVEST	Partner.	Funds	Passive	Active	Passive	Active	Co-invest	Partner.	Funds
Stock - U.S.	0.0%	0.0%	0.0%	100.0%				37.7%	10.1%	31.2%	21.0%			
Stock - EAFE	0.0%	0.0%	0.0%	100.0%				24.9%	19.6%	6.0%	49.5%			
Stock - Emerging	0.0%	0.0%	0.0%	100.0%				25.7%	14.2%	4.8%	55.3%			
Stock - Global	0.0%	100.0%	0.0%	0.0%				40.0%	16.5%	7.9%	35.6%			
Fixed income - Global	0.0%	100.0%	0.0%	0.0%				50.7%	27.3%	5.7%	16.4%			
REITs		100.0%		0.0%					74.3%		25.7%			
Real estate		100.0%		0.0%	0.0%	0.0%	0.0%		33.0%		42.0%	8.0%	16.7%	0.3%
Underlying base fees		100.0%		0.0%	0.0%	0.0%	0.0%		33.0%		42.0%	8.0%	16.7%	0.3%
Infrastructure		100.0%		0.0%	0.0%	0.0%			76.1%		9.0%	1.5%	13.4%	
Underlying base fees		100.0%		0.0%	0.0%	0.0%			76.1%		9.0%	1.5%	13.4%	

The above data was adjusted when there were insufficient peers, or for other reasons where direct comparisons were inappropriate.

Methodology of the cost trend model

CEM cost trend model relies on four factors or reasons to explain the cost differences over time: asset value, asset mix, implementation style, and paying more/less for similar services.

Factors affecting the cost differences

<u>Asset value.</u> If we keep the last three factors constant, costs will normally follow changes in the asset holdings. For external implementations, among the reasons is the common practice of charging management fees based on the value of assets under management. For internal, more assets requires additional internal stuff (front and back office) and other operating expenditures. In the current model, for simplicity, we assume that costs change proportionately to the plan average assets.

Change in asset value only affects the cost amounts and does not affect costs in basis points. These are determined by the changes in the last three factors.

<u>Asset mix.</u> These are the cost differences associated with increasing / decreasing allocations to one or more of the asset classes, while keeping other factors constant. Higher allocations to more expensive assets will increase the cost both in amounts and in basis points.

<u>Implementation style.</u> These are changes in costs associated with increasing / decreasing allocations to one or more of the management styles within the same asset class.

<u>Paying more/less for similar services</u>. These cost differences reflect changes in the fees / internal costs in basis points for the same implementation style within the same asset class or same oversight service.

Attribution of the cost differences and other assumptions

Change in the cost amount for one asset =

Sum of impacts of asset value, asset mix, implementation style, and paying more/less for similar services. Change in the basis point costs for one asset =

Sum of basis point impacts of asset mix, implementation style, and paying more/less for similar services. For overlays, we do not differentiate between implementation styles and use entire asset category. Oversight costs are only affected by changes in asset value and paying more/less for similar services.

The base model attributes cost differences between any two years. Trends and cumulative results are built upon combinations of multiple two-year attributions. When an entire asset class is missing in one of the two years, the cost difference for that asset is attributed to the asset value and mix impacts only. Impacts of other factors is 0. When an implementation style within the same asset class is missing in one of the two years, the cost difference for that style is attributed to the effects of the implementation style, while impact of paying more/less for similar services is 0. Impacts of changes in the asset value and asset mix are still accounted for.

General simplified formula for attributing basis point cost differences for one asset class

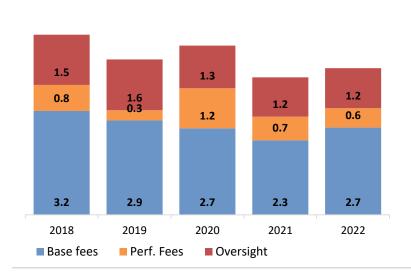
Cost difference in bps = impact of asset mix + impacts of style & paying =

[CostBpsL x (HavgHpct - HavgLpct)] + [HavgHpct x (CostBpsH - CostBpsL)] where L/H are lower and higher years; HavgPct is % of asset's average holdings in total nav holdings; CostBps is the asset total cost in basis points for a particular year.

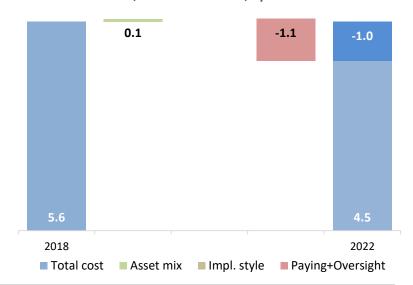
Further, cost difference for style & paying impacts (CostBpsH - CostBpsL) for one style =
style impact [CostStyleBpsL x (WgH - WgL)] + paying impact [WgH x (CostStyleBpsH - CostStyleBpsL)]
where CostStyleBps is the style cost in basis points; Wg is the weight for that style within the asset class.

Total plan cost and cost changes

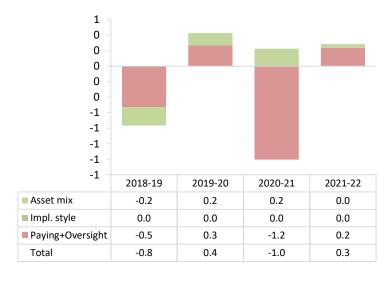
Total plan cost over time, bps



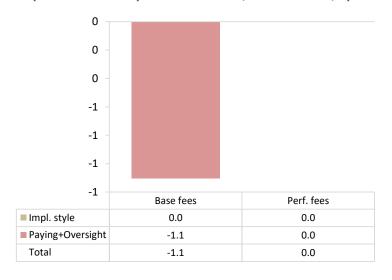
Cost differences, 2022 versus 2018, bps



Reasons for cost differences over time, bps



Impact of base and performance fees, 2022 vs. 2018, bps



Summary of cost differences, 2022 versus 2018

Your total cost descreased by 1.0 bps between 2018 and 2022 because of changes in: asset mix (0.1 bps), implementation style (0.0 bps), and paying more/less for similar services (-1.1 bps).

	bps	€000s
Starting total cost, 2018	5.6	484,442
Growth in asset value		176,873
Asset mix	<u>0.1</u>	<u>8,484</u>
Stock	0.0	3,553
Fixed income	-0.1	-6,041
Real estate ex-REITs	0.0	4,273
Real assets ex real estate	0.1	6,699
Implementation style (less expensive vs. more)	0.0	<u>0</u>
Paying more/-less for	<u>-0.8</u>	<u>-94,430</u>
Stock	-0.4	-51,258
Fixed income	-0.1	-10,372
Real estate ex-REITs	-0.3	-31,219
Real assets ex real estate	0.0	-1,581
Oversight, custodial, other (pay more/-less)	<u>-0.3</u>	<u>-37,164</u>
Total difference	-1.0	53,763
Ending total cost, 2022	4.5	538,205

Summary of cost differences, year over year

	bps	€000s	bps	€000s	bps	€000s	bps	€000s	bps	€000s
	20	018	20)19	20	020	20	021	20	018
Starting total cost	5.6	484,442	4.8	449,051	5.2	504,268	4.2	475,755	5.6	484,442
Growth in asset value		36,448		13,928		81,422		28,643		176,873
Asset mix Stock Fixed income Real estate ex-REITs Real assets ex real estate	-0.2 -0.2 0.0 0.0 0.0	-22,378 -21,855 -3,151 2,155 474	0.2 0.2 0.0 0.0 0.0	15,189 14,775 -1,174 1,253 334	0.2 0.3 0.0 0.0 0.0	25,352 31,628 -4,015 -5,503 3,242	0.0 0.0 0.0 0.1 0.0	5,612 -4,782 2,637 5,997 1,761	0.1 0.0 -0.1 0.0 0.1	8,484 3,553 -6,041 4,273 6,699
Implementation style (less expensive vs. more)	0.0	<u>0</u>	<u>0.0</u>	<u>0</u>	0.0	<u>0</u>	0.0	<u>0</u>	0.0	<u>0</u>
Paying more/-less for Stock Fixed income Real estate ex-REITs Real assets ex real estate	-0.5 -0.4 0.0 -0.1 0.0	-51,049 -40,066 2,331 -12,296 -1,018	0.5 0.7 0.0 -0.1 0.0	50,467 65,117 -3,761 -11,565 677	-1.1 -1.0 -0.1 0.0 0.0	-123,512 -113,330 -11,694 2,645 -1,133	0.2 0.2 0.0 0.0 0.0	24,886 23,935 4,721 -4,338 568	-0.8 -0.4 -0.1 -0.3 0.0	-94,430 -51,258 -10,372 -31,219 -1,581
Oversight, custodial, other (pay more/-less)	0.0	<u>1,589</u>	<u>-0.3</u>	<u>-24,367</u>	<u>-0.1</u>	<u>-11,775</u>	0.0	<u>3,308</u>	<u>-0.3</u>	<u>-37,164</u>
Total difference	-0.8	-35,390	0.4	55,216	-1.0	-28,513	0.3	62,449	-1.0	53,763
Ending total cost	4.8	449,051	5.2	504,268	4.2	475,755	4.5	538,205	4.5	538,205
	20	019	20	020	20	021	20	022	20)22

Sum of all changes (except for the total) between adjacent years will differ from the changes between starting and ending years in the last two columns.

Reasons by asset class and cost type, €000

Your total cost has increased by €54 million in 2022 compared to 2018. An increase of €177 million was due to the €318 billion rise in plan total average nav holdings. The remaining descrease of €123 million is explained by the changes in the asset mix (€8.5 million), implementation style (€0.0 thousand), and paying more/less for similar services (-€132 million).

	2018	Asset	Implement.	Paying	Total	Total	Growth in	2022
	cost	mix	style	more/-less	ex asset gr.	difference	asset value	cost
Asset class ¹	€000s	€000s	€000s	€000s	€000s	€000s	€000s	€000s
	А	В	С	D	E=B+C+D	F=G-A	F-E	G
Stock - U.S.	855	3,223	0	-2,524	698	1,011	312	1,865
Stock - EAFE	27,553	-5,959	0	-9,766	-15,726	-5,666	10,060	21,887
Stock - Emerging	122,257	2,038	0	-17,205	-15,167	29,470	44,637	151,727
Stock - Global	104,260	4,252	0	-21,763	-17,510	20,556	38,066	124,816
Fixed income - Global	42,087	-6,041	0	-10,372	-16,413	-1,047	15,366	41,040
REITs	2,013	3,323	0	-1,581	1,742	2,477	735	4,490
Real estate	50,360	4,273	0	-31,219	-26,945	-8,559	18,387	41,801
Infrastructure	n/a	3,376	0	0	3,376	3,376	0	3,376
Total for asset management	349,386	8,484	0	-94,430	-85,946	41,617	127,563	391,003
Oversight	76,723			-16,169	-16,169	11,842	28,012	88,565
Trustee & custodial	14,930			-12,689	-12,689	-7,238	5,451	7,692
Consulting	39,045			-6,490	-6,490	7,766	14,256	46,811
Audit	4,358			-1,816	-1,816	-224	1,591	4,134
Other	0			0	0	0	0	0
Total for fund oversight ²	135,056			-37,164	-37,164	12,145	49,310	147,202
Total	484,442	8,484	0	-131,594	-123,110	53,763	176,873	538,205

^{1.} Cost differences for asset classes are attributed to the effects of:

a) Asset growth, asset mix, implementation style, and paying for similar services, when the asset class exists in both years.

b) Asset growth and asset mix, when the asset class exists only in one of the years.

^{2.} Cost differences for oversight are attributed to the effects of asset growth and paying more/less for similar services.

Reasons by asset class and cost type, basis points

Your total cost has descreased by 1.0 bps in 2022 vs. 2018. It was driven by the changes in the asset mix (0.1 bps), implementation style (0.0 bps), and paying more/less for similar services (-1.1 bps).

