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LOCKHEED MARTIN 

**Tom Burbage**  
Executive Vice President and General Manager  
F-35 Joint Strike Fighter Program Integration

November 16, 2007  
CTB:cg:07-028

Secretary General  
Royal Norwegian Ministry of Defence  
P.O. Box 8126 Dep, N-0151  
Oslo, Norway

Attn: Mr. John Lunde  
Subject: Identification of Consultants acting on behalf of Lockheed Martin  
Reference: Ministry of Defence Letter dated 08 October 2007

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Dear Mr. Lunde:

Lockheed Martin shares the Ministry of Defence's expectations that all transactions be performed in accordance with the highest ethical behavior. Lockheed Martin is dedicated to conducting our business with honesty and integrity and in compliance with the laws and regulations of the United States and of each country in which we operate. We also agree that transparency during the bidding process helps ensure equal and fair treatment of all contractors and is the foundation for a trusted relationship.

Lockheed Martin is committed to the highest standards of ethical conduct in its dealings with its constituencies, including its employees, consultants, customers, partners, communities, suppliers, and stockholders. Lockheed Martin's company values - Do What's Right, Respect Others, and Perform With Excellence - guide every employee's actions in the global marketplace and are summarized in our published booklet entitled, *Setting the Standard, Code of Ethics and Business Conduct*. This Code applies to all Lockheed Martin employees, members of the Board of Directors, agents, consultants and contract labor when representing or acting on behalf of the Corporation. This document is available on the World Wide Web: <http://www.lockheedmartin.com>. Each of our employees receives training annually on the high standards of ethics required by a Lockheed Martin employee. Our international consultants are held to the same ethical standards as our employees, receive annual ethics training, and are contractually required to adhere to the elements of *Setting the Standard*. In this way, Lockheed Martin stresses the importance of ethics in our business dealings with all of our constituencies and consultants.

November 16, 2007

In the above- referenced letter, the Ministry of Defence requested that Lockheed Martin Aeronautics identify the firms that are acting as consultants on Lockheed Martin Aeronautics' behalf in the Norwegian Future Combat Aircraft Capability Project (the "Project"). In response to your request, the following firms serve as consultants or advisors to Lockheed Martin Aeronautics with respect to the Project:

International Consultants:

Lockheed Martin Overseas Corporation contracts with Nordic American AS, in Southlake, Texas, USA, and Gen (Ret.) Charles A. Horner, in Shalimar, Florida, USA.

Public Relations Services:

Lockheed Martin Corporation, acting through its Lockheed Martin Aeronautics Company, contracts with JKL Public Relations in Oslo, Norway.

We hope this letter fully responds to your request on this very important issue. If you have any further questions or would like additional information, please contact the undersigned at 817-777-9193.

Sincerely,



Tom Burbage  
Executive Vice President and  
General Manager  
F-35 JSF Program Integration