

Appendix I

**Terms of reference for the framing of a general strategy for
Norway's scientific and technological cooperation with
North America**

Objectives

- a) The strategy is intended to stimulate collaboration and contact between Norwegian and North American R&D institutions, enterprises and research communities.
- b) The strategy will cover research and development work and is intended to contribute to revitalisation and quality enhancement through contact and collaboration between Norwegian and North American R&D institutions and communities. It will also include innovation and the commercialization of research related to especially promising R&D fields and results.
- c) The strategy will embrace Norway, the U.S. and Canada.

Contents

The strategy will result in a special report which, in addition to the strategy per se, will also include a description of the current situation for Norway's R&D cooperation with North America.

- a) The status report will include the following main elements:
 - A brief description of Norway's collaboration on R&D or R&D-related activities with the U.S. and Canada, including how the collaboration has developed over time and the current situation;
 - A brief discussion of some other countries' (e.g. Sweden, Finland, The Netherlands and other countries of interest) priorities and the R&D-related initiatives they have taken in respect of North America.
- b) The report will specify which challenges to Norwegian R&D activities this strategy is intended to address and which requirements it is to cover, based, among other things, on contacts with different specialist groups.
- c) Main elements of the strategy:
 - Specific objectives and priorities;
 - Different forms and models for contact and collaboration, e.g. between individuals, research groups and institutions, possibly also forms of cooperation that involve Third Party States;
 - The stakeholders designated as key players in the implementation of the strategy;
 - Budgetary consequences, instruments and initiatives.

Implementation

A steering group will be appointed. It will consist of representatives of the following ministries, institutions and organizations¹:

- The Ministry of Education and Research (Chair)
- The Ministry of Trade and Industry
- The Ministry of Petroleum and Energy
- The Ministry of Health
- The Ministry of Social Affairs
- The Ministry of the Environment
- The Ministry of Transport and Communications
- The Ministry of Fisheries
- The Ministry of Agriculture
- The Ministry of Foreign Affairs
- The Ministry of Defence
- The Research Council of Norway

¹ Norway reorganized some of its ministries in 2004. For an updated list, please see:
<http://www.odin.no/odin/global/depliste-en/bn.html>

- The Norwegian Council for Higher Education
- Innovation Norway
- The Norwegian Industrial Research Institute Association

As a strategic body, the Research Council of Norway bears special responsibility for proposing priorities.

Close contact will be maintained with the science counselor in Washington, D.C. in connection with the implementation and with the Norwegian research and technology forum in the U.S. and Canada, respectively. Through their activities, the embassies will also contribute to the strategic efforts.

Close contact should also be maintained with Innovation Norway's technology attachés in the U.S. and Canada, as they will be important facilitators in this context. In particular, the technology attachés will contribute to the strategy on issues related to innovation and the commercialization of research results. Innovation Norway/the technology attachés will contribute to the development of the strategy at their own expense.

The strategy will be shaped through a dialogue with the specialist groups involved.

Besides discussions in meetings, the steering group's members will provide input in their specialist fields and ensure that the strategy has a firm grounding in their respective ministries and institutions.

Meeting costs and travel expenses, if any, will be covered by the respective ministries and institutions.

The Ministry of Education and Research will serve as coordinator, bearing the overall responsibility for the work and convening meetings as needed. The Ministry of Education and Research will endorse a draft strategy following a round of consultations.

Routine project management

The Research Council will provide a project manager to be responsible for drafting the strategy within a time frame of roughly four months.

The Ministry of Education and Research will cover the salary of the project manager. The Research Council will make funding available for minor studies, special travel, etc.

The project manager will work for the Ministry of Education and Research, the coordinating body responsible for the report.

Deadline

The work is to be completed by April 1, 2004.