	Asset	Implement.	Paying	Total	Total ¹
	mix	style	more/-less	difference	ex asset gr.
Asset class	bps	bps	bps	bps	€000s
	В	С	D	B+C+D	
Stock - U.S.	0.0	0.0	0.0	0.0	698
Stock - EAFE	-0.1	0.0	-0.1	-0.1	-15,726
Stock - Emerging	0.0	0.0	-0.1	-0.1	-15,167
Stock - Global	0.0	0.0	-0.2	-0.1	-17,510
Fixed income - Global	-0.1	0.0	-0.1	-0.1	-16,413
REITs	0.0	0.0	0.0	0.0	1,742
Real estate	0.0	0.0	-0.3	-0.2	-26,945
Infrastructure	0.0	0.0	0.0	0.0	3,376
Total for asset management	0.1	0.0	-0.8	-0.7	-85,946
Oversight			-0.1	-0.1	-16,169
Trustee & custodial			-0.1	-0.1	-12,689
Consulting			-0.1	-0.1	-6,490
Audit			0.0	0.0	-1,816
Other			0.0	0.0	0
Total for fund oversight			-0.3	-0.3	-37,164
Total	0.1	0.0	-1.1	-1.0	-123,110
Total basis point costs in years 2022 and 2018	3	4.5	5.6	-1.0	

^{1.} Calculated by multiplying total difference in bps by plan total nav average holdings for year 2022, €1,190 billion. Similarly, basis point costs on this page are converted from the amounts on the previous page using the same total nav holdings as the fee basis.

Impact of changes in asset mix

Changes in the asset mix increased your total cost by €8.5 million or 0.1 bps.

	2018	2022	2018	2022	Change	Asset mix	Asset mix
	Cost	Cost	asset ¹	asset ¹	in asset	changes ²	changes ³
Asset class	bps	bps	weight %	weight %	weight	bps	€000s
	A	В	С	D	E=D-C	A (or B) x E	
Stock - U.S.	30.2	12.8	0%	0%	0%	0.0	3,223
Stock - EAFE	31.5	21.8	1%	1%	0%	-0.1	-5,959
Stock - Emerging	41.7	37.4	3%	3%	0%	0.0	2,038
Stock - Global	1.9	1.6	62%	64%	2%	0.0	4,252
Fixed income - Global	1.6	1.3	30%	27%	-3%	-0.1	-6,041
REITs	2.5	1.9	1%	2%	1%	0.0	3,323
Real estate	21.9	12.5	3%	3%	0%	0.0	4,273
Infrastructure	n/a	25.9	0%	0%	0%	0.0	3,376
Total for asset management						0.1	8,484

^{1.} Weight % = asset's average (NAV for performance lines) holdings / plan total nav average holdings.

^{2.} If asset is not available in one of the years, the entire weighted cost difference in bps is attributed to the asset mix.

^{3.} Calculated by multiplying asset mix changes in bps by plan total nav average holdings for year 2022, €1,190 billion.

Impact of changes in implementation style

Changes in implementation style (passive vs. active, internal vs. external, etc.) in 2022 vs. 2018 saved you €0.0 thousand.

	2022	Cost, 2018		Style 1 %				
	avg. assets			Style 1			More/	Cost/
Implementation choices	€mils	Style 1	Style 2	-Savings	2022	2018	-Less	€000s
	A	В	С	D = B - C			Е	AxDxE
Total								0

Cost differences are attributed exclusively to the effects of implementation style when the style existed in one of the years only.

Impact of paying more/-less for similar services

In 2022, you paid €132 million less for similar asset management and oversight / support services vs. 2018.

		2022		Cost in bps		Cost/
Asset class styles where you had assets in both		avg. assets			More/	-Savings
2022 and 2018 ¹	Style	€mils	2022	2018	-less	€000s
External asset management		Α			В	AxB
Stock - U.S.	active	1,454	12.8	30.2	-17.4	-2,524
Stock - EAFE	active	10,062	21.8	31.5	-9.7	-9,766
Stock - Emerging	active	40,554	37.4	41.7	-4.2	-17,205
Total for external management						-29,496
Internal asset management		Α			В	AxB
Stock - Global	active	756,551	1.6	1.9	-0.3	-21,763
Fixed income - Global	active	323,105	1.3	1.6	-0.3	-10,372
REITs	active	23,938	1.9	2.5	-0.7	-1,581
Real estate	active	33,361	12.5	21.9	-9.4	-31,219
Total for internal management						-64,934
Oversight		1,190,327	0.7	0.9	-0.1	-16,169.5
Trustee & custodial		1,190,327	0.1	0.2	-0.1	-12,689
Consulting		1,190,327	0.4	0.4	-0.1	-6,490
Audit		1,190,327	0.0	0.0	0.0	-1,816
Other		1,190,327	0.0	0.0	0.0	0
Total for fund oversight						-37,164
Total						-131,594

^{1.} Cost differences are attributed to paying more/less for similar services only if the asset-class style existed in both years.

5

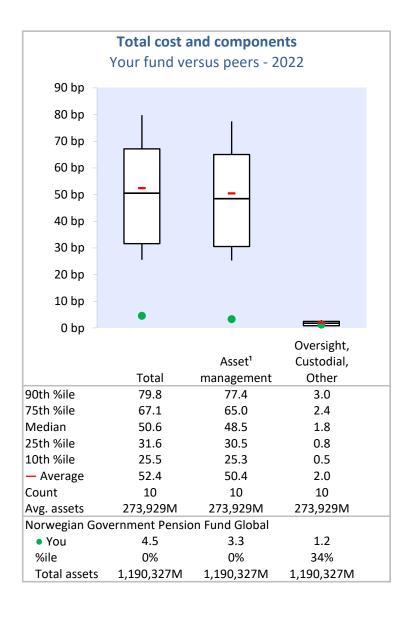
Cost comparisons

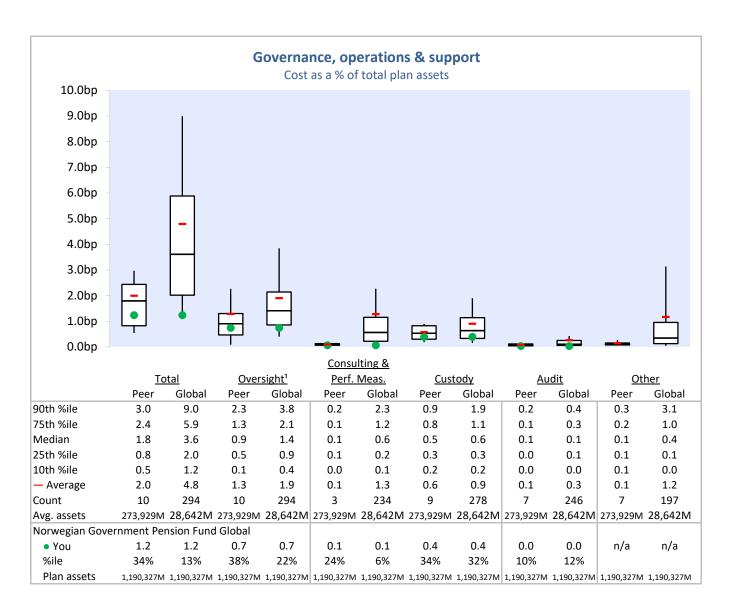
Total fund cost	2
Governance, operations & support	3
Public asset classes	
- Stock	4
- Fixed Income	10
- Commodities	21
- REITs	22
Real asset classes	
- Real estate ex-REITs	24
- Infrastructure	26
- Natural resources	27
- Other real assets	28
Private equity	
 Diversified private equity 	29
- LBO	30
- Venture capital	31
- Private credit	32
- Mortgages	33
- Other private equity	34
Global TAA	35
RiskParity	36
Hedge Funds	37
Overlays	38

Total fund cost

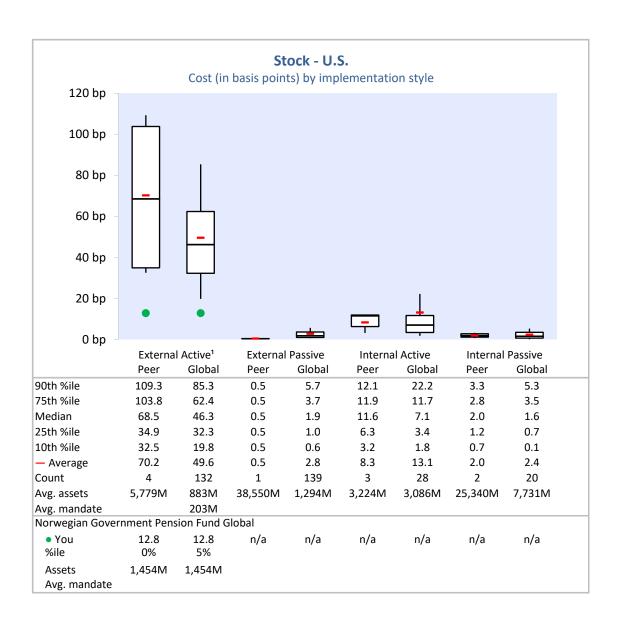
Total costs are benchmarked in the previous section. In this section, your fund's costs are compared on a lineitem basis to your peers. This enables you to understand better why you may be a high or low cost fund and it also identifies and quantifies major cost differences that may warrant further investigation.

The 25th to 75th percentile range is the most relevant since higher and lower values may include outliers caused by unusual circumstances, such as performance-based fees. Count refers to the number of funds in your peer group that have costs in this category. It enables you to gauge the statistical significance.





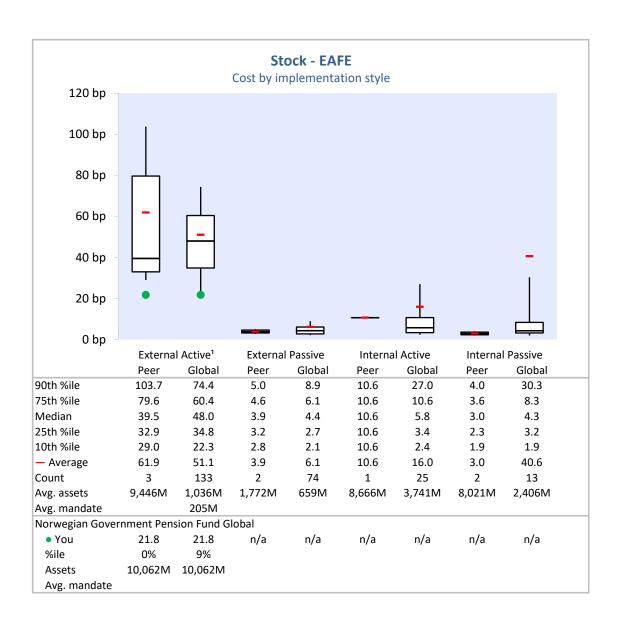
^{1.} Oversight costs include the salaries and benefits of executives and their staff responsible for overseeing the entire fund or multiple asset classes and the fees/salaries of the Board or Investment Committee. All costs associated with the above including fees/salaries, travel, director's insurance and attributed overhead are included. Given fiduciary obligations, having the lowest oversight costs is not necessarily optimal. Some sponsors with lower-than-average executive and administration costs compensate by having-higher-than average consulting costs.



1. Breakdown of external active fees

		Peer	Global
	You	Average	Average
Base fees	17.7	30.3	44.0
Performance fees*	-6.7	30.5	4.6
Internal and other	<u>1.8</u>	<u>9.5</u>	<u>0.9</u>
Total	12.8	70.2	49.6

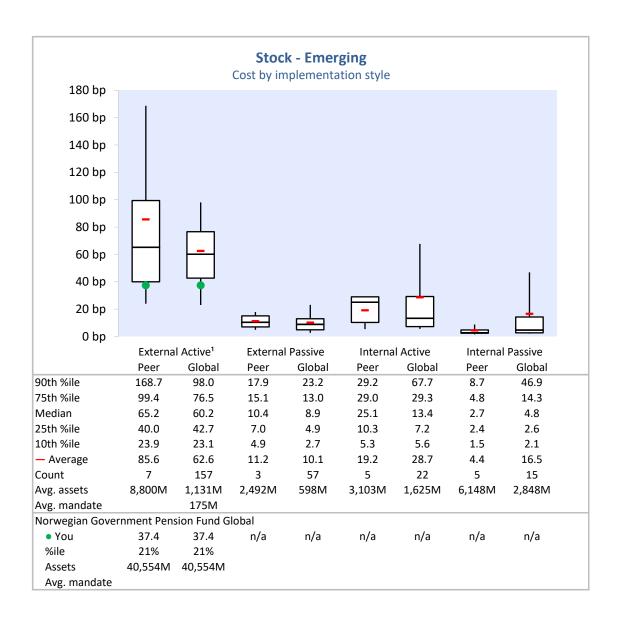
^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 40.6 bps for peers (3 funds) and 12.7 bps for Global participants (48 funds).



1. Breakdown of external active fees

		Peer	Global
	You	Average	Average
Base fees	16.9	34.0	44.0
Performance fees*	3.1	26.5	6.1
Internal and other	<u>1.8</u>	<u>1.4</u>	<u>0.9</u>
Total	21.8	61.9	51.1

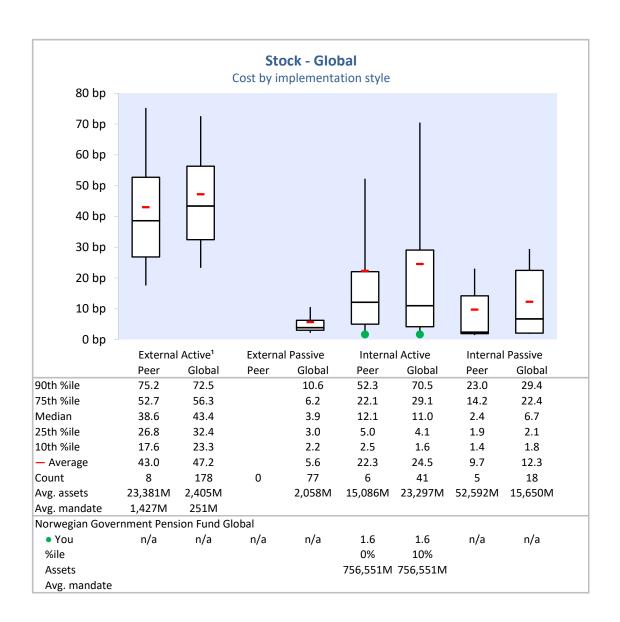
^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 39.8 bps for peers (2 funds) and 17.8 bps for Global participants (46 funds).



1. Breakdown of external active fees

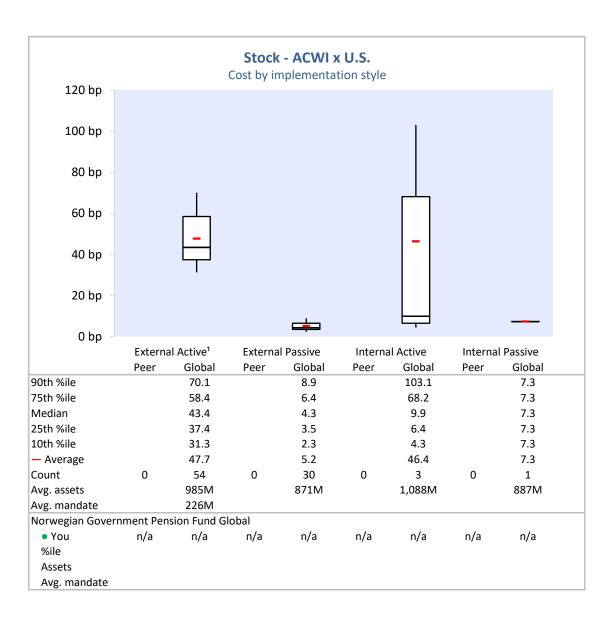
		Peer	Global
	You	Average	Average
Base fees	18.7	50.3	56.2
Performance fees*	17.0	28.1	4.8
Internal and other	<u>1.8</u>	<u>7.2</u>	<u>1.6</u>
Total	37.4	85.6	62.6

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 32.8 bps for peers (6 funds) and 12.6 bps for Global participants (60 funds).



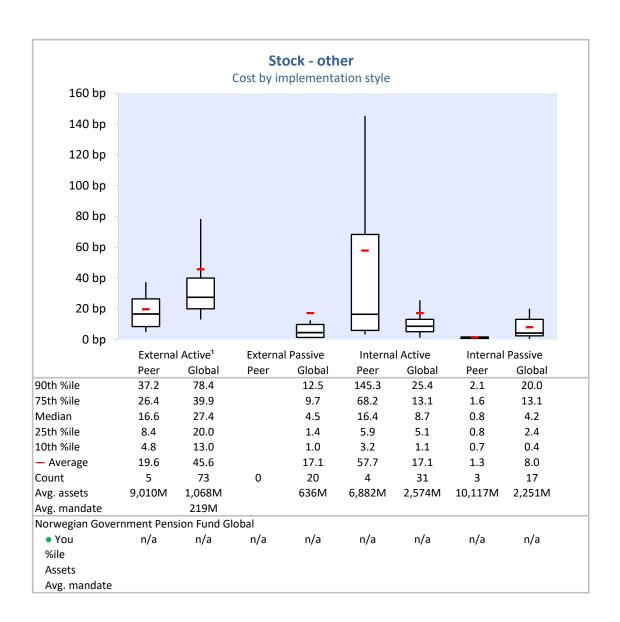
		Peer	Global	
	You	Average	Average	
Base fees	n/a	32.2	39.0	
Performance fees*	n/a	7.9	6.7	
Internal and other	<u>n/a</u>	<u>2.9</u>	<u>1.5</u>	
Total	n/a	43.0	47.2	

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 9.0 bps for peers (7 funds) and 17.0 bps for Global participants (70 funds).



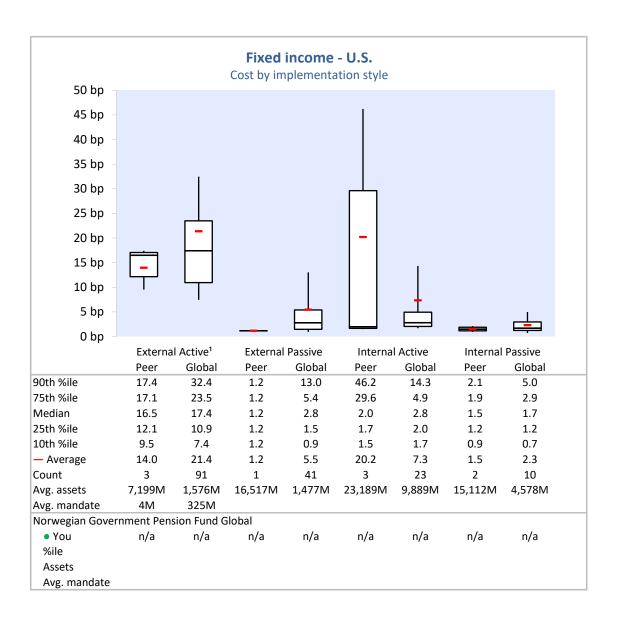
		Peer	Global
	You	Average	Average
Base fees	n/a	n/a	45.5
Performance fees*	n/a	n/a	1.7
Internal and other	<u>n/a</u>	<u>n/a</u>	<u>0.5</u>
Total	n/a	n/a	47.7

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 6.2 bps for Global participants (15 funds).



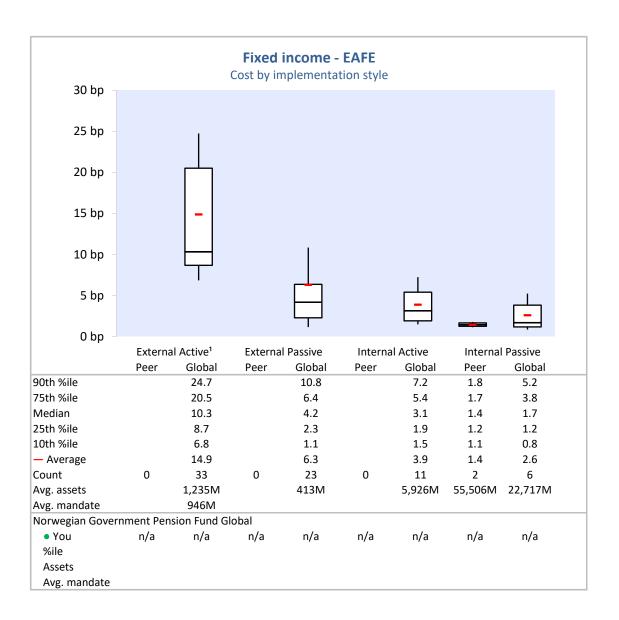
	Peer	Global
You	Average	Average
n/a	16.8	43.3
n/a	0.5	0.5
<u>n/a</u>	<u>2.4</u>	<u>1.8</u>
n/a	19.6	45.6
	n/a n/a <u>n/a</u>	You Average n/a 16.8 n/a 0.5 n/a 2.4

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 1.3 bps for peers (2 funds) and 1.6 bps for Global participants (22 funds).



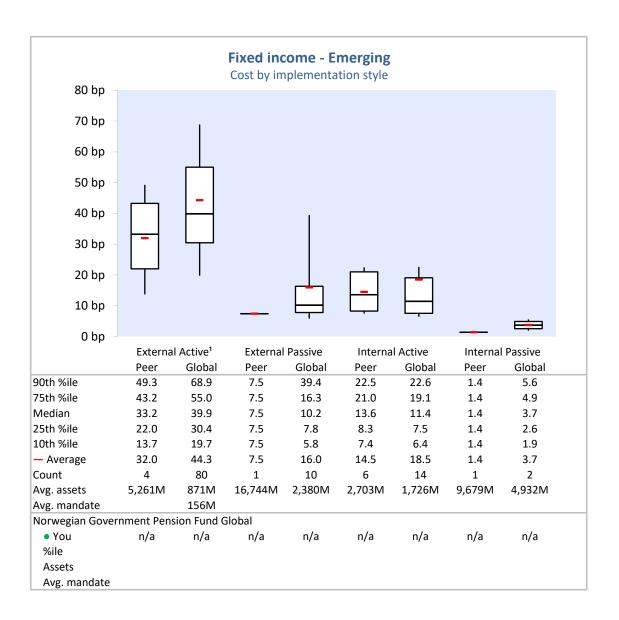
		Peer	Global
	You	Average	Average
Base fees	n/a	12.7	19.8
Performance fees*	n/a	0.2	0.9
Internal and other	<u>n/a</u>	<u>1.1</u>	<u>0.6</u>
Total	n/a	14.0	21.4

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.5 bps for peers (1 fund) and 3.5 bps for Global participants (25 funds).



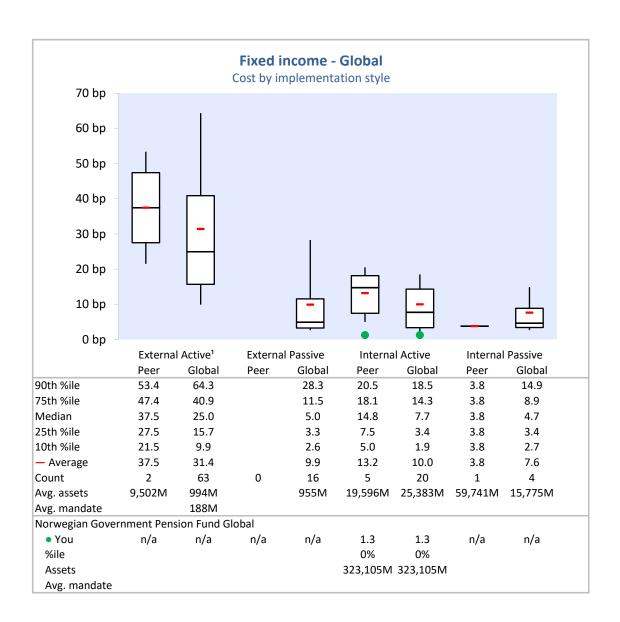
		Peer	Global
	You	Average	Average
Base fees	n/a	n/a	13.3
Performance fees*	n/a	n/a	0.8
Internal and other	<u>n/a</u>	<u>n/a</u>	<u>0.8</u>
Total	n/a	n/a	14.9

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 1.2 bps for Global participants (21 funds).



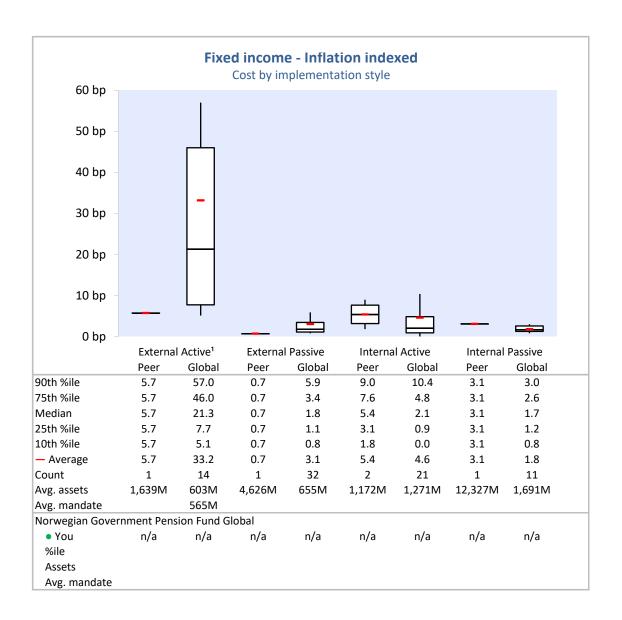
		Peer	Global
	You	Average	Average
Base fees	n/a	24.0	40.5
Performance fees*	n/a	1.0	0.5
Internal and other	<u>n/a</u>	6.9	<u>3.3</u>
Total	n/a	32.0	44.3

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 1.0 bps for peers (4 funds) and 1.1 bps for Global participants (33 funds).



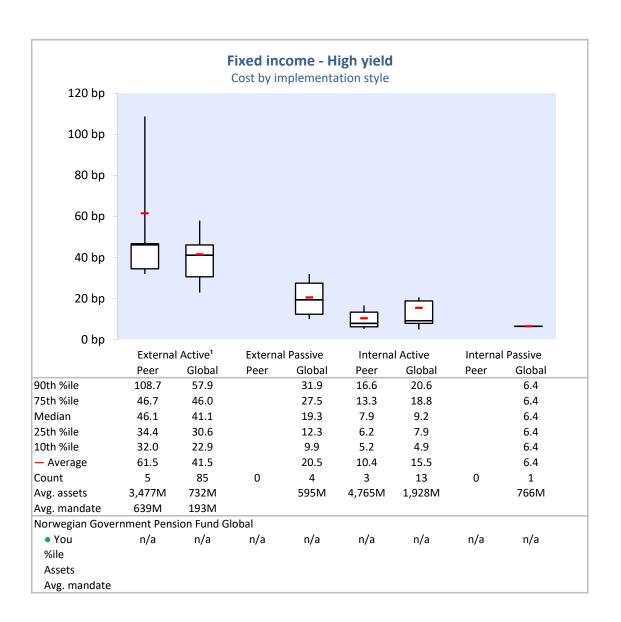
		Peer	Global
	You	Average	Average
Base fees	n/a	15.3	27.8
Performance fees*	n/a	-5.0	0.2
Internal and other	<u>n/a</u>	<u>27.2</u>	<u>3.4</u>
Total	n/a	37.5	31.4

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is -5.0 bps for peers (2 funds) and 0.7 bps for Global participants (19 funds).



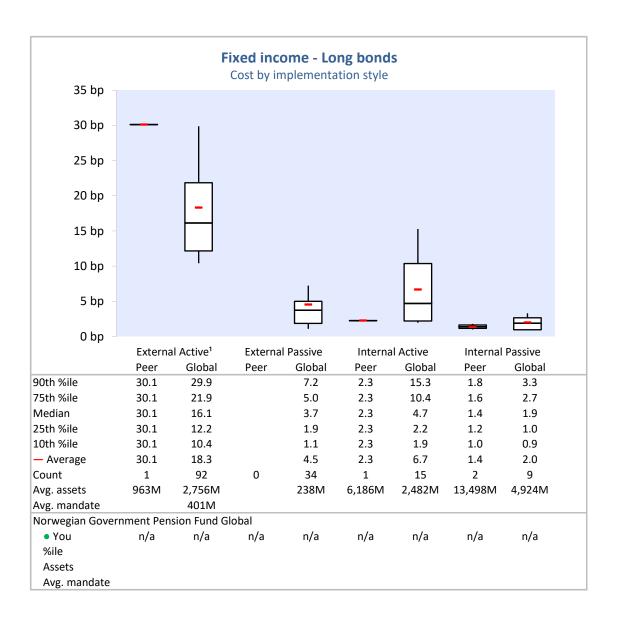
		Peer	Global
	You	Average	Average
Base fees	n/a	5.5	24.8
Performance fees*	n/a	n/a	8.0
Internal and other	<u>n/a</u>	0.2	0.4
Total	n/a	5.7	33.2

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 22.3 bps for Global participants (5 funds).



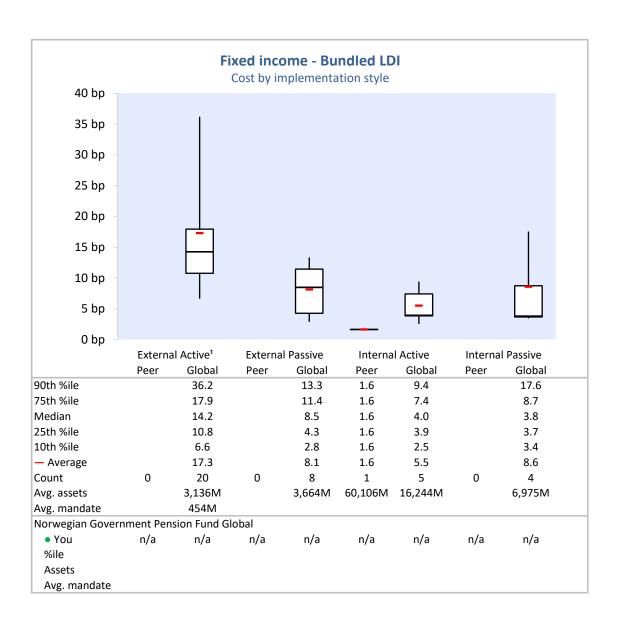
		Peer	Global
	You	Average	Average
Base fees	n/a	54.7	37.2
Performance fees*	n/a	3.6	2.1
Internal and other	<u>n/a</u>	<u>3.2</u>	<u>2.1</u>
Total	n/a	61.5	41.5

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 9.1 bps for peers (2 funds) and 5.7 bps for Global participants (31 funds).



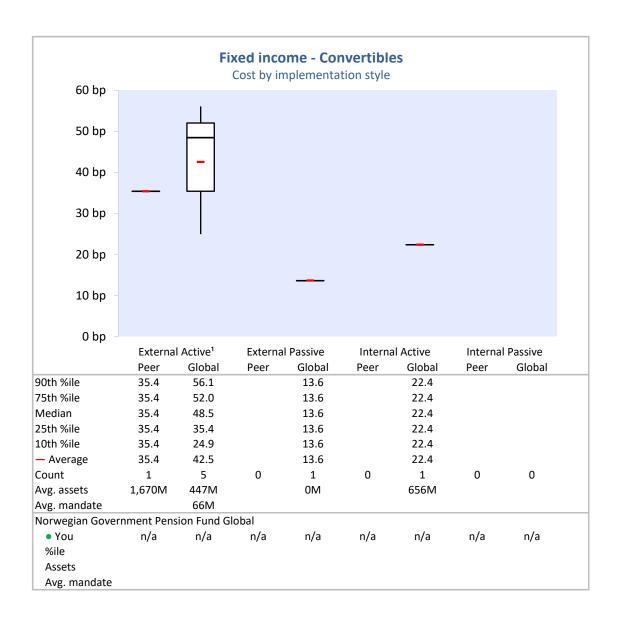
		Peer	Global
	You	Average	Average
Base fees	n/a	13.1	16.1
Performance fees*	n/a	16.4	1.6
Internal and other	<u>n/a</u>	<u>0.7</u>	<u>0.7</u>
Total	n/a	30.1	18.3

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 16.4 bps for peers (1 fund) and 6.9 bps for Global participants (21 funds).



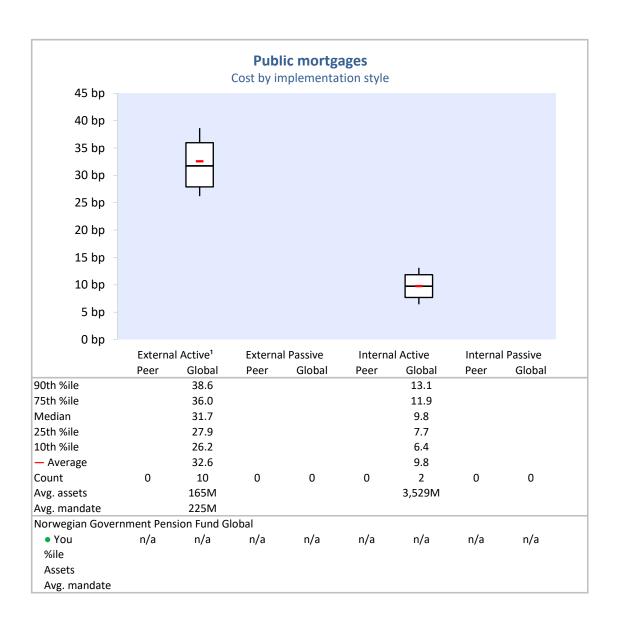
		Peer	Global
	You	Average	Average
Base fees	n/a	n/a	15.7
Performance fees*	n/a	n/a	0.0
Internal and other	<u>n/a</u>	<u>n/a</u>	<u>1.6</u>
Total	n/a	n/a	17.3

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for Global participants (4 funds).



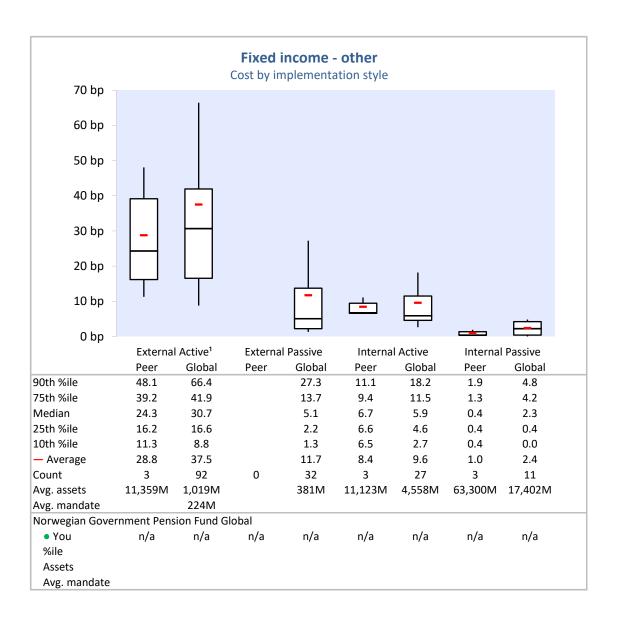
		Peer	Global
	You	Average	Average
Base fees	n/a	35.0	42.3
Performance fees*	n/a	n/a	n/a
Internal and other	<u>n/a</u>	0.4	0.2
Total	n/a	35.4	42.5

No funds reported a performance fee.



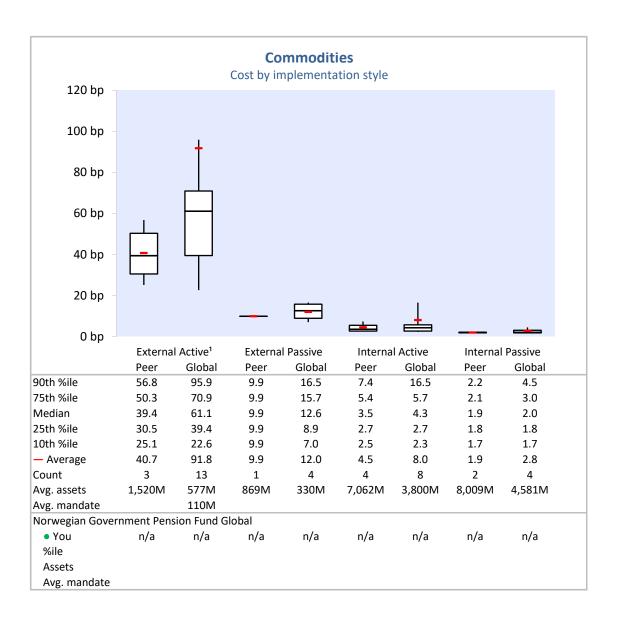
		Peer	Global
	You	Average	Average
Base fees	n/a	n/a	32.4
Performance fees*	n/a	n/a	n/a
Internal and other	<u>n/a</u>	<u>n/a</u>	0.2
Total	n/a	n/a	32.6

No funds reported a performance fee.



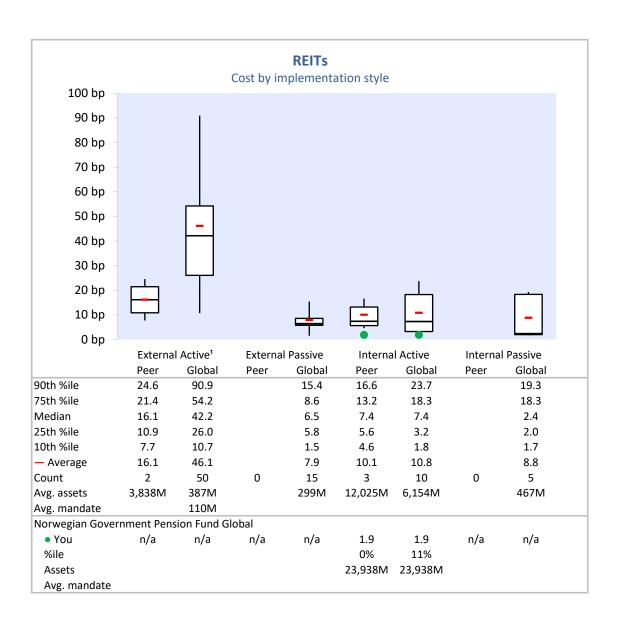
		Peer	Global
	You	Average	Average
Base fees	n/a	26.3	32.7
Performance fees*	n/a	0.0	3.9
Internal and other	<u>n/a</u>	<u>2.5</u>	0.9
Total	n/a	28.8	37.5

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for peers (1 fund) and 16.2 bps for Global participants (22 funds).



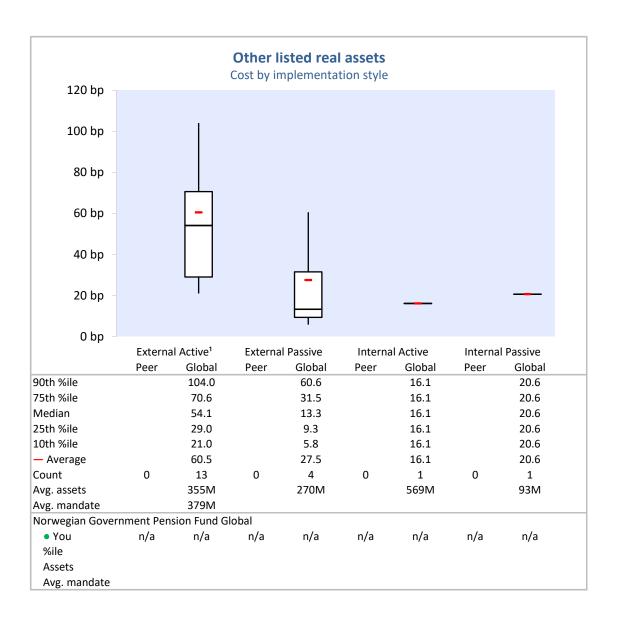
		Peer	Global
	You	Average	Average
Base fees	n/a	25.4	60.3
Performance fees*	n/a	10.7	29.9
Internal and other	<u>n/a</u>	<u>4.6</u>	<u>1.6</u>
Total	n/a	40.7	91.8

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 16.0 bps for peers (2 funds) and 48.6 bps for Global participants (8 funds).



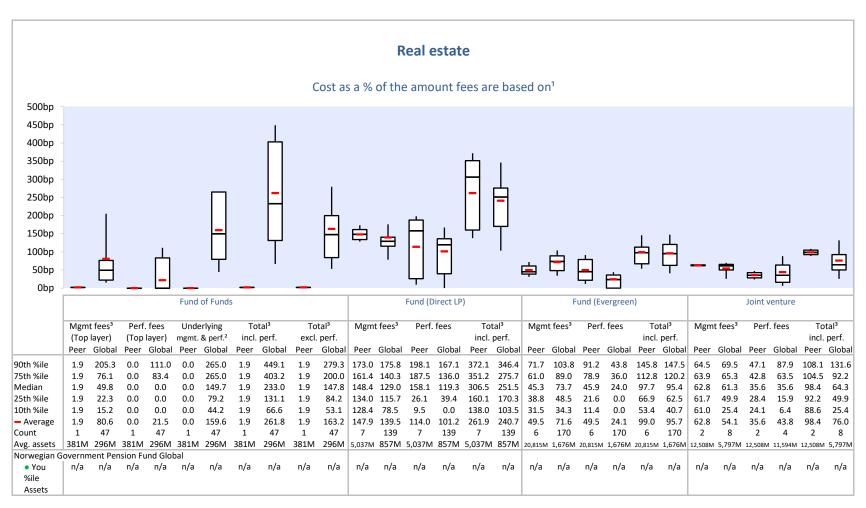
		Peer	Global
	You	Average	Average
Base fees	n/a	15.3	39.4
Performance fees*	n/a	0.0	5.3
Internal and other	<u>n/a</u>	0.8	<u>1.4</u>
Total	n/a	16.1	46.1

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for peers (1 fund) and 13.9 bps for Global participants (19 funds).

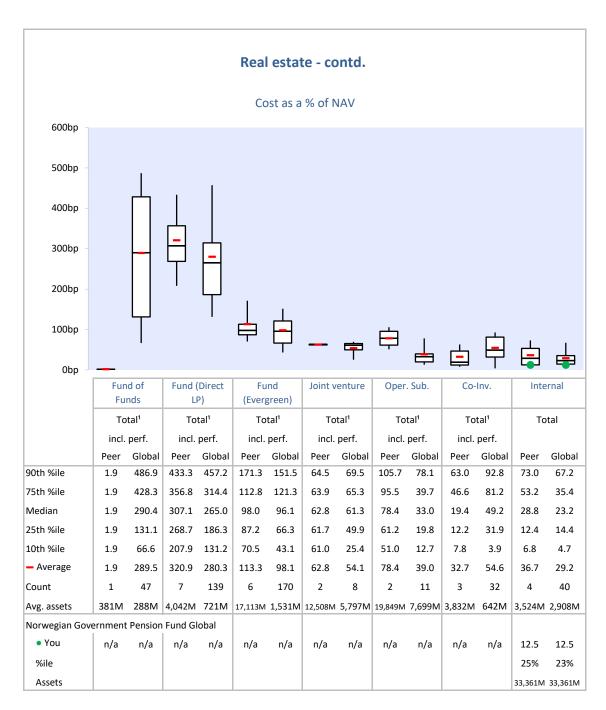


		Peer	Global
	You	Average	Average
Base fees	n/a	n/a	60.5
Performance fees*	n/a	n/a	0.0
Internal and other	<u>n/a</u>	<u>n/a</u>	0.0
Total	n/a	n/a	60.5

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for Global participants (3 funds).



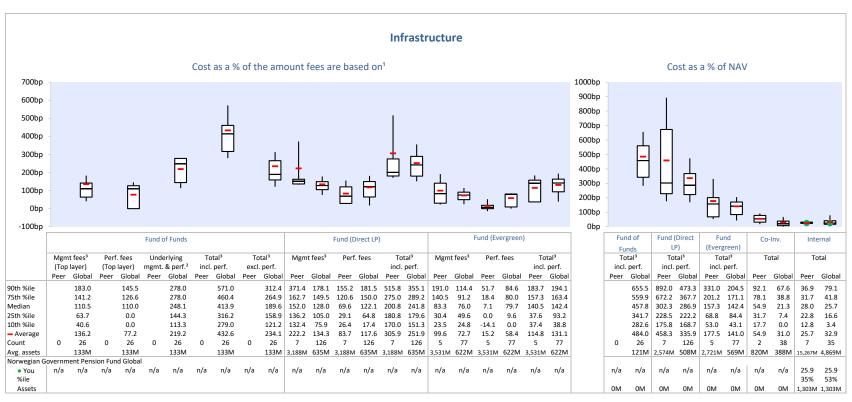
- 1. The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.
- 2. The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 0 bps (on amount fees are based on) for underlying management fees and 0 bps (on NAV) for underlying performance fees were used.
- 3. The management fees and total cost also include the internal cost of monitoring and selecting real estate investments. The peer average cost of monitoring and selecting was 1.9 bps for fund of funds, 7.3



^{1.} The total cost also includes the internal cost of monitoring and selecting real estate investments.

^{2.} Co-investment is included with direct LPs because it can only be done alongside direct LPs. Co-investment is done by 3 of your peers and 26 of the Global funds.

^{3.} The total cost also includes the internal cost of monitoring and selecting real estate investments. Internal and other - FoFs The peer

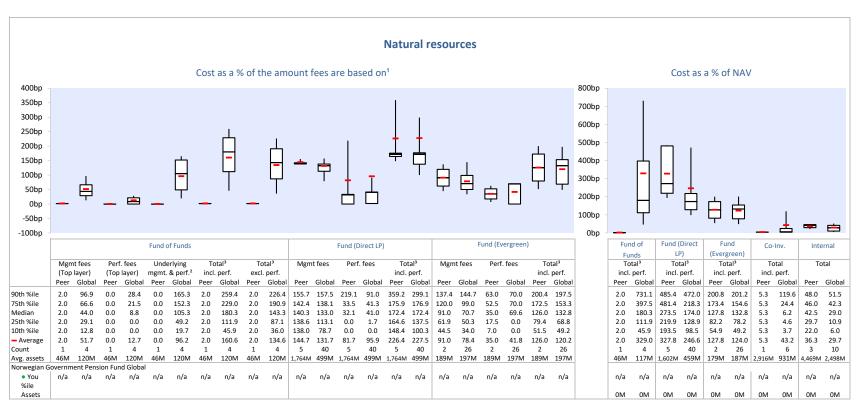


^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

Some averages on the right chart may be off the chart where there is outlier data resulting from large base or performance fees divided by small NAV.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of n/a bps (on amount fees are based on) for underlying management fees and n/a bps (on NAV) for underlying performance fees were used.

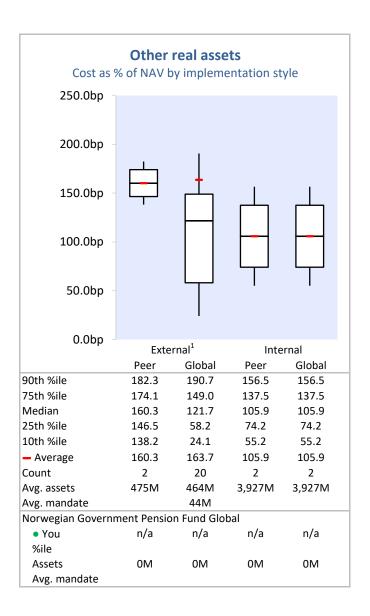
^{3.} The management fees and total cost also include the internal cost of monitoring and selecting infrastructure investments. The peer average cost of monitoring and selecting was 12.1 bps for LPs and 2.3 bps for external (not LPs).



^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 0 bps (on amount fees are based on) for underlying management fees and 0 bps (on NAV) for underlying performance fees were used.

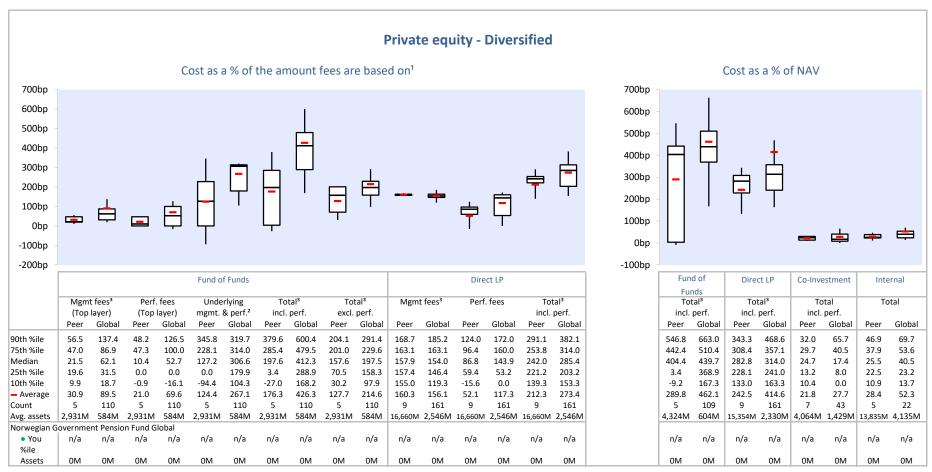
^{3.} The management fees and total cost also include the internal cost of monitoring and selecting natural resource investments. The peer average cost of monitoring and selecting was 2.0 bps for fund of funds and 5.8 bps for LPs and 2.2 bps for external (not



	Your	Peer	Global
	Plan	Average	Average
Base fees	n/a	127.6	147.6
Internal and other	<u>n/a</u>	<u>32.7</u>	<u>16.1</u>
Total*	n/a	160.3	163.7
Performance fees**	n/a	20.2	25.3

^{*} Total cost excludes performance fees because most participants did not provide performance fees for other real assets.

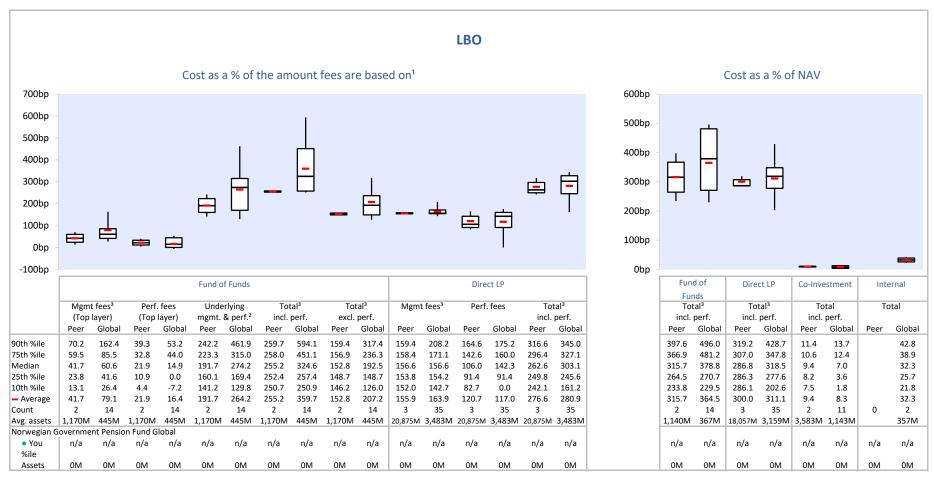
^{**} For funds that did not report a performance fee, a default value of 32 bps was applied. The average performance fee for only those funds that reported a performance fee is 20.2 bps for peers (2 funds) and 22.4 bps for Global participants (14 funds).



^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 138 bps (on amount fees are based on) for underlying management fees and 160 bps (on NAV) for underlying performance fees were used.

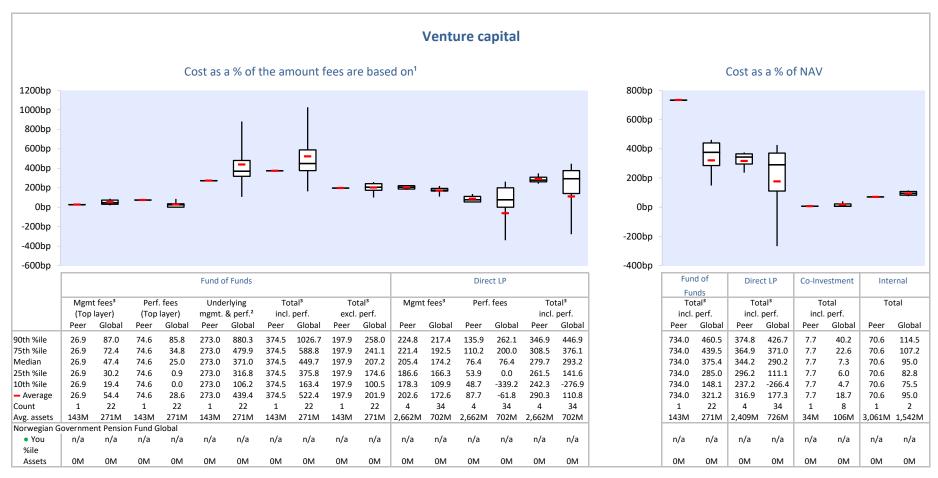
^{3.} The management fees and total cost also includes the internal cost of monitoring and selecting private equity investments. The peer average cost of monitoring and selecting was 4.5 bps for fund of funds, 6.1 bps for LPs and 6.0



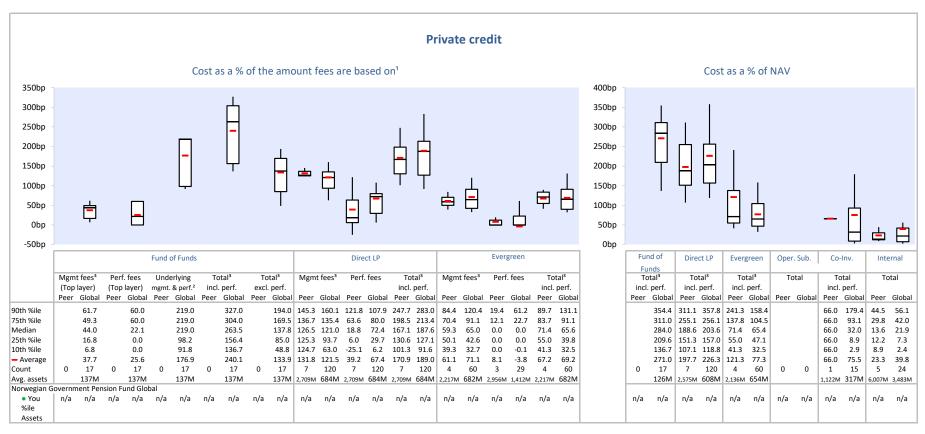
^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 111 bps (on amount fees are based on) for underlying management fees and 106 bps (on NAV) for underlying performance fees were used.

^{3.} The management fees and total cost also include the internal cost of monitoring and selecting private equity investments. The peer average cost of monitoring and selecting was 3.8 bps for fund of funds , 3.8 bps for LPs and 2.0



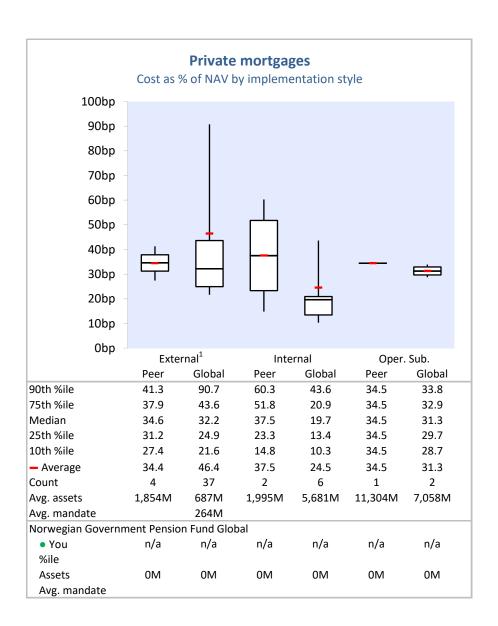
- 1. The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.
- 2. The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 171 bps (on amount fees are based on) for underlying management fees and 200 bps (on NAV) for underlying performance fees were used.
- 3. The management fees and total cost also include the internal cost of monitoring and selecting private equity investments. The peer average cost of monitoring and selecting was 1.1 bps for fund of funds, 20.8 bps for LPs and 1.0



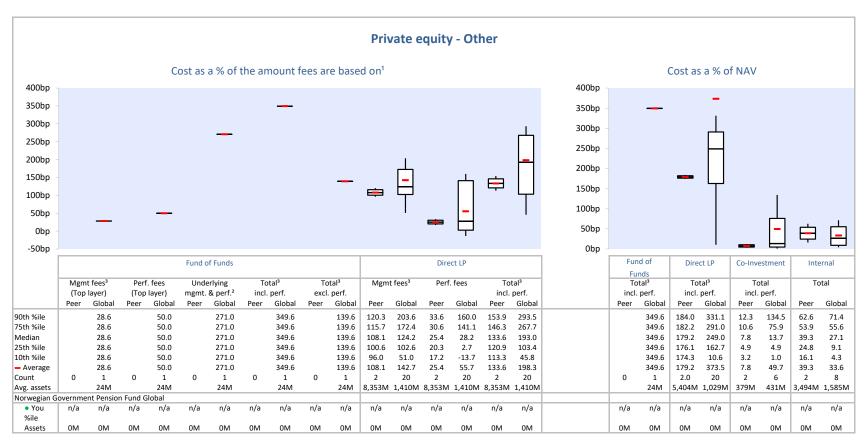
^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of n/a bps (on amount fees are based on) for underlying management fees and n/a bps (on NAV) for underlying performance fees were used.

^{3.} The management fees and total cost also include the internal cost of monitoring and selecting real estate investments. The peer average cost of monitoring and selecting was 7.8 bps for LPs and 4.3 bps for external (not LPs).

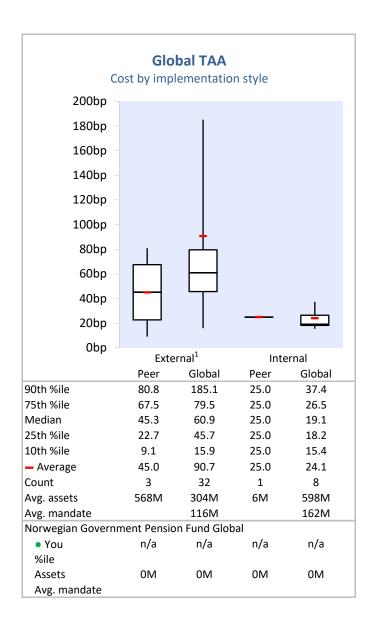


	Your	Peer	Global
	Plan	Average	Average
Base fees	n/a	31.1	44.5
Internal and other	<u>n/a</u>	<u>3.3</u>	<u>1.9</u>
Total	n/a	34.4	46.4
Performance fees	n/a	0.0	7.7



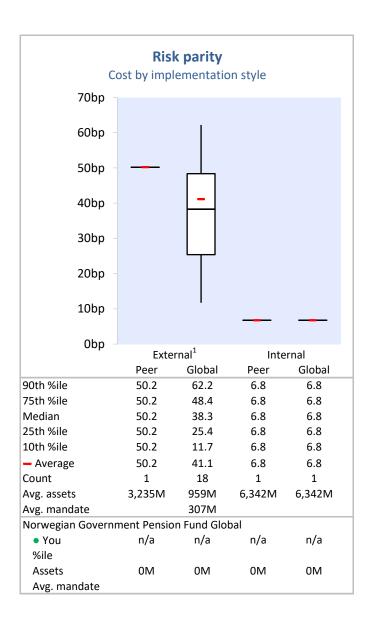
^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of n/a bps (on amount fees are based on) for underlying management fees and n/a bps (on NAV) for underlying performance fees were used.



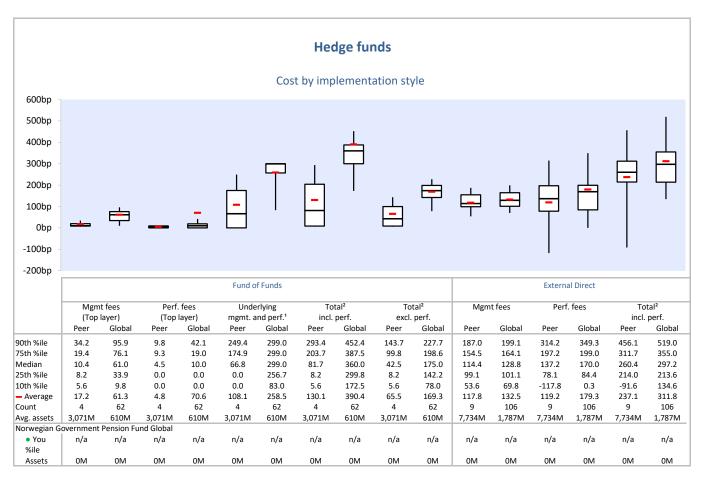
	Your	Peer	Global
	Plan	Average	Average
Base fees	n/a	34.3	66.8
Internal and other	n/a	15.7	5.8
Performance fees	<u>n/a</u>	0.4	<u>41.6</u>
Total*	n/a	45.0	90.7

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.4 bps for peers (2 funds) and 41.6 bps for Global participants (17 funds).



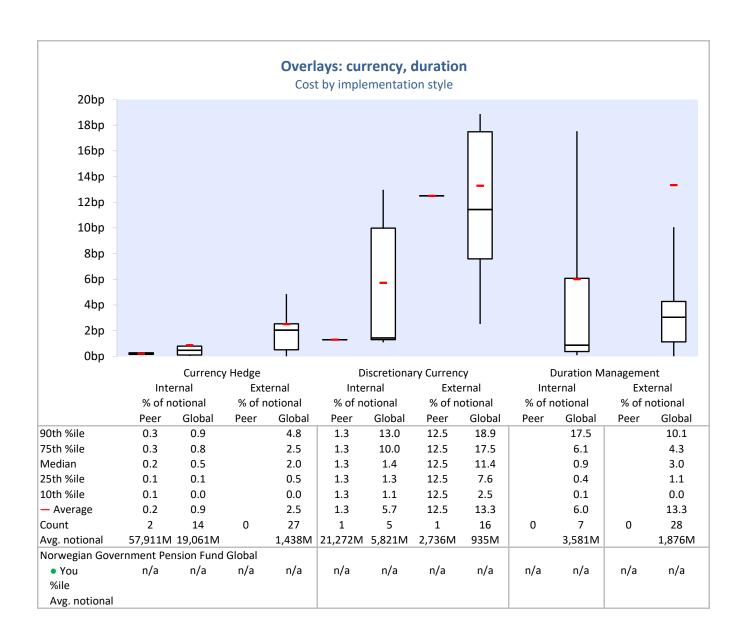
	Your	Peer	Global
	Plan	Average	Average
Base fees	n/a	48.1	37.8
Internal and other	n/a	1.9	3.9
Performance fees	<u>n/a</u>	0.2	<u>4.3</u>
Total*	n/a	50.2	41.1

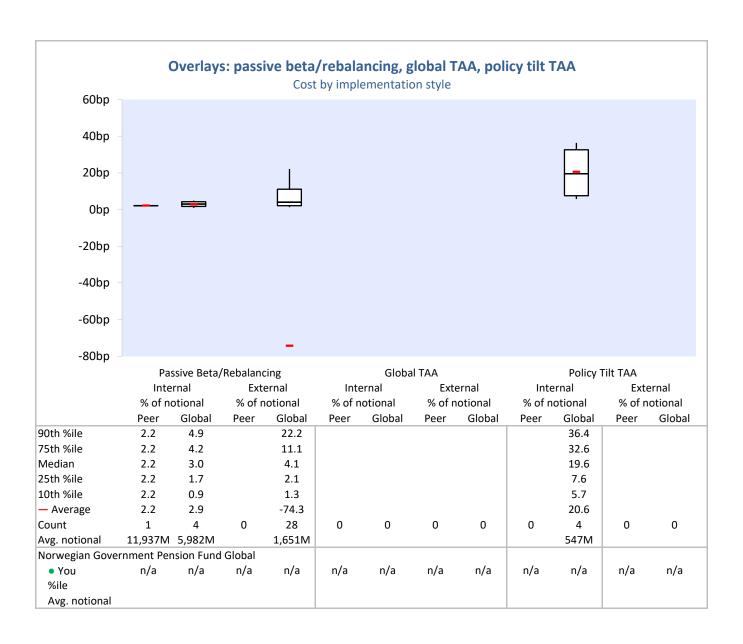
^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.2 bps for peers (1 fund) and 4.3 bps for Global participants (6 funds).

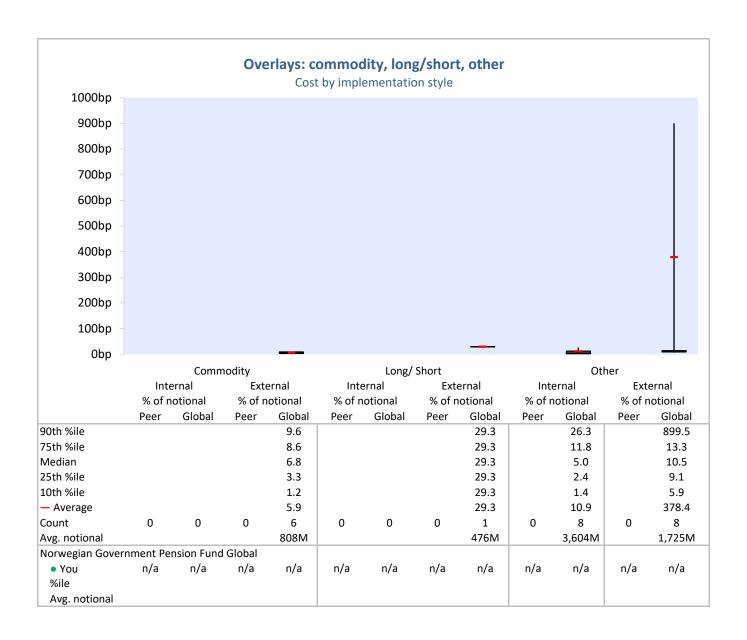


^{1.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 32 bps (on NAV) for underlying management fees and 35 bps (on NAV) for underlying performance fees were used.

^{2.} The total cost also includes the internal cost of monitoring and selecting real estate investments. The peer average cost of monitoring and selecting was 2.7 bps for fund of







7 Appendices

Appendix A - Data Summary

Appendix B - Currency conversion

Appendix C - Data quality

Appendix D - Glossary of terms

Appendix A - Data Summary

Plan Info	2022	2021	2020	2019	2018
Survey Preparer	Julie	Peter	Peter	Peter	Peter
	Elizabeth	Christian	Christian	Christian	Christian
	Belck-Olsen	Reppe Moe	Reppe Moe	Reppe Moe	Reppe Moe
Additional Contact	Trond	Julie Belck-	Julie Belck-	Julie Belck-	Julie Belck-
	Hansen	Olsen	Olsen	Olsen	Olsen
Type of fund (corporate, public, other)	Public	Public	Public	Public	Public
Total fund size (€mils) as at December 31	1,182,202.3	1,230,488.6	1,041,789.7	1,022,743.8	834,042.8
Asset-class level holdings provided on survey are: year end or average?	Average	Average	Average	Average	Average
Total return for year ended Is the return net or gross?	-14.11% Gross	14.51% Gross	10.86% Gross	19.95% Gross	-6.12% Gross
Total fund policy or benchmark return	-14.98%	13.76%	10.60%	19.72%	-5.82%

Ancillary Data	2022	2021	2020	2019	2018
What is your hedging policy for:					
Foreign non-U.S. Holdings?					
What were your actuarial fees in 000s?				0	
How many plan members/beneficiaries do you have:					
Active? Active (no-accrual)?					
Retired?					
Other?					
What type of plan(s) do you have?					
To what extent are your retired members' benefits indexed					
to inflation? Contractual %					
If the indexation is subject to a cap, describe the cap					
What % of the plan's liabilities pertain to retired members?					
Actuarial valuation assumptions for funding purposes: Liability discount rate					
Salary progression rate					
What was your actuarial assumption for expected rate of return?					

Appendix A - Data Summary: Policy Weights and Benchmarks Norwegian Government Pension Fund Global

Asset Class		Policy	Benchmark	
	Year	Weight	Description	Retur
Stock - U.S. broad/all	2022		Custom	-24.2
	2021		Custom	13.3
	2020		Custom	47.1
	2018		Custom	3.6
	2017		Custom	18.9
	2016		Your Stock: U.S. broad/all benchmark	16.1
Stock - Europe	2022		Custom	-15.9
	2021		Custom	18.0
	2020		Custom	5.4
	2019		Custom	22.7
	2018		Custom	-13.7
	2017		Custom	25.6
	2016		Your Stock: Europe benchmark	3.8
Stock - Emerging	2022		Custom	-11.3
Stook Emerging	2021		Custom	8.9
	2020		Custom	3.4
	2019		Custom	15.0
	2018		Custom	-14.7
	2017		Custom	20.5
	2016		Your Stock: Emerging benchmark	10.7
Stock - Global	2022	70.9		-15.6
Stock - Global			Your Stock: Global benchmark	
	2021	73.2	Your Stock: Global benchmark	20.4
	2020	73.0	Your Stock: Global benchmark	12.2
	2019	71.1	Your Stock: Global benchmark	26.1
	2018	67.3	Your Stock: Global benchmark	-8.4
	2017	67.1	Your Stock: Global benchmark	18.5
	2016	62.2	Your Stock: Global benchmark	8.6
	2015	61.6	Your Stock: Global benchmark	3.0
	2014	61.1	Your Stock: Global benchmark	8.7
	2013	60.9	Your Stock: Global benchmark	25.0
Fixed income - Global	2022	29.1	Barclays Global Aggregate + Barclays Global Inflation Linked	-13.8
	2021	26.8	Barclays Global Aggregate + Barclays Global Inflation Linked	-1.9
	2020	27.0	Barclays Global Aggregate + Barclays Global Inflation Linked	6.7
	2019	28.9	Barclays Global Aggregate + Barclays Global Inflation Linked	7.4
	2018	32.7	Barclays Global Aggregate + Barclays Global Inflation Linked	0.6
	2017	33.0	Barclays Global Aggregate + Barclays Global Inflation Linked	2.9
	2016	35.3	Barclays Global Aggregate + Barclays Global Inflation Linked	4.2
	2015	35.3	Barclays Global Aggregate + Barclays Global Inflation Linked	0.6
	2014	36.7	Barclays Global Aggregate + Barclays Global Inflation Linked	7.6
	2013	38.1	Barclays Global Aggregate + Barclays Global Inflation Linked	-0.2
REITs	2022		Custom	-13.7
	2021		Custom	17.1
	2020		Custom	10.1
	2019		Custom	17.1
	2018		Custom	-4.6
Real estate ex-REITs	2022		Custom	-14.5
iteal estate ex-iteris	2021		Custom	7.3
	2020		Custom	8.7
	2019			13.0
	2019		Custom Custom	-2.1
	2017	2.5	Custom	8.3
	2016	2.5	Custom (Actual)	0.8
	2015	3.1	Custom (Actual)	10.0
	2014	2.2	Custom (Actual)	10.4
	2013	1.0	Custom (Actual)	11.8
Infrastructure	2022		Custom	-20.0
	2021		Custom	-3.9

Appendix A Data Summary - Assets, Returns and Costs: Public Market

				Cost (€000)			Cost (bps)				
		Asset	Net	Internal	Base	Perf	Total	Internal	Base	Perf	Total
Asset Class/Style	Year	(€millions)	Return %	& Other	Fees	Fees		& Other	Fees	Fees	
Stock - U.S. broad/all											
External active	2022	1,453.7	-33.20	255.2	2,579.7	(969.7)	1,865.2	1.8	17.7	(6.7)	12.8
	2021	1,571.0	3.19	212.1	3,376.6	(1,162.9)	2,425.8	1.4	21.5	(7.4)	15.4
	2020	580.0	51.00	99.8	801.9	5,818.6	6,720.3	1.7	13.8	100.3	115.9
	2019										
	2018	283.1	0.30	38.9	815.8		854.7	1.4	28.8		30.2
Stock - Europe											
External active	2022	10,061.8	-18.90	1,766.5	17,047.4	3,073.4	21,887.3	1.8	16.9	3.1	21.8
	2021	9,288.0	17.00	1,254.4	16,281.5	6,177.5	23,713.3	1.4	17.5	6.7	25.5
	2020	7,357.2	9.80	1,265.8	12,744.1	15,818.0	29,827.9	1.7	17.3	21.5	40.5
	2019	6,303.0	21.40	1,025.0	10,989.0	(2,372.0)	9,642.0	1.6	17.4	(3.8)	15.3
	2018	8,758.3	-14.90	1,202.7	18,306.9	8,043.5	27,553.1	1.4	20.9	9.2	31.5
Stock - Emerging											
External active	2022		-9.40	7,119.9	75,693.2	68,913.8	151,726.9	1.8	18.7	17.0	37.4
	2021	38,571.0	11.50	5,209.2	68,469.4	77,560.3	151,238.9	1.4	17.8	20.1	39.2
	2020		8.62	5,286.2	54,323.7	97,933.3	157,543.3	1.7	17.7	31.9	51.3
	2019	27,759.0	16.30	4,515.0	50,999.0	31,936.0	87,450.0	1.6	18.4	11.5	31.5
	2018	29,349.0	-13.50	4,030.2	56,219.5	62,007.7	122,257.4	1.4	19.2	21.1	41.7
Stock - Global	2022	756 554 3	45.40	424.046.4			124.046.4	4.6			1.6
Internal active		756,551.3	-15.10	124,816.1			124,816.1	1.6			1.6 1.2
		742,890.3	21.17	87,800.0			87,800.0	1.2			
		622,049.2 602,785.0	12.90	104,565.8			104,565.8	1.7			1.7 1.9
		538,129.1	26.64 -9.19	115,092.0 104,260.3			115,092.0 104,260.3	1.9 1.9			1.9
Fixed income - Global	2016	556,129.1	-9.19	104,200.5			104,200.3	1.9			1.9
Internal active	2022	323,105.4	-12.10	41,040.2			41,040.2	1.3			1.3
internal active		282,627.1	-12.10	31,769.0			31,769.0	1.1			1.1
		265,813.1	7.46	40,877.4			40,877.4	1.5			1.5
		264,597.4	7.56	44,434.0			44,434.0	1.7			1.7
		264,501.5	0.56	42,087.3			42,087.3	1.6			1.6
REITs		_5.,552.5	5.50	.2,007.0			.2,007.10	2.0			2.0
Internal active	2022	23,937.6	-30.80	4,490.0			4,490.0	1.9			1.9
	2021	19,606.5	26.84	2,951.0			2,951.0	1.5			1.5
	2020		-14.92	2,681.3			2,681.3	2.1			2.1
	2019	'	20.88	1,620.0			1,620.0	1.6			1.6
	2018	'	-10.34	2,013.0			2,013.0	2.5			2.5
		. ,		_,			_,				

Appendix A Data Summary - Assets, Returns and Costs: Public Market

				Cost (€000)				Cost (bps)			
		Asset	Net	Internal	Base	Perf	Total	Internal	Base	Perf	Total
Asset Class/Style	Year	(€millions)	Return %	& Other	Fees	Fees		& Other	Fees	Fees	

Appendix A - Data Summary: Oversight, Custodial and Other Costs

Oversight, Custo	dial and Ot	her Costs	
		000s	bps
Oversight of the fund assets ¹	2022	88,565.1	0.7bp
	2021	78,246.1	0.7bp
	2020	71,920.7	0.7bp
	2019	89,676.9	1.0bp
	2018	76,722.7	0.9bp
Custodial total	2022	46,810.7	0.4bp
	2021	45,995.4	0.4bp
	2020	44,144.1	0.5bp
	2019	42,621.5	0.5bp
	2018	39,045.2	0.4bp
Consulting / performance	2022	7,692.3	0.1bp
measurement	2021	7,681.4	0.1bp
	2020	7,035.2	0.1bp
	2019	10,715.4	0.1bp
	2018	14,930.4	0.2bp
Audit	2022	4,133.5	0.0bp
	2021	3,799.5	0.0bp
	2020	3,892.2	0.0bp
	2019	3,792.3	0.0bp
	2018	4,357.9	0.0bp
Total	2022	147,201.6	1.2bp
	2021	135,722.4	1.2bp
	2020	126,992.2	1.3bp
	2019	146,806.1	1.6bp
	2018	135,056.2	1.5bp

Summary of All Asset Management Costs								
		000s	bps					
Investment Management Costs	2022	391,003.0	3.3bp					
	2021	340,032.9	3.0bp					
	2020	377,275.7	3.9bp					
	2019	302,245.4	3.2bp					
	2018	349,385.8	4.0bp					
Oversight, Custodial & Other Costs	2022	147,201.6	1.2bp					
	2021	135,722.4	1.2bp					
	2020	126,992.2	1.3bp					
	2019	146,806.1	1.6bp					
	2018	135,056.2	1.5bp					
Total	2022	538,204.6	4.5bp					
	2021	475,755.3	4.2bp					
	2020	504,267.9	5.2bp					
	2019	449,051.5	4.8bp					
	2018	484,442.0	5.6bp					

^{1.} Oversight includes the salaries and benefits of executives and their staff responsible for overseeing the entire fund or multiple asset classes and the fees / salaries of the board or investment committee. All costs associated with the above including fees / salaries, travel, director's insurance and attributed overhead should be included.

Appendix B - Currency conversion

Norwegian Government Pension Fund Global

All currency amounts have been converted to your currency basket¹. The table below shows the foreign exchange rates for the past 5 years.

Currency conversion table								
	2022	2021	2020	2019	2018			
United States Dollars - USD*	0.684	0.690	0.711	0.714	0.723			
Canada Dollars - CAD	0.544	0.553	0.594	0.572	0.580			
Euro - EUR*	1.000	1.000	1.000	1.000	1.000			
Sweden Kronor - SEK	0.079	0.079	0.080	0.079	0.080			
United Kingdom Pounds - GBP	0.990	1.015	0.993	1.015	1.013			
Australia Dollars - AUD	0.473	0.461	0.486	0.493	0.496			
New Zealand Dollars - NZD	0.461	0.483	0.487	0.480	0.498			

^{1.} Source OECD website.

^{*} USD - Some participating Asia-Pacific funds report holdings and performance in USD

EUR - Participating funds from Denmark and Norway report holdings and performance in Euros.

Appendix C - Data quality

The value of the information contained in these reports is only as good as the quality of the data received. CEM's procedures for checking and improving the data include the following.

Improved survey clarity

Twenty years of feedback from survey participants has led to improved definitions and survey clarity. In addition to immediate feedback from participants, CEM has hosted user workshops to solicit additional feedback and to resolve issues, such as trade-offs between more information and effort on the part of participants.

Computer and desktop verification

Survey responses are compared to norms for the survey universe and to each sponsor's prior year data when available. This typically results in questions generated by our online survey engine as well as additional follow-up to clarify responses or with additional questions.

In addition to these procedures, data quality continues to improve for the following reasons:

Learning curve

This is CEMs 32nd year of gathering this data and experience is teaching the firm and the participants how to do a better job.

Growing universe

As our universe of respondents continues to increase in size, so does our confidence in the results as unbiased errors tend to average themselves out.

Any suggestions on how to further improve data quality are welcome.

Currency Conversions

For reports where either the peer group or report universe includes funds from multiple countries, we have converted the returns back to the base currency of the fund we prepared the report for. For example, for a Euro zone fund with peers from the U.S. we converted U.S. returns to Euro based on the currency return for the year using December 31 spot rates.

Appendix D - Glossary of terms

Average cost

- Calculated by dividing actual annual costs by the average of beginning and end-of-year holdings. If beginning-of-year holdings are not available, they are estimated using end-of-year holdings before the effect of this year's return on investment.

Benchmark return

- Rate of return on a portfolio of investable assets (such as the S&P500) designated as the benchmark portfolio against which the fund measures its own performance for that asset class.

F statistics

- Measure of the statistical significance of the regression coefficients taken as a group. Generally, regression equations with 5 coefficients and sample sizes greater than 20 are statistically significant if its F statistic is greater than 3.

Global TAA

- Fully funded segregated asset pool dedicated to active asset allocation.

Impact coefficient

- Estimate of the impact on the dependent variable in a regression of a change in the value of a given explanatory variable

Level of significance

- Degree to which sample data explains the universe from which they are extracted.

N-year peers

- Subset of peer group that have participated in our study for at least the consecutive n years.

Oversight of the fund

- Resources devoted to the oversight of the fund.

Overlay

- Derivative based program (unfunded other than margin requirements), designed to enhance total portfolio return (such as a tactical asset allocation program) or to achieve some specific mandate such as currency hedging.

Passive proportion

- Proportion of assets managed passively, i.e., indexed to broad capital market benchmarks or dedicated to replicate market benchmarks.

Policy mix

- Reflects long-term policy or target asset weights. Policy asset mix is often established by a fund's investment committee or board and is determined by such long term considerations as liability structure, risk tolerance and long term capital markets prospects.

Policy return

- The return you would have earned if you had passively implemented your policy mix decision through your benchmark portfolios. Your policy return equals the sum of your policy weights multiplied by your asset class benchmarks for each asset class.

R squared (coefficient of determination)

- The percentage of the differences in the dependent variable explained by the regression equation. For example, an R squared of 1 means 100% of the differences are explained and an R squared of 0 means that none of the differences are explained.

Value added

- the difference between your total actual return and your policy return. It is a measure of actual value produced over what could have been earned passively.